

June 19, 2024

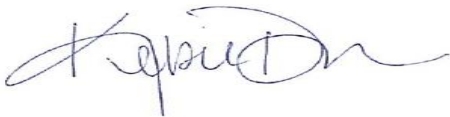
NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, June 19, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
David Francis, Secretary/Treasurer



Kelsie Davis
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:
Governing Board, Legal Counsel, Executive Team, Chief of Staff
<http://www.kaweahhealth.org>



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday June 19, 2024

ATTENDING: Directors: David Francis (Chair) & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING AGENDA – 10:00AM

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **APPROVAL OF THE AGENDA**
3. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Kelsie Davis 559-624-2330) or kedavis@kaweahhealth.org to make arrangements to address the Board.
4. **MINUTES**- Approval of the open minutes from May 15, 2024.
5. **SEQUOIA INTEGRATED HEALTH AND SEQUOIA HEALTH PLAN**- *Ryan Gates- Chief Population Health Officer*
6. **FINANCIALS** – Review of the most current fiscal year financial results, budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies. *Malinda Tupper – Chief Financial Officer*
7. **ADJOURN** – *David Francis, Board Secretary/Treasurer*

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page <http://www.kaweahhealth.org>.

Finance, Property, Services, and Acquisition Committee – OPEN MEETING
Wednesday May 15, 2024
Kaweah Health Medical Center – Executive Office Conference Room

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Jennifer Stockton, Director of Finance; Ryan Gates, Chief Population Health Officer, Kelsie Davis, Board Clerk Recording

Called to order at 10:00PM

Public Participation- None.

MINUTES- Approval of the minutes from April 17, 2024.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

SEQUOIA SURGERY CENTER- Reivew and discussion of Sequoia Surgery Center Report and Financials (copy attached to the original of these minutes and considered a part thereof.) Gary Herbst, Chief Executive Officer.

Adjourned at 11:17AM

CFO Financial Report

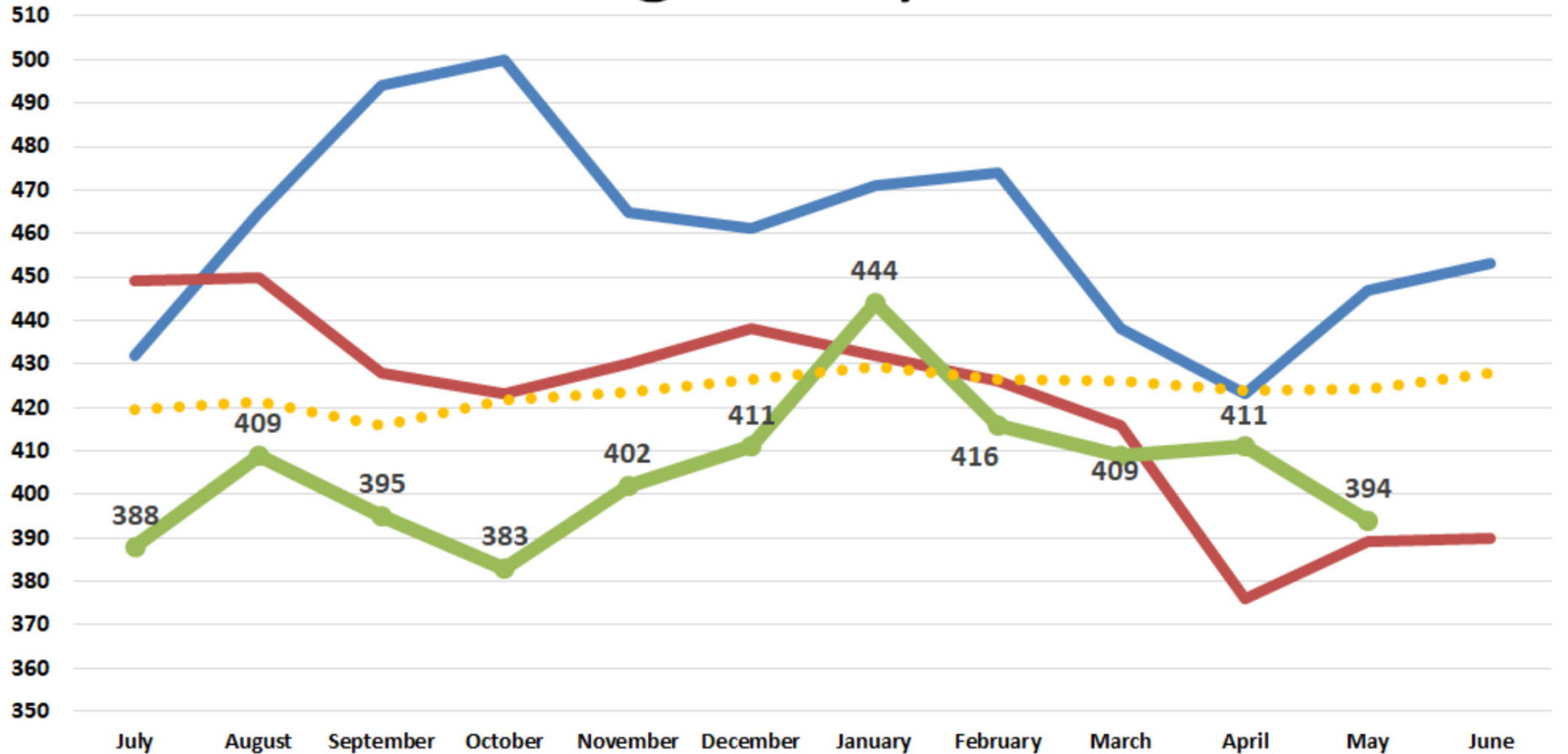
Month Ending May 2024



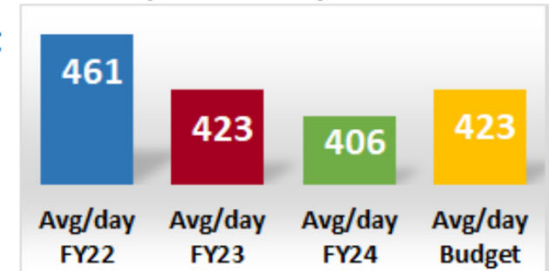
[kawahhealth.org](https://www.kawahhealth.org)



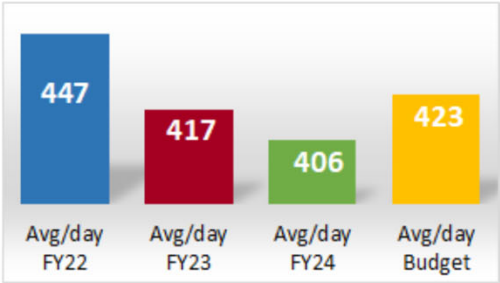
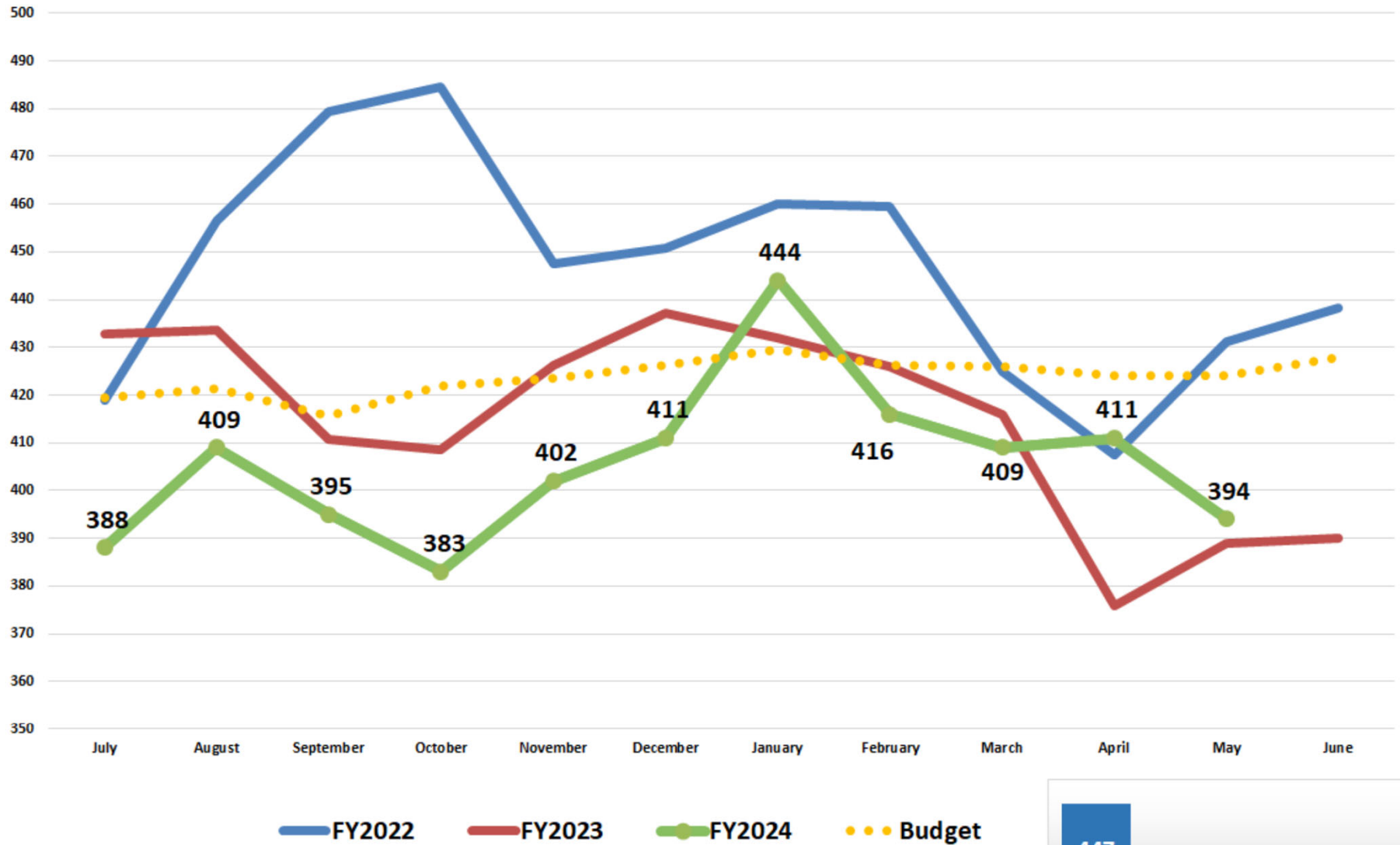
Average Daily Census



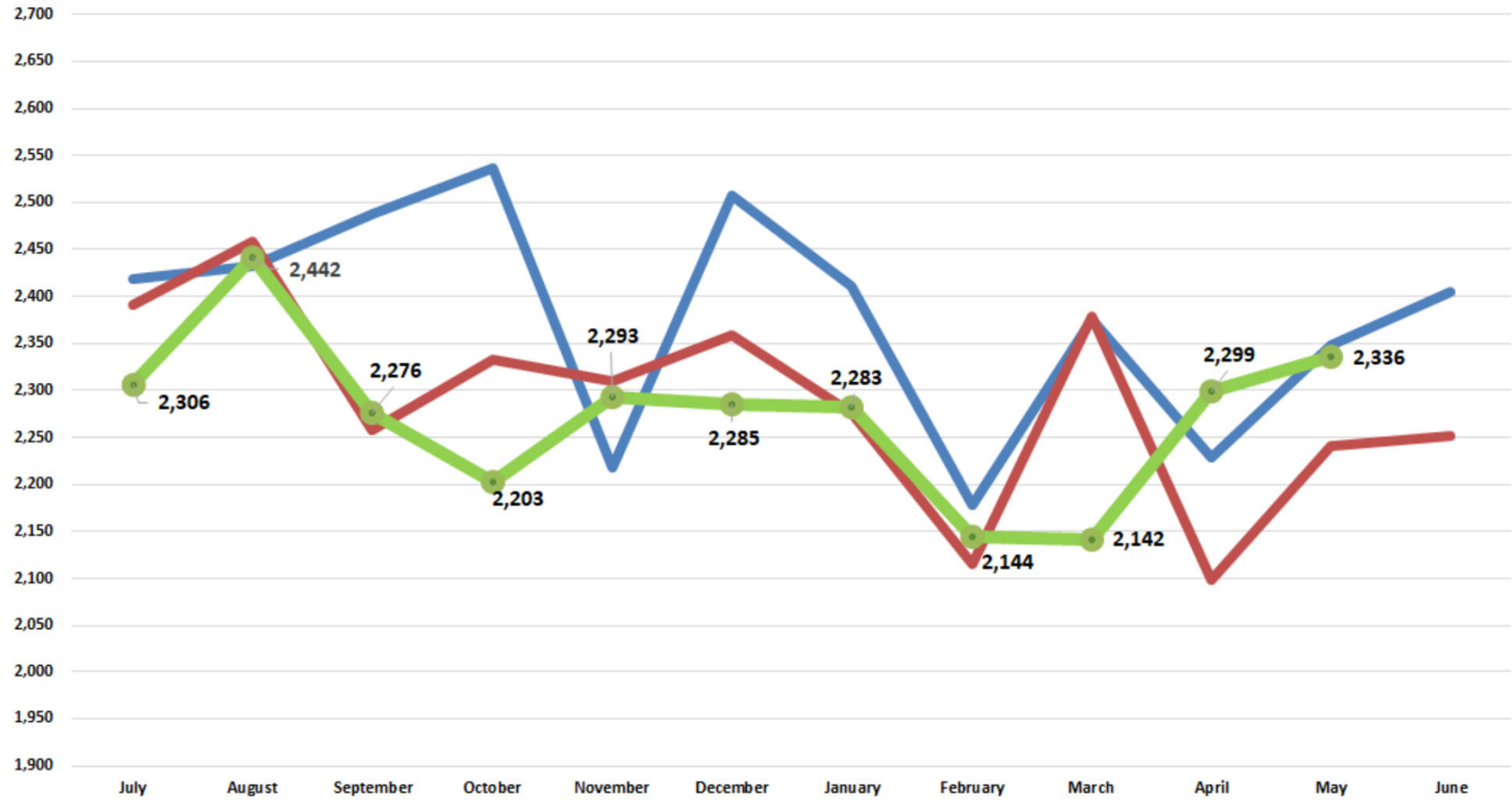
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 ●●● Budget



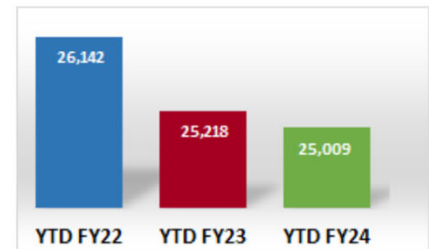
Average Daily Census w/o TCS



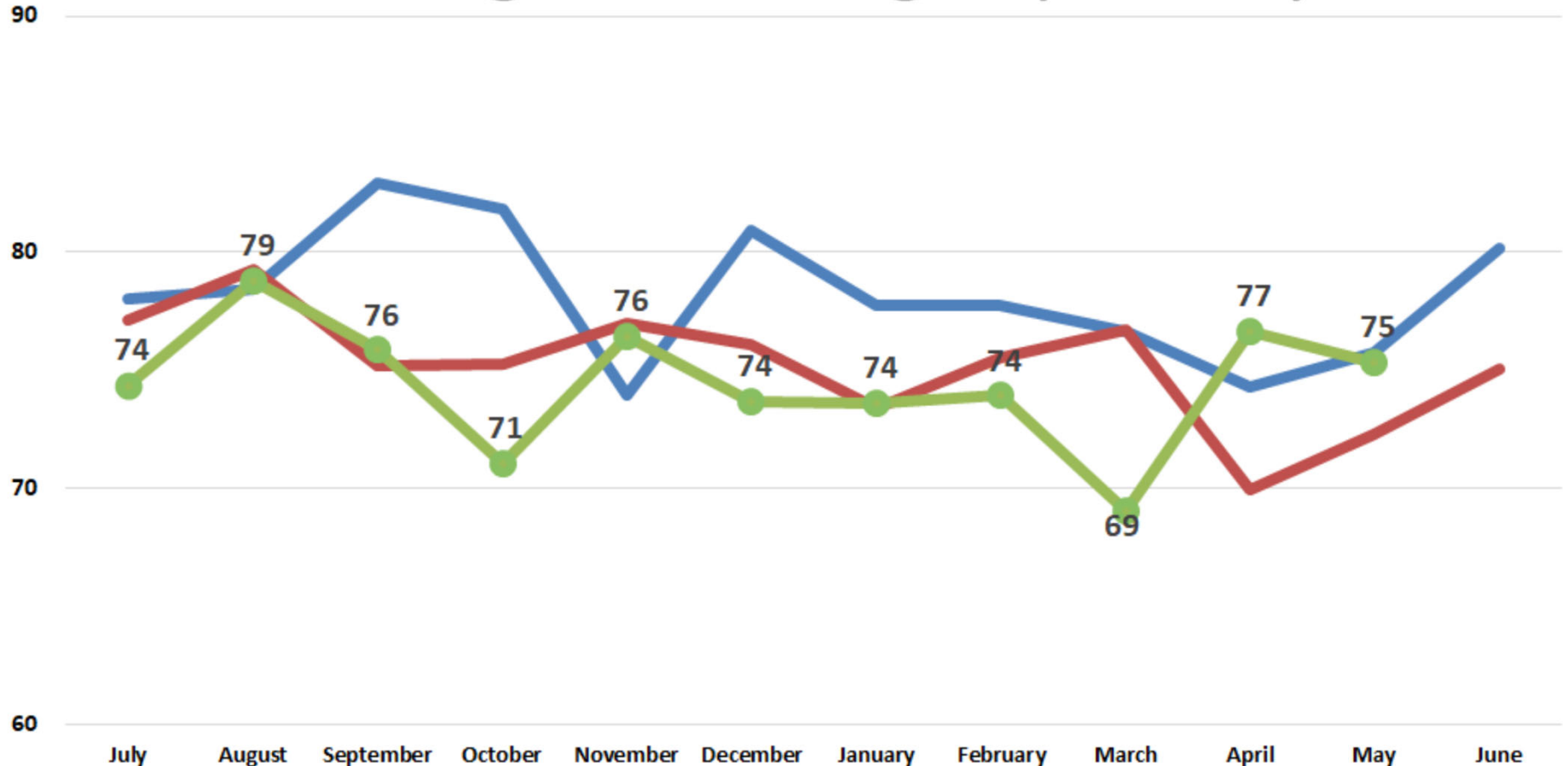
Discharges



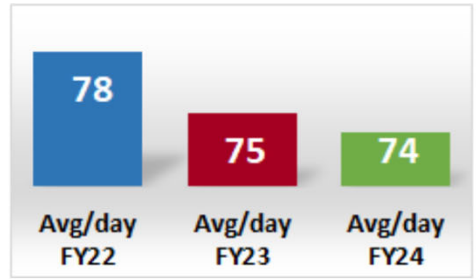
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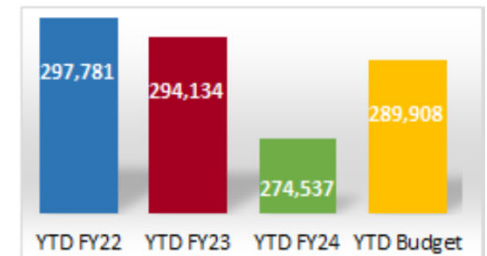
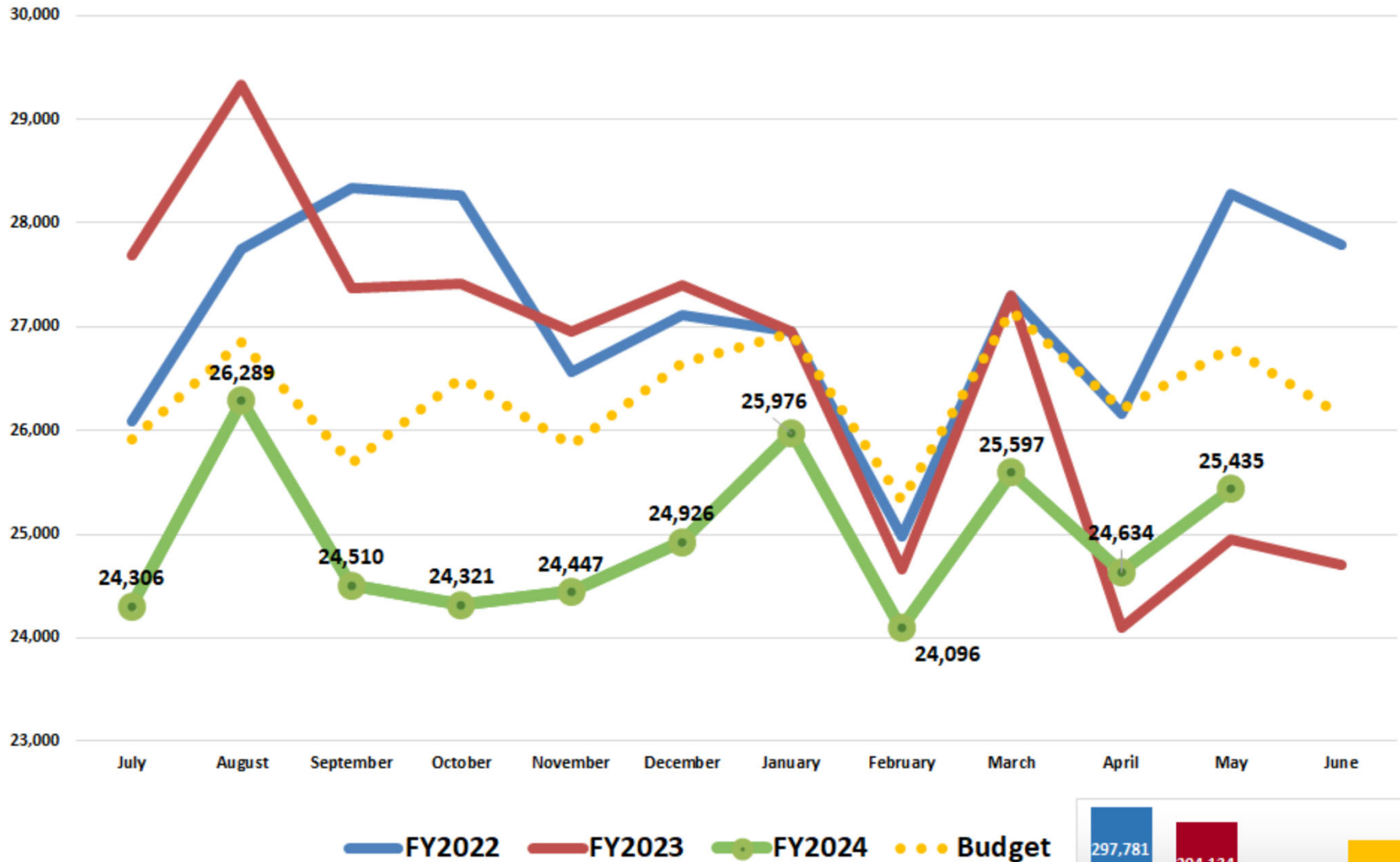
Average Discharges per day



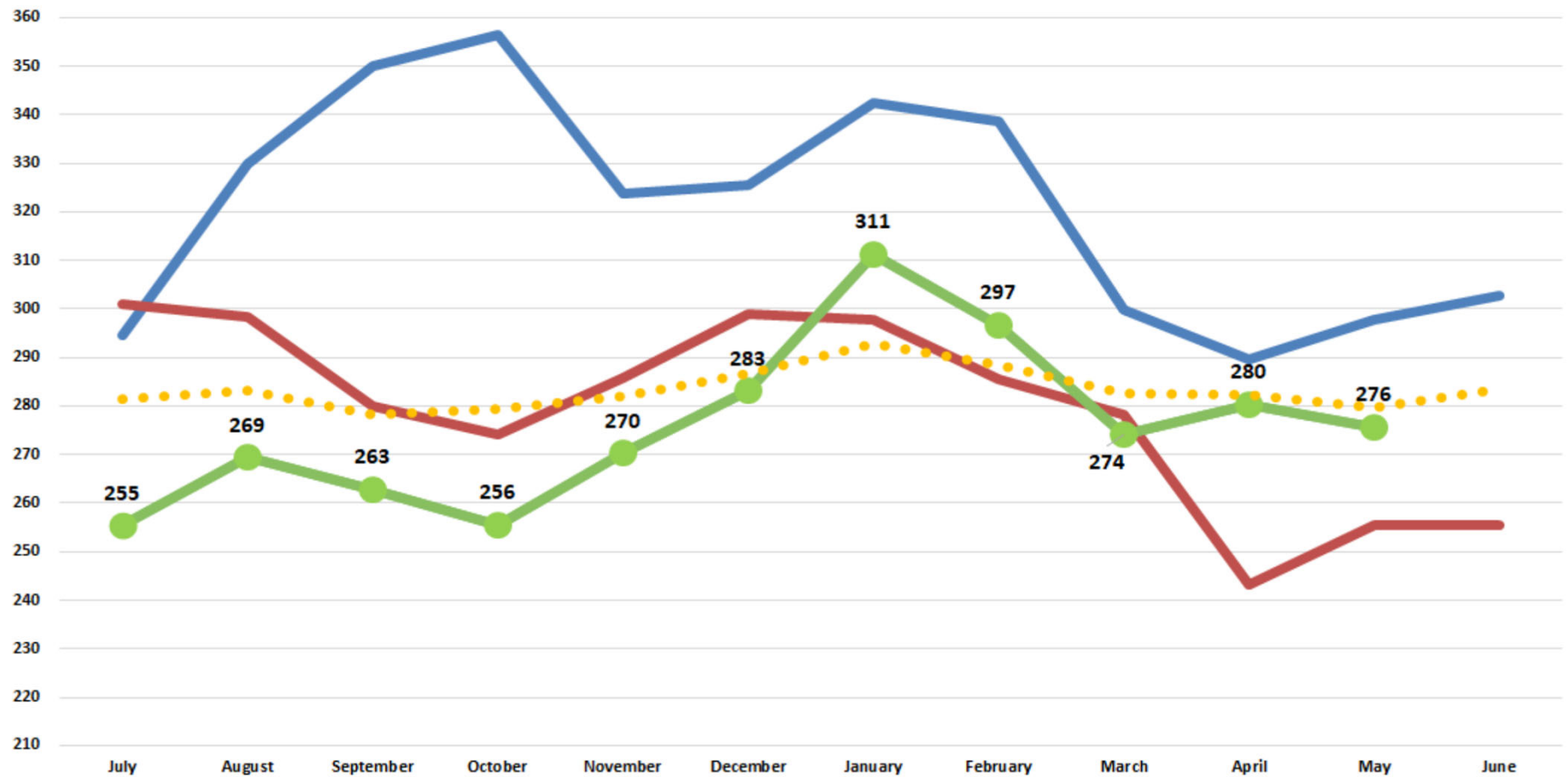
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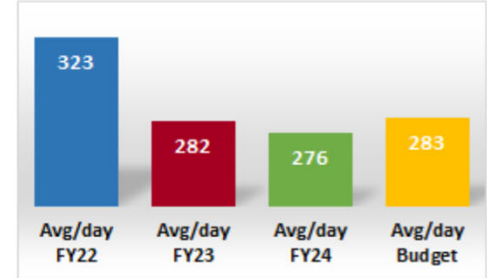
Adjusted Patient Days



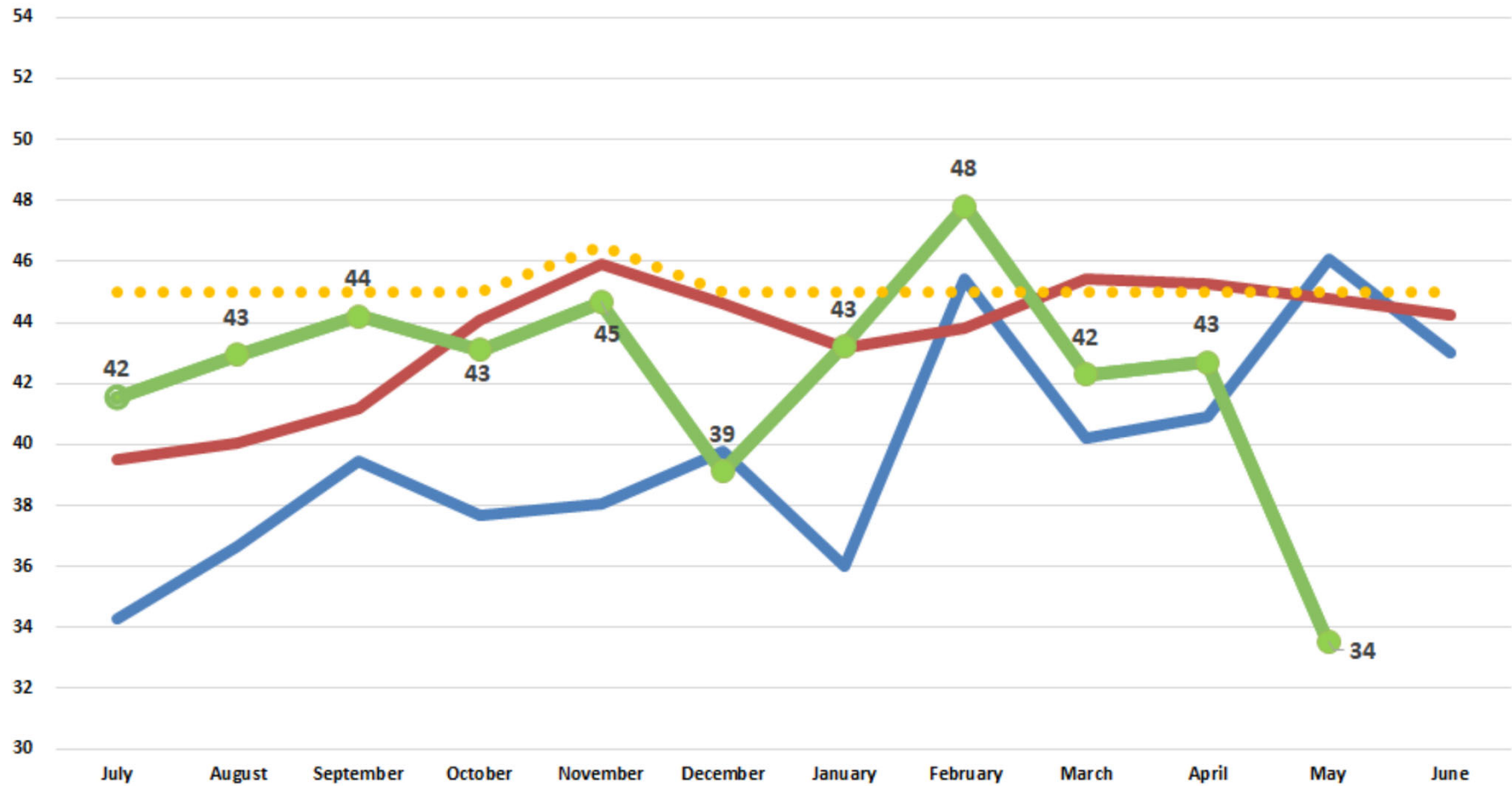
Medical Center (Avg Patients Per Day)



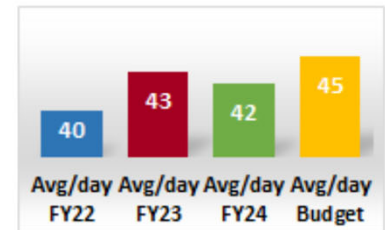
—●— FY2022
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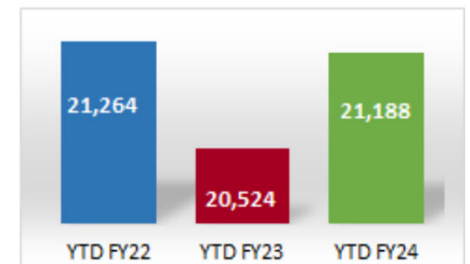
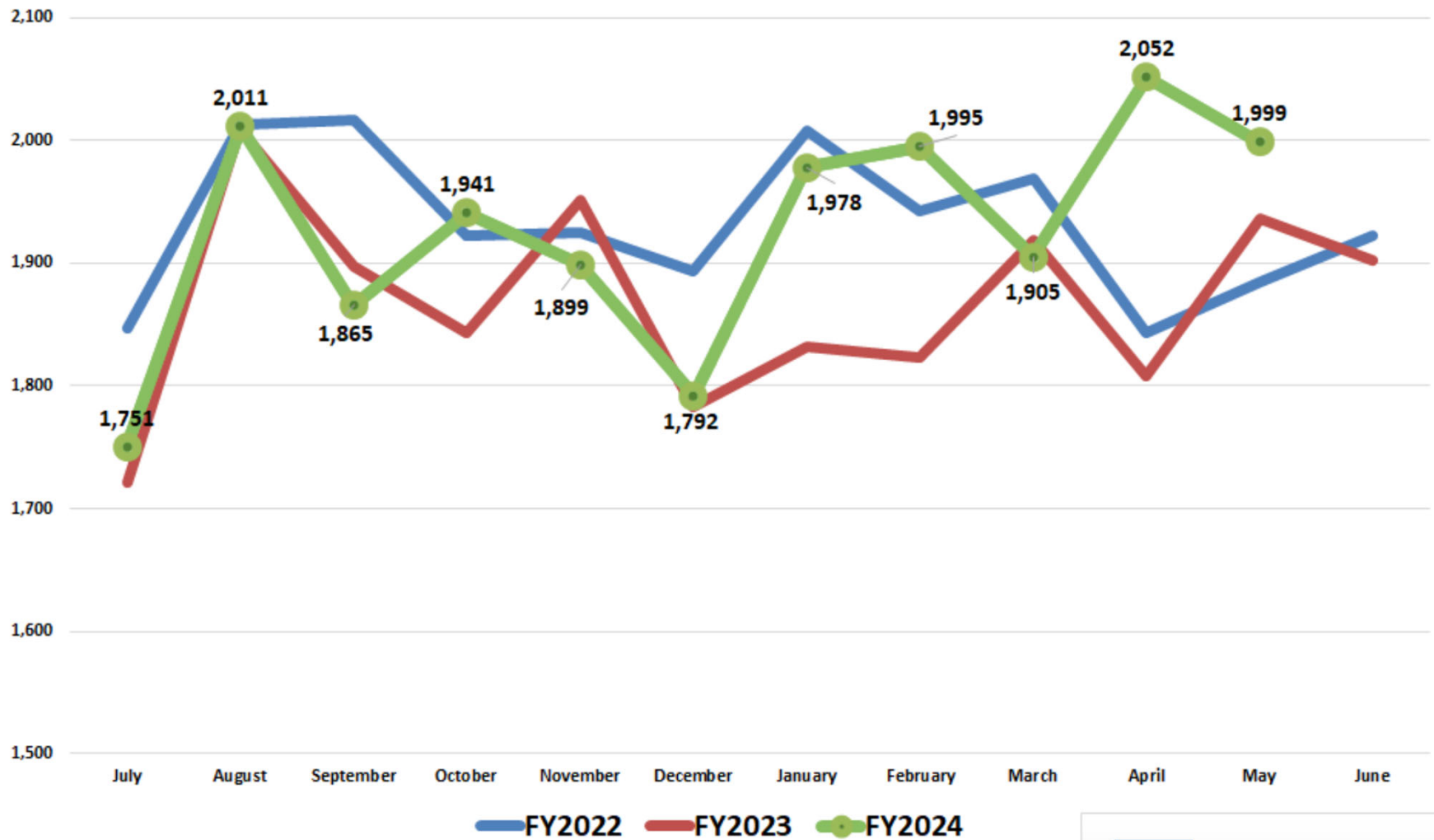
Acute I/P Psych (Avg Patients Per Day)



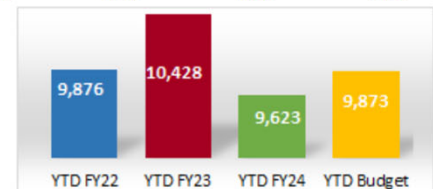
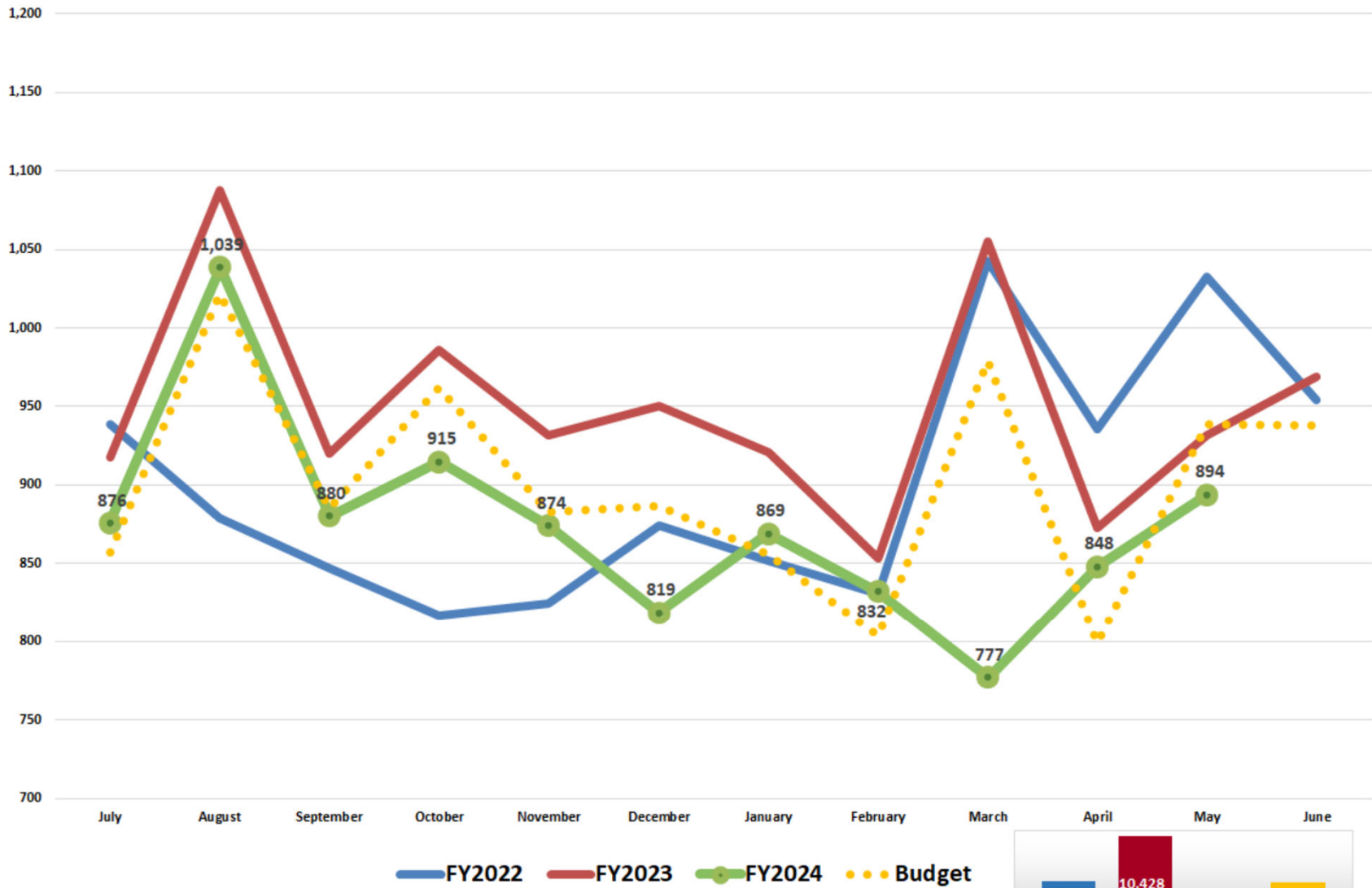
—●— FY2022
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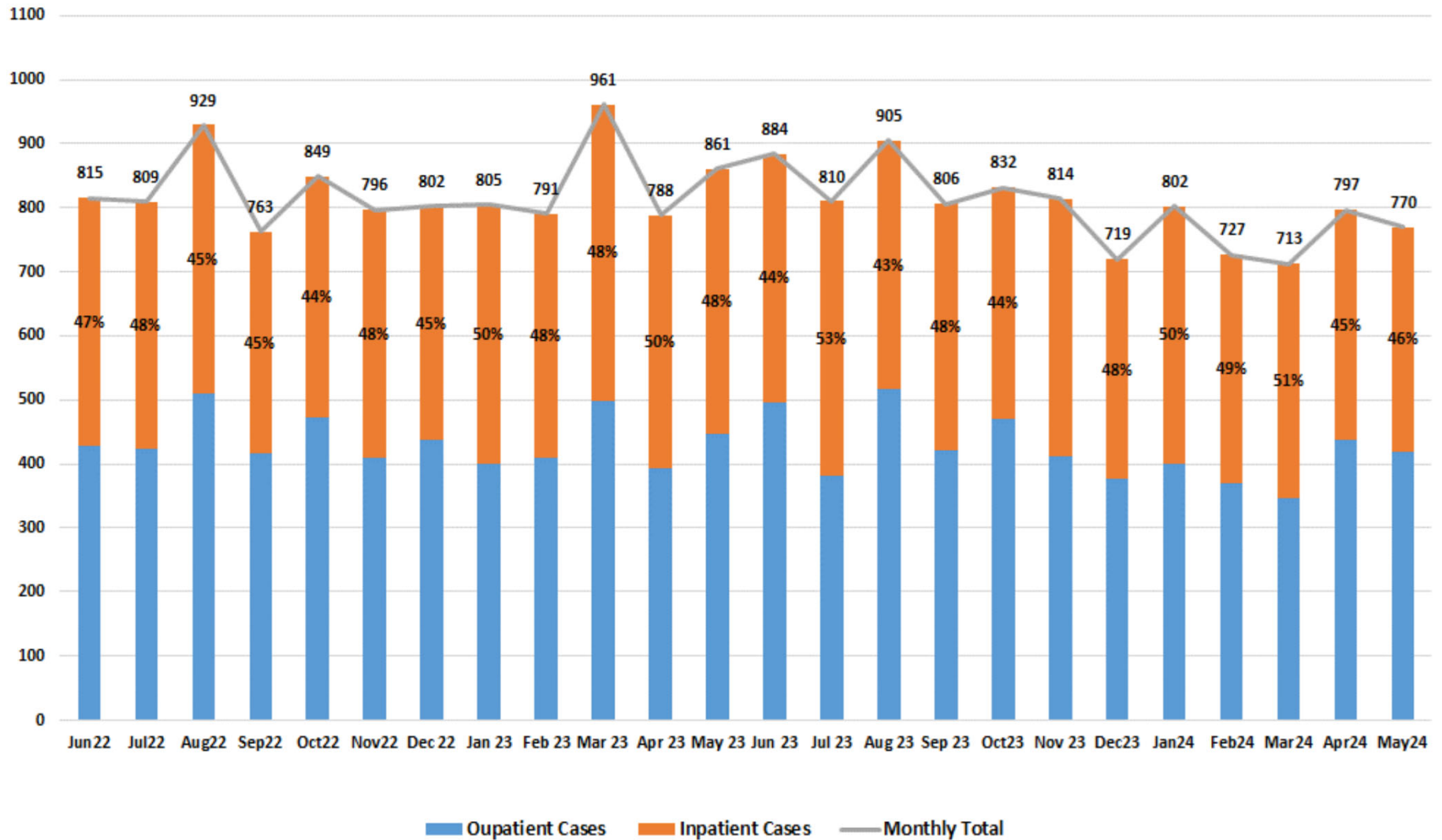
Outpatient Registrations Per Day



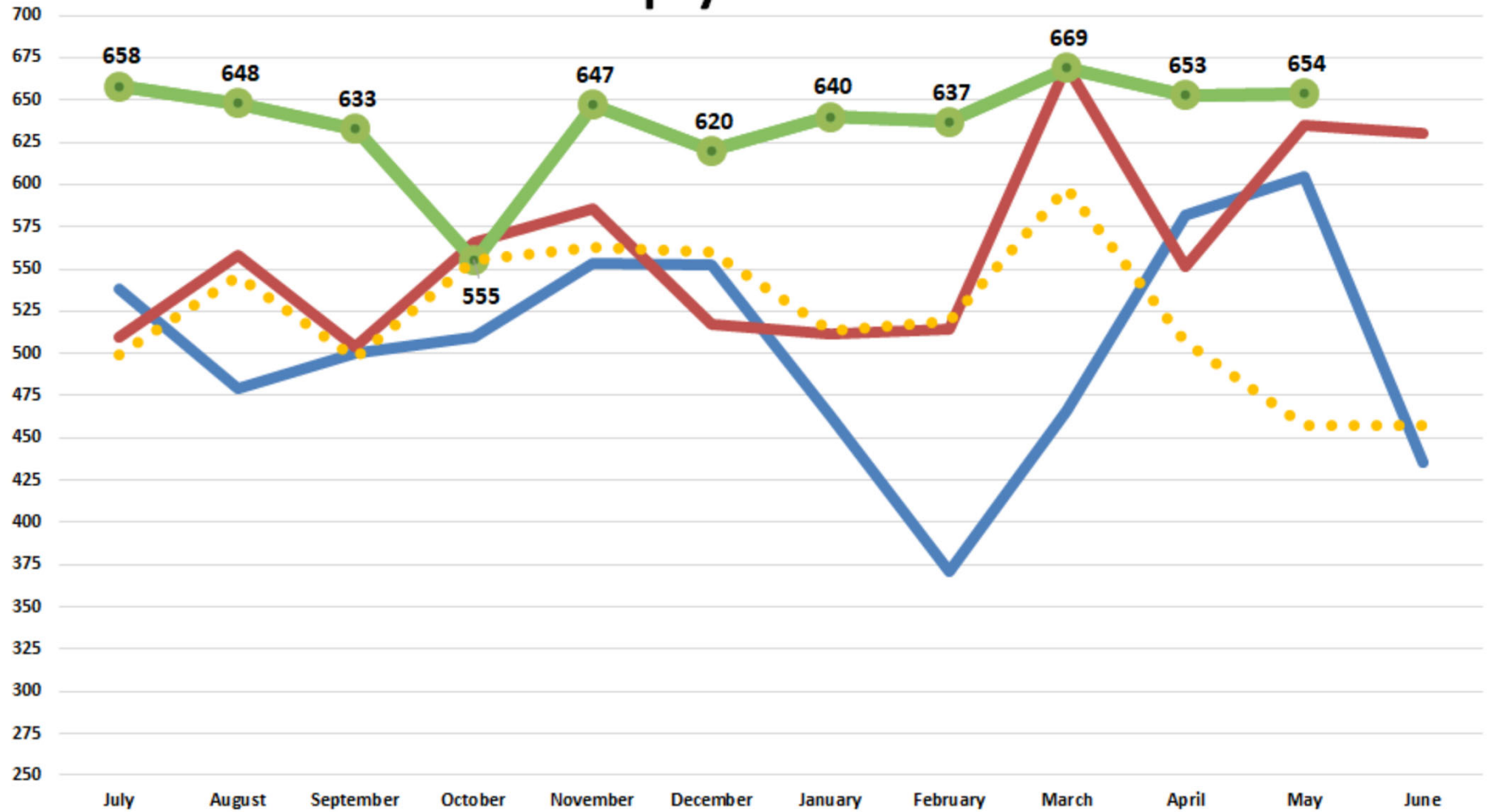
Surgery (IP & OP) – 100 Min Units



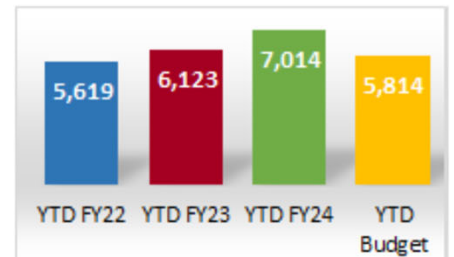
Surgery Cases (IP & OP)



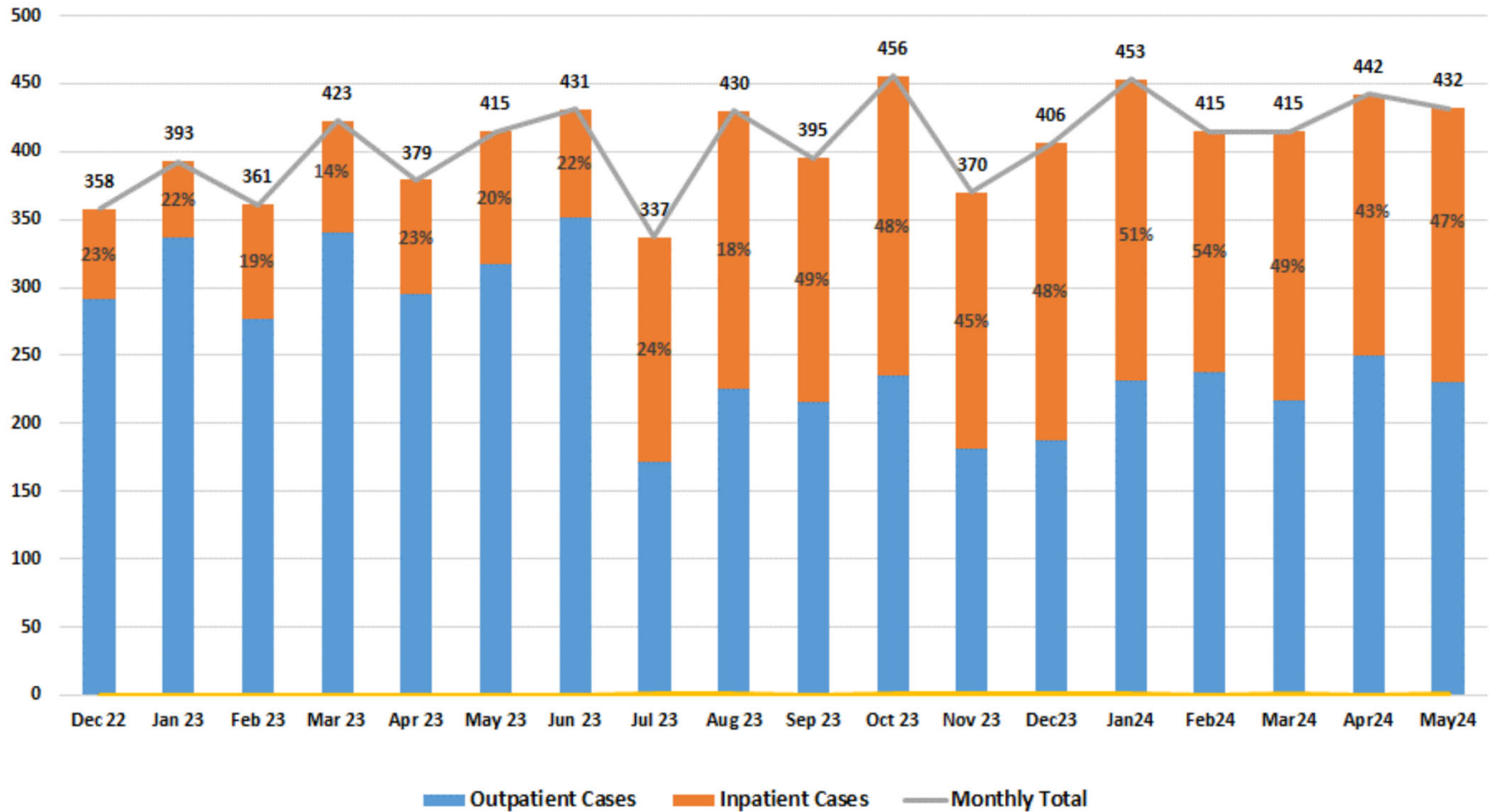
Endoscopy Procedures



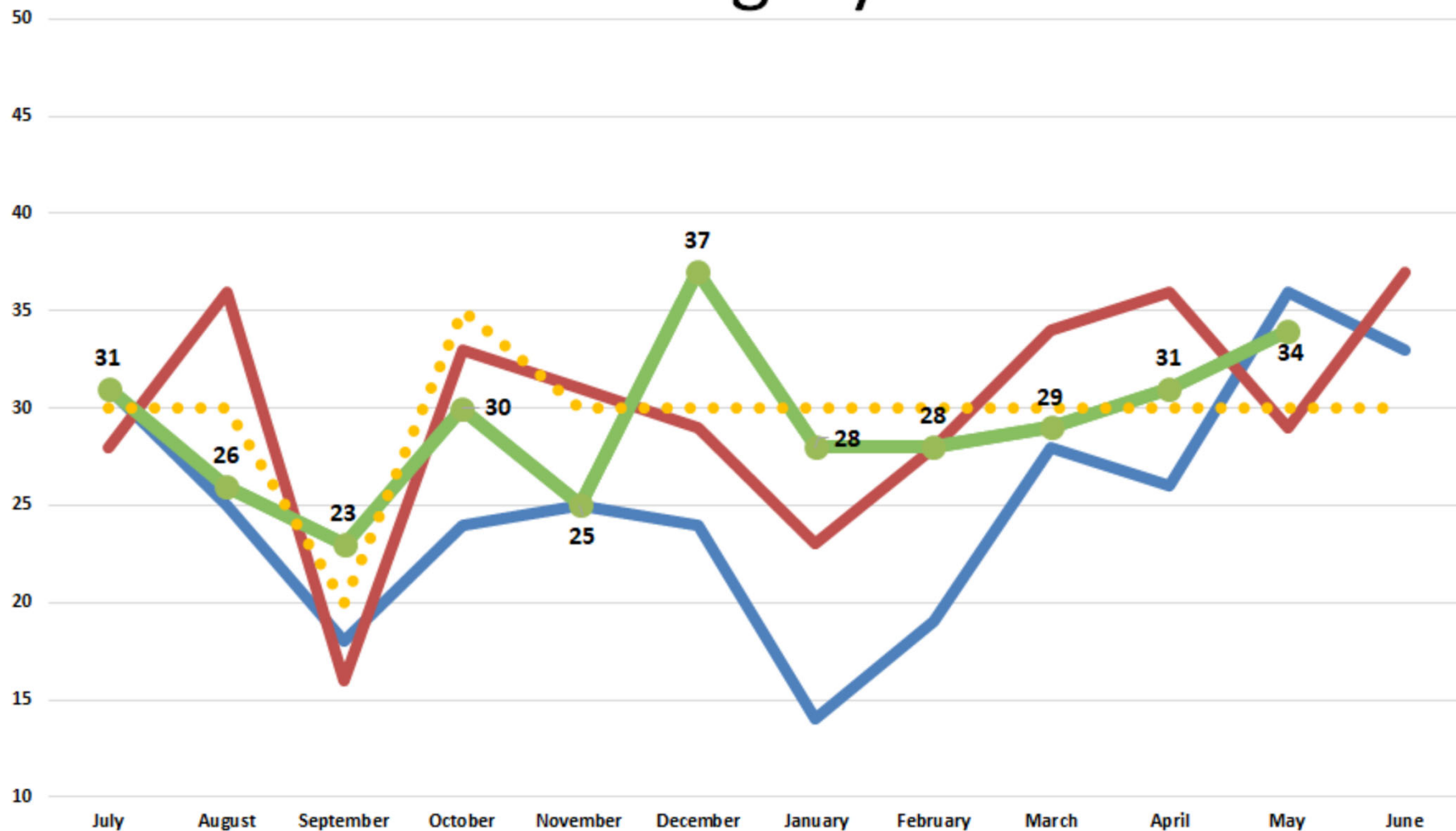
—●— FY2022
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 ●●● Budget



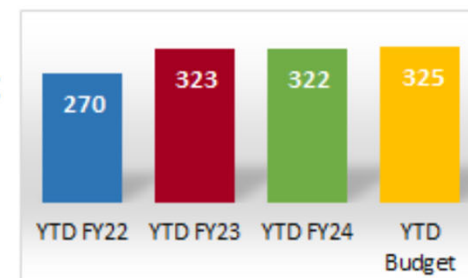
Cath Lab Patients (IP & OP)



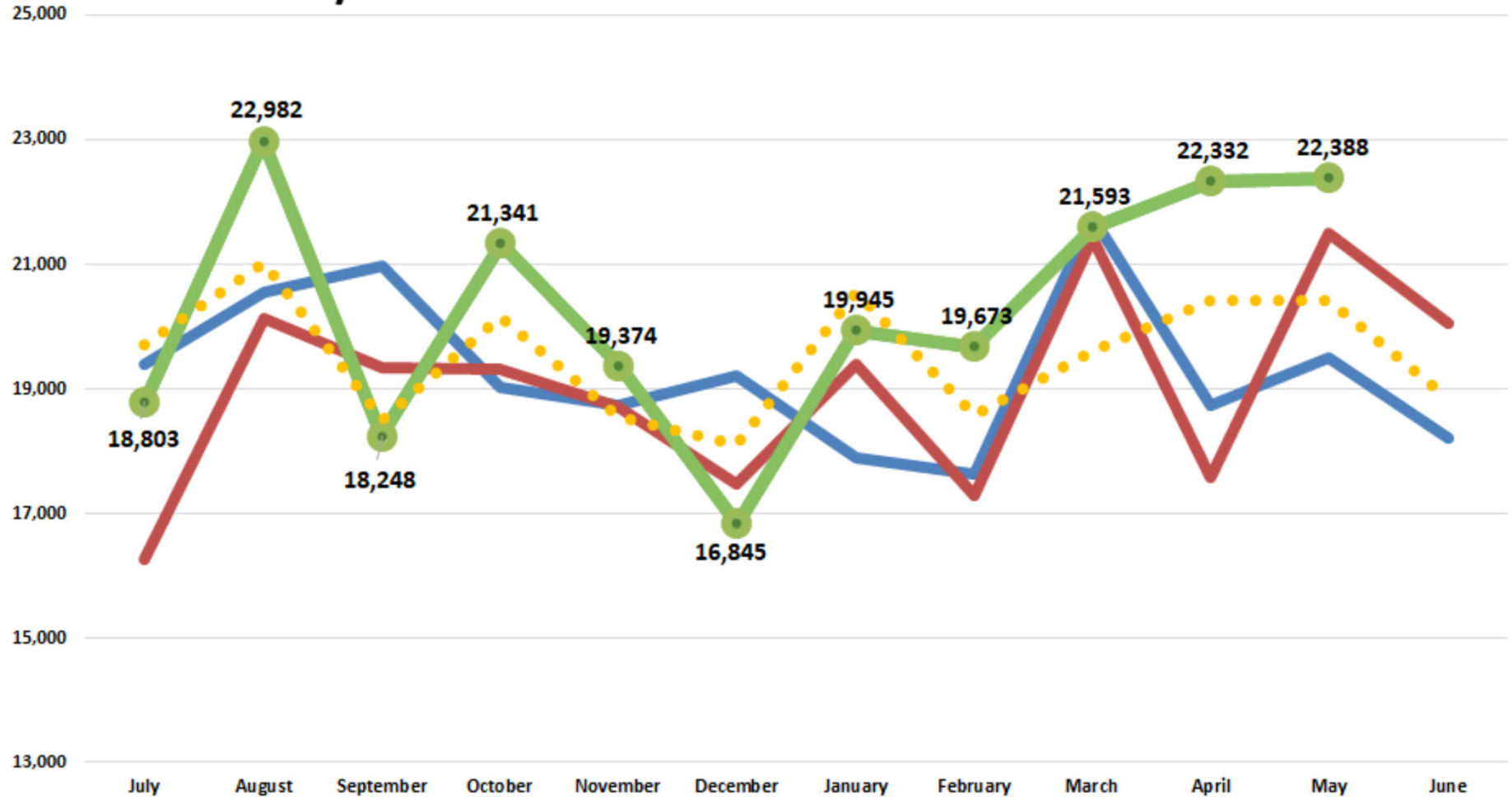
Cardiac Surgery Cases



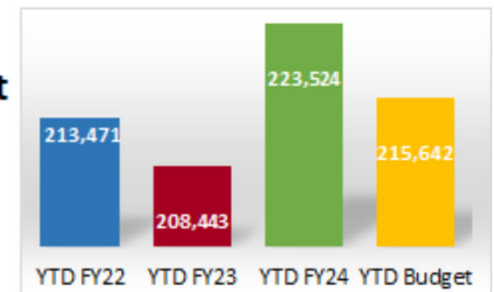
—●— FY2022
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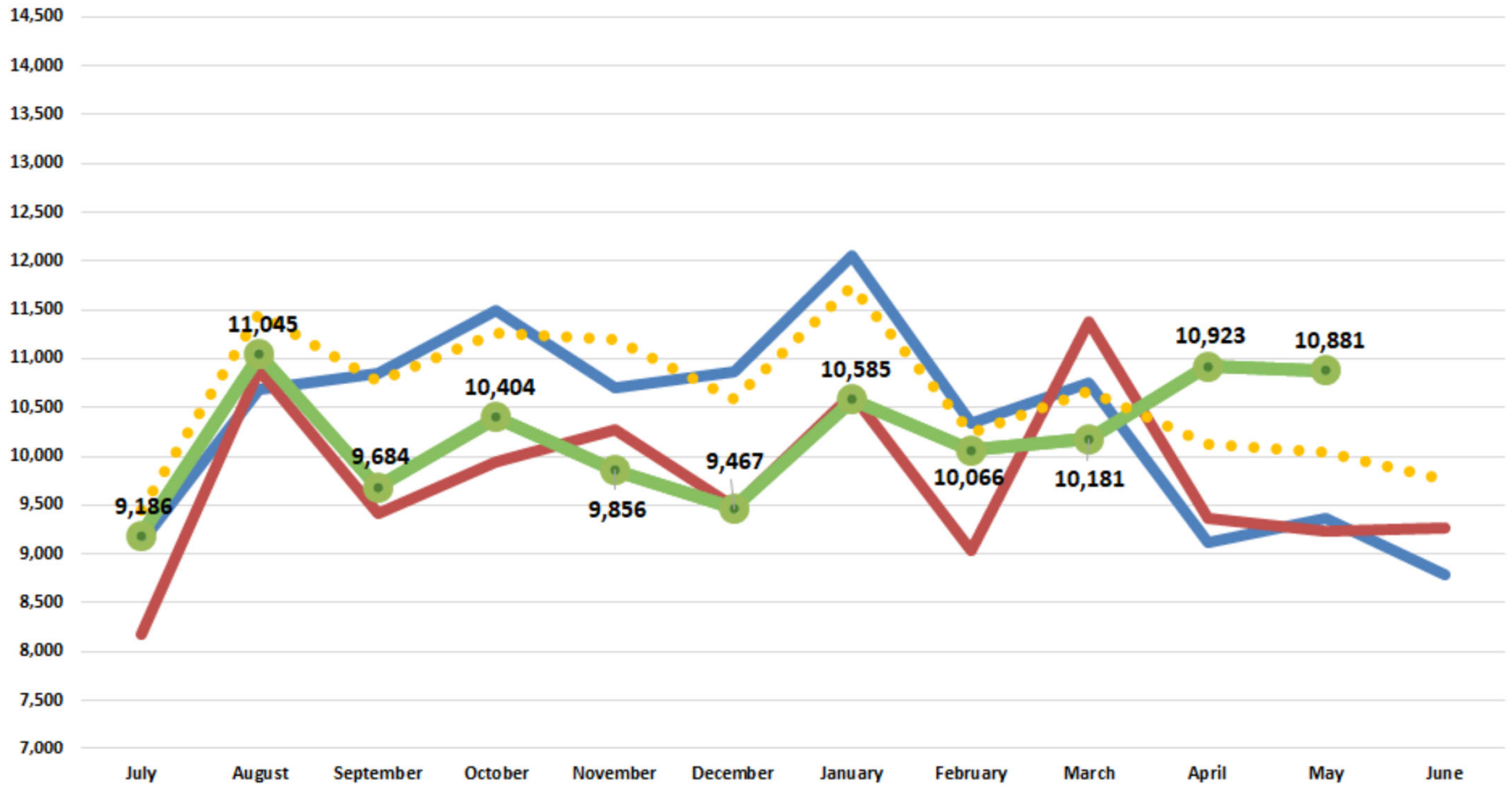
All O/P Rehab Svcs Across District



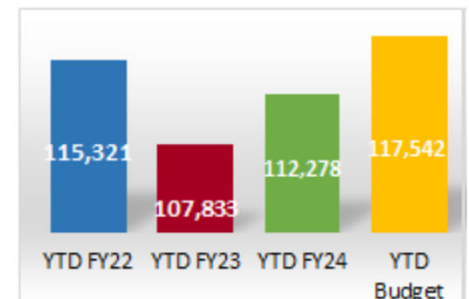
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 ●●● Budget



Rural Health Clinics Registrations



—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



Statistical Results – Fiscal Year Comparison (May)

Actual Results			Budget	Budget Variance	
May 2023	May 2024	% Change	May 2024	Change	% Change

Average Daily Census	389	394	1.4%	424	(30)	(7.0%)
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KDHCD Patient Days:

Medical Center	7,923	8,546	7.9%	8,673	(127)	(1.5%)
Acute I/P Psych	1,388	1,039	(25.1%)	1,395	(356)	(25.5%)
Sub-Acute	978	856	(12.5%)	957	(101)	(10.6%)
Rehab	612	550	(10.1%)	600	(50)	(8.3%)
TCS-Ortho (Short Stay Rehab)	355	330	(7.0%)	486	(156)	(32.1%)
NICU	305	405	32.8%	530	(125)	(23.6%)
Nursery	495	497	0.4%	507	(10)	(2.0%)

Total KDHCD Patient Days	12,056	12,223	1.4%	13,148	(925)	(7.0%)
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Total Outpatient Volume	60,016	61,969	3.3%	56,191	5,778	10.3%
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Statistical Results – Fiscal Year Comparison (Jul-May)

	Actual Results			Budget	Budget Variance	
	FYTD 2023	FYTD 2024	% Change	FYTD 2024	Change	% Change
Average Daily Census	423	406	(4.1%)	424	(18)	(4.2%)
KDHCD Patient Days:						
Medical Center	94,390	92,372	(2.1%)	95,197	(2,825)	(3.0%)
Acute I/P Psych	14,551	14,144	(2.8%)	15,165	(1,021)	(6.7%)
Sub-Acute	10,109	10,142	0.3%	9,955	187	1.9%
Rehab	6,016	5,966	(0.8%)	6,532	(566)	(8.7%)
TCS-Ortho (Short Stay Rehab)	4,255	3,758	(11.7%)	4,655	(897)	(19.3%)
TCS	2,115	0	(100.0%)	0	0	0.0%
NICU	4,831	4,476	(7.3%)	5,011	(535)	(10.7%)
Nursery	5,427	5,441	0.3%	5,782	(341)	(5.9%)
Total KDHCD Patient Days	141,694	136,299	(3.8%)	142,297	(5,998)	(4.2%)
Total Outpatient Volume	625,117	647,022	3.5%	609,037	37,985	6.2%

Other Statistical Results – Fiscal Year Comparison (May)

	Actual Results				Budget	Budget Variance	
	May 2023	May 2024	Change	% Change	May 2024	Change	% Change
Adjusted Patient Days	24,945	25,435	490	2.0%	26,795	(1,360)	(5.1%)
Outpatient Visits	60,016	61,969	1,953	3.3%	56,191	5,778	10.3%
Infusion Center	371	496	125	33.7%	580	(84)	(14.5%)
RHC Registrations	9,237	10,881	1,644	17.8%	10,045	836	8.3%
Dialysis Treatments	1,453	1,577	124	8.5%	1,550	27	1.7%
OB Deliveries	360	390	30	8.3%	409	(19)	(4.6%)
Radiology/CT/US/MRI Proc (I/P & O/P)	17,713	18,564	851	4.8%	17,406	1,158	6.7%
O/P Rehab Units	21,498	22,388	890	4.1%	20,418	1,970	9.6%
ED Total Registered	8,159	8,416	257	3.1%	7,440	976	13.1%
Endoscopy Procedures (I/P & O/P)	635	654	19	3.0%	457	197	43.1%
Cath Lab Minutes (IP & OP)	330	329	(1)	(0.3%)	362	(33)	(9.1%)
Physical & Other Therapy Units	18,673	18,595	(78)	(0.4%)	19,309	(714)	(3.7%)
Home Health Visits	3,483	3,336	(147)	(4.2%)	3,212	124	3.9%
Urgent Care - Demaree	2,183	2,013	(170)	(7.8%)	2,600	(587)	(22.6%)
Hospice Days	3,760	3,454	(306)	(8.1%)	3,748	(294)	(7.8%)
Urgent Care - Court	3,390	3,112	(278)	(8.2%)	3,562	(450)	(12.6%)
Surgery Minutes-General & Robotic (I/P & O/P)	1,097	971	(126)	(11.5%)	979	(8)	(0.8%)
Radiation Oncology Treatments (I/P & O/P)	2,152	1,808	(344)	(16.0%)	2,262	(454)	(20.1%)

Other Statistical Results – Fiscal Year Comparison (Jul-May)

	Actual Results				Budget	Budget Variance	
	FY 2023	FY 2024	Change	% Change	FY 2024	Change	% Change
Adjusted Patient Days	294,589	274,537	(20,052)	(6.8%)	289,908	(15,371)	(5.3%)
Outpatient Visits	625,117	647,022	21,905	3.5%	609,037	37,985	6.2%
Infusion Center	3,755	4,655	900	24.0%	4,915	(260)	(5.3%)
Endoscopy Procedures (I/P & O/P)	6,123	7,014	891	14.6%	5,814	1,200	20.6%
ED Total Registered	82,578	88,662	6,084	7.4%	80,719	7,943	9.8%
O/P Rehab Units	208,443	223,524	15,081	7.2%	215,642	7,882	3.7%
Radiology/CT/US/MRI Proc (I/P & O/P)	182,848	193,819	10,971	6.0%	182,399	11,420	6.3%
RHC Registrations	107,833	112,278	4,445	4.1%	117,542	(5,264)	(4.5%)
Dialysis Treatments	16,365	16,835	470	2.9%	17,050	(215)	(1.3%)
OB Deliveries	4,195	4,279	84	2.0%	4,310	(31)	(0.7%)
Cath Lab Minutes (IP & OP)	3,472	3,502	30	0.9%	3,815	(313)	(8.2%)
Home Health Visits	33,756	34,003	247	0.7%	34,475	(472)	(1.4%)
Physical & Other Therapy Units	195,992	192,982	(3,010)	(1.5%)	207,645	(14,663)	(7.1%)
Hospice Days	40,038	38,966	(1,072)	(2.7%)	41,228	(2,262)	(5.5%)
Radiation Oncology Treatments (I/P & O/P)	20,681	19,081	(1,600)	(7.7%)	23,624	(4,543)	(19.2%)
Surgery Minutes-General & Robotic (I/P & O/P)	11,741	10,406	(1,335)	(11.4%)	10,663	(257)	(2.4%)
Urgent Care - Demaree	29,600	23,948	(5,652)	(19.1%)	30,441	(6,493)	(21.3%)
Urgent Care - Court	43,845	34,847	(8,998)	(20.5%)	46,461	(11,614)	(25.0%)

May Financial Comparison without KHMGM (000's)

	Without KHMGM				Without KHMGM			
	Comparison to Budget - Month of May				Comparison to Prior Year - Month of May			
	Budget MAY-2024	Actual MAY-2024	\$ Change	% Change	Actual MAY-2024	Actual MAY-2024	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$50,402	\$52,509	\$2,107	4.0%	\$50,623	\$52,509	\$1,886	3.6%
Supplemental Gov't Programs	\$6,483	\$13,113	\$6,631	50.6%	\$6,060	\$13,113	\$7,053	53.8%
Prime Program	\$835	\$822	(\$13)	-1.6%	\$743	\$822	\$79	9.6%
Premium Revenue	\$7,931	\$7,018	(\$912)	-13.0%	\$7,125	\$7,018	(\$107)	-1.5%
Management Services Revenue	\$3,439	\$2,873	(\$567)	-19.7%	\$3,284	\$2,873	(\$412)	-14.3%
Other Revenue	\$2,489	\$3,607	\$1,118	31.0%	\$3,177	\$3,607	\$430	11.9%
Other Operating Revenue	\$21,176	\$27,433	\$6,257	22.8%	\$20,389	\$27,433	\$7,044	25.7%
Total Operating Revenue	\$71,578	\$79,942	\$8,364	10.5%	\$71,012	\$79,942	\$8,930	11.2%
Operating Expenses								
Salaries & Wages	\$29,370	\$31,579	\$2,209	7.0%	\$27,708	\$31,579	\$3,872	12.3%
Contract Labor	\$1,228	\$1,565	\$338	21.6%	\$2,031	\$1,565	(\$465)	-29.7%
Employee Benefits	\$6,789	\$5,846	(\$943)	-16.1%	\$7,873	\$5,846	(\$2,027)	-34.7%
Total Employment Expenses	\$37,387	\$38,990	\$1,603	4.1%	\$37,611	\$38,990	\$1,379	3.5%
Medical & Other Supplies	\$13,833	\$14,709	\$877	6.0%	\$14,689	\$14,709	\$20	0.1%
Physician Fees	\$6,665	\$7,472	\$807	10.8%	\$6,127	\$7,472	\$1,345	18.0%
Purchased Services	\$1,519	\$1,770	\$251	14.2%	\$1,454	\$1,770	\$316	17.9%
Repairs & Maintenance	\$2,378	\$1,997	(\$381)	-19.1%	\$2,160	\$1,997	(\$163)	-8.2%
Utilities	\$725	\$742	\$17	2.3%	\$838	\$742	(\$96)	-12.9%
Rents & Leases	\$162	\$165	\$3	1.9%	\$152	\$165	\$13	8.0%
Depreciation & Amortization	\$2,914	\$3,208	\$294	9.2%	\$1,967	\$3,208	\$1,241	38.7%
Interest Expense	\$587	\$563	(\$24)	-4.3%	\$607	\$563	(\$44)	-7.8%
Other Expense	\$2,183	\$1,485	(\$698)	-47.0%	\$3,845	\$1,485	(\$2,360)	-158.9%
Humana Cap Plan Expenses	\$3,701	\$5,427	\$1,726	31.8%	\$3,593	\$5,427	\$1,834	33.8%
Total Other Expenses	\$34,667	\$37,539	\$2,872	7.7%	\$35,432	\$37,539	\$2,107	5.6%
Total Operating Expenses	\$72,055	\$76,530	\$4,475	5.8%	\$73,043	\$76,530	\$3,486	4.6%
Operating Margin	(\$477)	\$3,413	\$3,889		(\$2,031)	\$3,413	\$5,444	
Stimulus/FEMA	\$1,610	(\$1,603)	(\$3,213)		\$322	(\$1,603)	(\$1,925)	
Operating Margin after Stimulus/FEMA	\$1,133	\$1,809	\$676		(\$1,709)	\$1,809	\$3,518	
Nonoperating Revenue (Loss)	\$484	\$847	\$363		\$5,336	\$847	(\$4,489)	
Excess Margin	\$1,617	\$2,657	\$1,039		\$3,627	\$2,657	(\$970)	

FYTD July-May: Financial Comparison without KHMG (000's)

	Without KHMG				Without KHMG			
	Comparison to Budget - YTD May				Comparison to Prior Year - YTD May			
	Budget May-2024	Actual May-2024	\$ Change	% Change	Actual May-2023	Actual May-2024	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$536,537	\$543,970	\$7,433	1.4%	\$536,353	\$543,970	\$7,617	1.4%
Supplemental Gov't Programs	\$70,263	\$87,401	\$17,138	19.6%	\$62,757	\$87,401	\$24,644	28.2%
Prime Program	\$9,051	\$10,675	\$1,624	15.2%	\$12,252	\$10,675	(\$1,576)	-14.8%
Premium Revenue	\$85,702	\$81,058	(\$4,644)	-5.7%	\$72,689	\$81,058	\$8,369	10.3%
Management Services Revenue	\$37,276	\$35,613	(\$1,663)	-4.7%	\$35,516	\$35,613	\$97	0.3%
Other Revenue	\$27,029	\$33,275	\$6,246	18.8%	\$29,600	\$33,275	\$3,675	11.0%
Other Operating Revenue	\$229,320	\$248,022	\$18,702	7.5%	\$212,814	\$248,022	\$35,208	14.2%
Total Operating Revenue	\$765,858	\$791,992	\$26,134	3.3%	\$749,167	\$791,992	\$42,825	5.4%
Operating Expenses								
Salaries & Wages	\$318,304	\$322,258	\$3,954	1.2%	\$302,700	\$322,258	\$19,558	6.1%
Contract Labor	\$15,755	\$19,785	\$4,029	20.4%	\$46,554	\$19,785	(\$26,769)	-135.3%
Employee Benefits	\$73,587	\$73,929	\$342	0.5%	\$62,307	\$73,929	\$11,622	15.7%
Total Employment Expenses	\$407,646	\$415,971	\$8,326	2.0%	\$411,561	\$415,971	\$4,411	1.1%
Medical & Other Supplies	\$147,826	\$149,053	\$1,227	0.8%	\$146,837	\$149,053	\$2,215	1.5%
Physician Fees	\$73,316	\$75,103	\$1,787	2.4%	\$73,874	\$75,103	\$1,229	1.6%
Purchased Services	\$16,465	\$16,738	\$273	1.6%	\$16,460	\$16,738	\$278	1.7%
Repairs & Maintenance	\$26,061	\$21,710	(\$4,350)	-20.0%	\$24,911	\$21,710	(\$3,201)	-14.7%
Utilities	\$10,116	\$9,165	(\$951)	-10.4%	\$9,010	\$9,165	\$155	1.7%
Rents & Leases	\$1,783	\$1,784	\$1	0.1%	\$1,383	\$1,784	\$401	22.5%
Depreciation & Amortization	\$32,052	\$35,028	\$2,976	8.5%	\$31,061	\$35,028	\$3,967	11.3%
Interest Expense	\$6,366	\$6,783	\$417	6.1%	\$6,780	\$6,783	\$3	0.0%
Other Expense	\$23,707	\$20,615	(\$3,092)	-15.0%	\$21,373	\$20,615	(\$758)	-3.7%
Humana Cap Plan Expenses	\$40,716	\$43,324	\$2,608	6.0%	\$40,368	\$43,324	\$2,956	6.8%
Total Other Expenses	\$378,407	\$379,303	\$896	0.2%	\$372,059	\$379,303	\$7,244	1.9%
Total Operating Expenses	\$786,053	\$795,274	\$9,222	1.2%	\$783,620	\$795,274	\$11,655	1.5%
Operating Margin	(\$20,195)	(\$3,282)	\$16,913		(\$34,453)	(\$3,282)	\$31,171	
Stimulus/FEMA	\$17,447	\$1,617	(\$15,830)		\$609	\$1,617	\$1,007	
Operating Margin after Stimulus/FEMA	(\$2,748)	(\$1,666)	\$1,083		(\$33,844)	(\$1,666)	\$32,178	
Nonoperating Revenue (Loss)	\$5,221	\$12,911	\$7,690		\$8,957	\$12,911	\$3,954	
Excess Margin	\$2,473	\$11,245	\$8,773		(\$24,886)	\$11,245	\$36,132	

Month of May - Budget Variances

- **Net Patient Service Revenue:** In May actual net patient revenue exceeded budget by \$2.1M (4%) due to the mix of services in the month.
- **Supplemental Gov't programs:** The positive \$6.6M variance in supplemental revenue in May is due to the recognition of additional fee-for-service funds for FY23 and more than expected rate range funds for calendar year 2022. See supplemental slide for additional details.
- **Salaries and Wages:** The negative variance of \$2.2M (7.0%) is primarily due to the increase in our pay rates due to the increases in our minimum wages and market increases.
- **Physician Fees:** Physician fees were \$807K higher in budget primarily due to our Intensivist program \$629K and Adult Hospitalist \$363K.
- **Humana Cap:** Third party claims negative variance was \$1.7M in May. In May there was an extra check run but we are still running over expectations in third party claims year to date.
- **FEMA:** In May we began reversing out the FEMA accrual from the beginning of the fiscal year. We do not anticipate receiving FEMA funds in FY24. However, we still are estimating receiving FEMA funds, but not until FY25 and FY26 as the process is very slow.

FYTD July-May : Trended Financial Information (000's)

Income Statement	FY 2023	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	FYTD 2024
Patient Service Revenue	\$611,350	\$45,479	\$49,531	\$47,195	\$47,502	\$48,225	\$48,629	\$49,472	\$49,778	\$54,365	\$51,284	\$52,509	\$543,970
Other Revenue	\$240,615	\$21,161	\$22,458	\$21,039	\$21,928	\$21,261	\$20,979	\$24,379	\$22,470	\$19,194	\$25,720	\$27,433	\$248,022
Total Operating Revenue	\$851,965	\$66,640	\$71,989	\$68,234	\$69,431	\$69,486	\$69,608	\$73,851	\$72,248	\$73,559	\$77,004	\$79,942	\$791,992
Employee Expense	\$462,214	\$36,176	\$37,019	\$35,180	\$38,961	\$37,597	\$37,268	\$37,645	\$37,074	\$41,984	\$38,077	\$38,990	\$415,972
Other Operating Expense	\$448,205	\$33,478	\$34,922	\$33,204	\$31,579	\$33,162	\$32,981	\$35,742	\$36,449	\$33,382	\$36,864	\$37,539	\$379,302
Total Operating Expenses	\$910,418	\$69,654	\$71,941	\$68,384	\$70,540	\$70,759	\$70,249	\$73,388	\$73,523	\$75,367	\$74,941	\$76,530	\$795,274
Net Operating Margin	(\$58,453)	(\$3,014)	\$48	(\$150)	(\$1,110)	(\$1,273)	(\$641)	\$464	(\$1,275)	(\$1,807)	\$2,063	\$3,413	(\$3,283)
Stimulus/FEMA	\$609	\$1,610	\$1,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,603)	\$1,617
NonOperating Income	\$10,627	\$617	\$602	\$626	\$665	\$578	\$5,057	\$969	\$618	\$1,781	\$550	\$847	\$12,911
Excess Margin	(\$47,218)	(\$787)	\$2,259	\$477	(\$444)	(\$695)	\$4,416	\$1,433	(\$657)	(\$26)	\$2,613	\$2,657	\$11,245

Profitability													
Operating Margin %	(6.9%)	(4.5%)	0.1%	(0.2%)	(1.6%)	(1.8%)	(0.9%)	0.6%	(1.8%)	(2.5%)	2.7%	4.3%	(0.4%)
Operating Margin %excl. Int	(6.0%)	(3.6%)	0.9%	0.7%	(0.7%)	(1.0%)	(0.1%)	1.4%	(0.9%)	(1.6%)	3.7%	5.0%	0.4%
Operating EBIDA	(\$11,318)	\$395	\$3,493	\$3,265	\$2,340	\$2,111	\$2,732	\$3,957	\$1,994	\$1,628	\$5,507	\$7,184	\$34,606
Operating EBIDA Margin	(1.3%)	0.6%	4.9%	4.8%	3.4%	3.0%	3.9%	5.4%	2.8%	2.2%	7.2%	9.0%	4.4%

Liquidity Indicators													
Day's Cash on Hand	78.3	84.2	84.7	83.3	83.7	81.1	83.5	81.4	79.0	74.7	91.0	86.8	86.8
Day's in Accounts Receivable	72.5	72.6	74.6	76.6	79.1	78.4	77.6	72.5	71.0	70.1	65.3	66.4	66.4
Unrestricted Funds (000's)	\$186,803	\$181,339	\$185,762	\$182,518	\$183,138	\$178,653	\$183,624	\$179,987	\$176,827	\$168,012	\$204,886	\$196,344	\$196,344
Capital Expenditures (000's)	\$23,394	\$301	(\$3,938)	\$563	\$621	\$1,399	\$1,706	\$1,725	\$765	\$984	\$482	\$8,051	\$12,659

Debt & Other Indicators													
Debt Service Coverage (MADS)	(0.1)	1.62	2.57	2.54	2.37	2.23	2.67	2.71	2.06	2.01	2.40	2.50	2.50
Discharges (Monthly)	2,289	2,306	2,442	2,276	2,203	2,293	2,285	2,283	2,144	2,142	2,299	2,299	2,270
Adj Discharges (Case mix adj)	7,600	7,504	7,884	7,580	7,417	7,743	7,344	7,228	7,111	6,827	7,226	7,616	7,402
Adjusted patient Days (Mo.)	26,609	24,306	26,289	24,516	24,321	24,447	24,965	25,976	24,096	25,597	24,634	25,435	24,962
Cost/Adj Discharge	\$10.0	\$9.3	\$9.1	\$9.0	\$9.5	\$9.1	\$9.6	\$10.2	\$10.3	\$11.0	\$10.4	\$10.0	\$10.7
Compensation Ratio	76%	80%	75%	75%	82%	78%	77%	76%	74%	77%	74%	74%	76%

Trended Supplemental Income

	July 23	Aug 23	Sept 23	Oct 23	Nov 23	Dec 23	Jan 24	Feb 24	Mar 24	Apr 24	May 24	FYTD
HQAF	1,653,189	1,653,189	1,653,189	1,653,189	1,653,189	1,653,189	2,422,159	1,653,189	1,653,189	1,653,189	1,653,189	18,954,049
Directed Payments	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	1,771,468	19,486,148
Medi-Cal DSH	802,083	802,083	802,083	802,083	802,083	802,083	2,697,915	1,895,832	1,895,832	1,895,832	1,895,832	15,093,741
Rate Range	1,730,548	1,730,548	1,730,548	1,730,548	1,730,548	1,730,548	1,730,548	1,730,548	1,730,548	2,731,414	4,387,000	22,693,346
Fee for Service	420,707	420,707	420,707	420,707	420,707	420,707	420,707	420,707	420,707	3,389,423	3,389,423	10,565,209
	6,377,995	6,377,995	6,377,995	6,377,995	6,377,995	6,377,995	9,042,797	7,471,744	7,471,744	11,441,326	13,096,912	86,792,493

May 2024 includes a true up for CY22 Rate Range (\$2.66M), FY23 Fee for Service (\$2.4M), FY24 Fee for Service (\$555K)

1. Hospital Quality Assurance Fee: The hospital quality assurance fee (HQAF) was established in 2009 by private hospitals as a way for them to draw down federal funds for the uncompensated portion of care they provide to Medi-Cal beneficiaries (similar to our AB 113 program). When the HQAF was developed public hospitals negotiated to receive funding via this mechanism as well. Funding is distributed based on inpatient Medi-Cal volume with enhanced payments for hospitals which are DSH or rural. *Public hospital funding is renegotiated each time there is a new HQAF program (roughly every 3 years) and has grown at a small pace, in line with the overall growth of the overall program.*

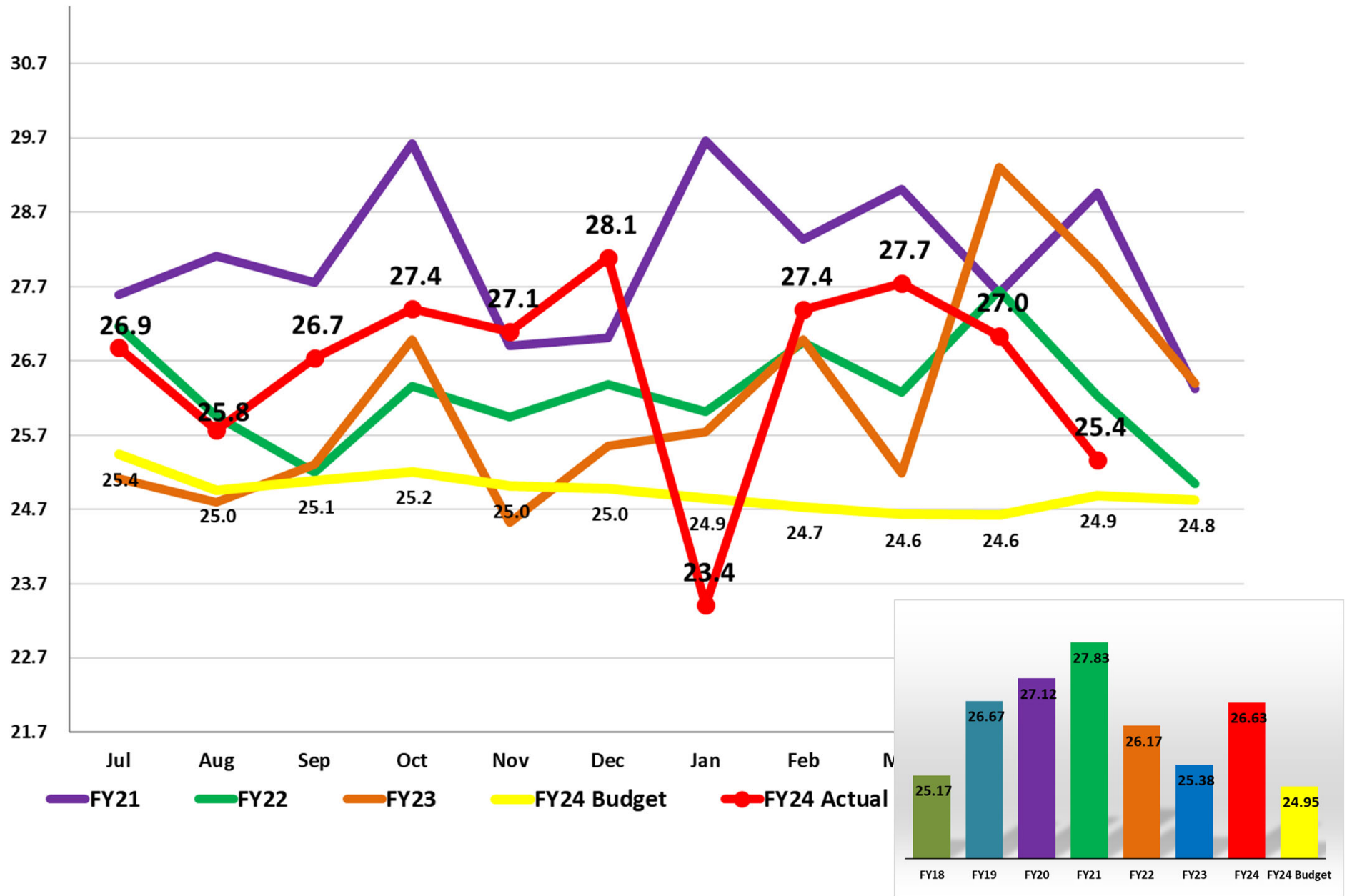
2. Directed payments: Beginning with CY23, the California Department of Health Care Services created a new funding initiative in consultation with DHLF. This is a state directed payment and represents uniform dollar increases that is established by the state for Medi-Cal inpatient and outpatient hospital services for the rating period covering Calendar Years beginning January 1 2023. This is the first significant new Medi-Cal supplemental funding program for district hospitals in a number of years.

3. Medi-Cal DSH: The Disproportionate Share Hospital (DSH) Program is a Medi-Cal supplemental payment program that was established in 1981. It reimburses hospitals for some of the uncompensated care costs associated with furnishing inpatient hospital services to Medi-Cal beneficiaries and uninsured individuals. Kaweah's share of funding has grown significantly over the years due to the increased patient load and achievement of teaching hospital status a few years ago. *While overall funding levels of DSH have increased over time, there are currently significant reductions contained in federal law which propose to reduce the funding by 50%. Previous hospital advocacy has been successful in delaying the federal DSH reductions on six prior occasions.*

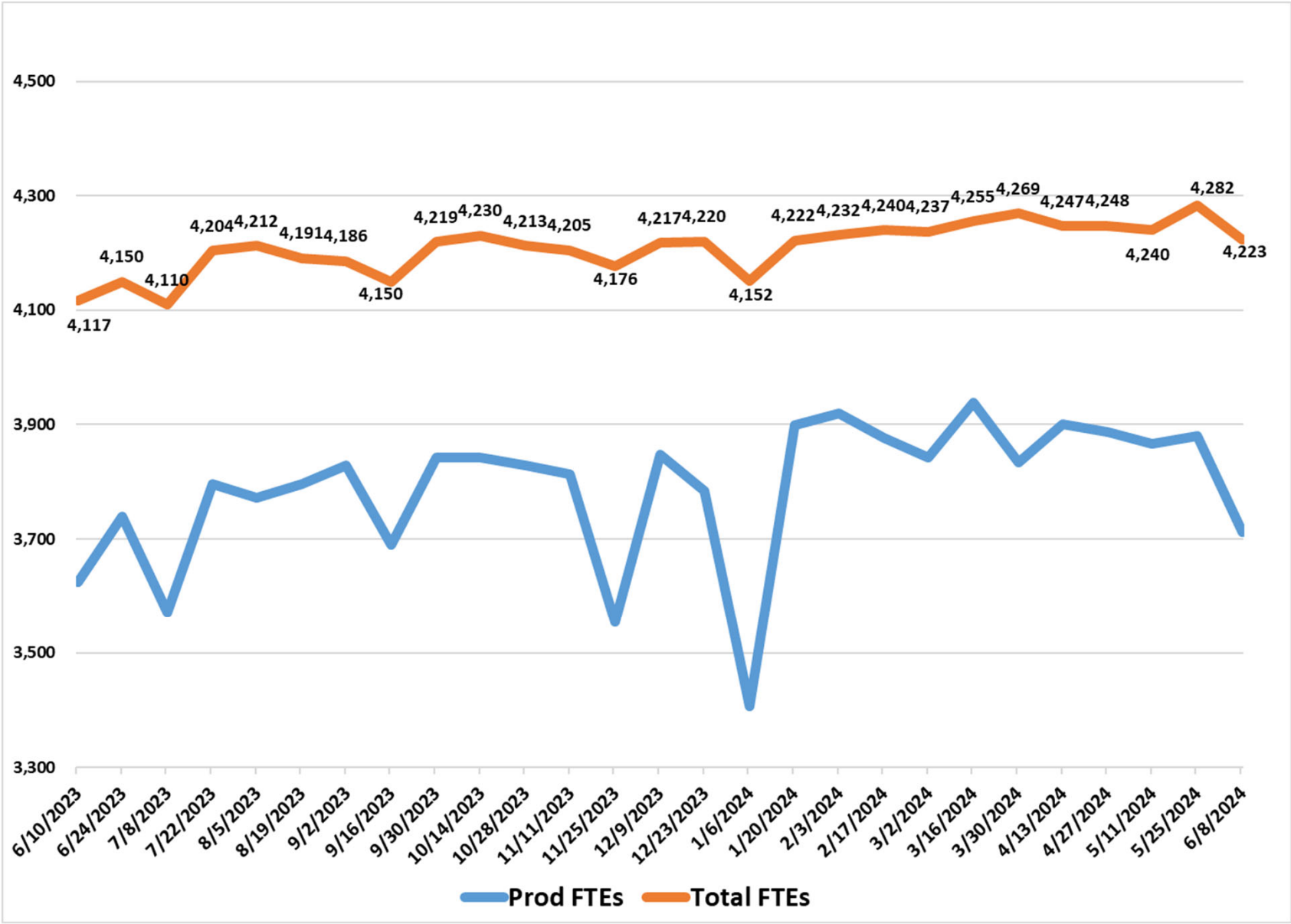
4. Rate Range: Most Medi-Cal beneficiaries are enrolled in Managed Care Plans (MCP). MCP's are paid a per member per month (PMPM) amount by DHCS to arrange and pay for the care of their members. DHCS calculates a lower, midpoint, and upper PMPM rate and pays the MCP's at the lower rate. CMS will provide federal funding as high as the upper rate. Public hospitals provide IGT's to draw down "rate range", the difference between the upper and lower rates, thus providing public hospitals with more federal funding. Rate range increases when additional beneficiaries and services are transitioned to managed care. Over the past decade there has been a large shift in beneficiaries to managed care such that now over 90% of beneficiaries are in managed care. *Managed care has stabilized and thus funding from this source should remain relatively constant.*

5. FFS Inpatient Funds: Assembly Bill 113 (AB 113) established the district and municipal hospital IGT fund in 2011. AB 113 allows hospitals to claim federal funding for the uncompensated portion of inpatient care that hospitals provide to Medi-Cal beneficiaries in the fee-for-service program. The program uses 4 different tiers to determine the allocation of funds based on Charity Revenue, Bad Debt Revenue and Medi-Cal Charges. *The number of beneficiaries in the fee-for-service program has declined in the past decade as more beneficiaries were transitioned to managed care, however that decline has leveled off and funding levels are expected to remain stable for the foreseeable future.*

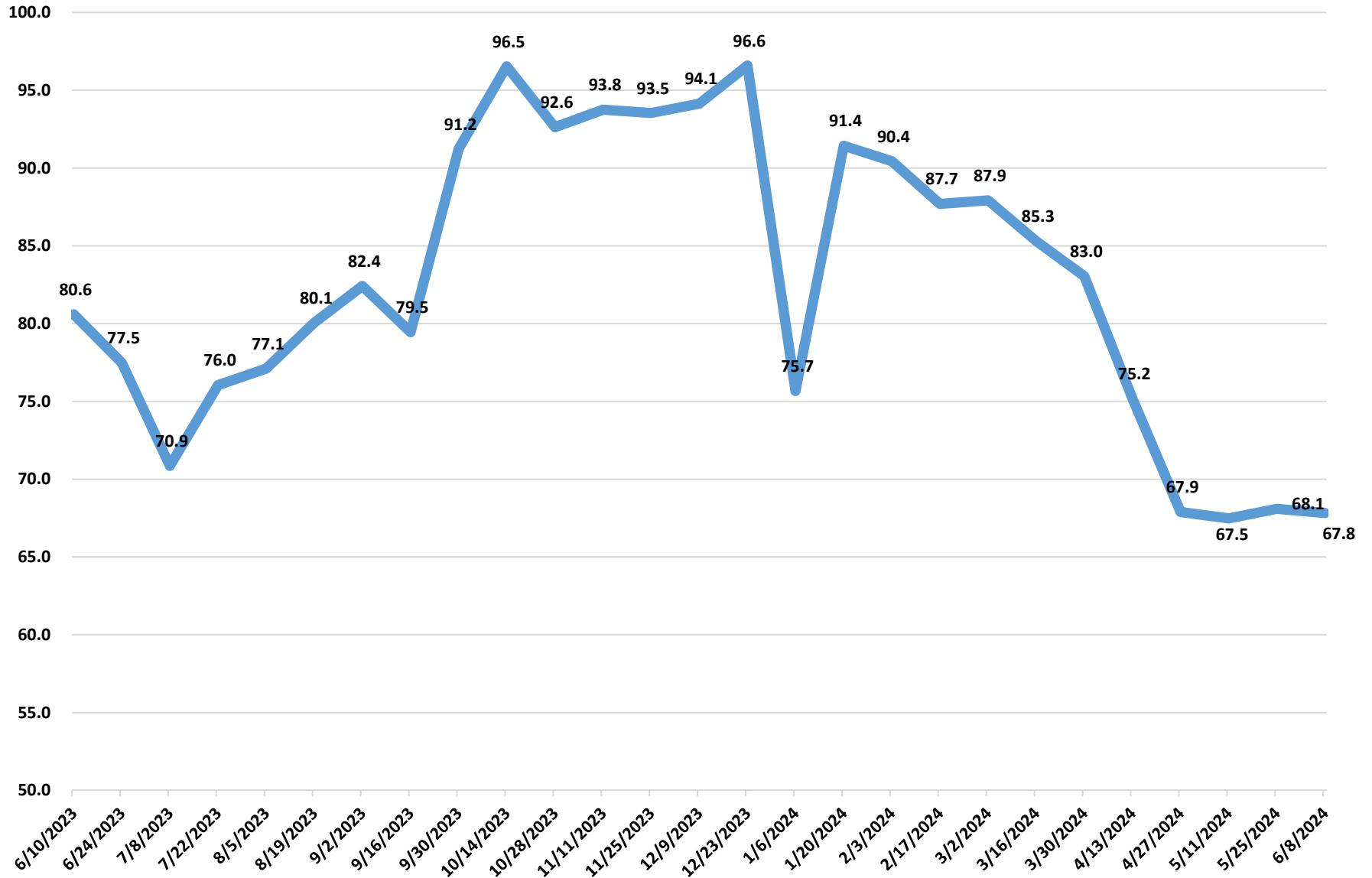
Productivity: Worked Hours/Adjusted Patient Days



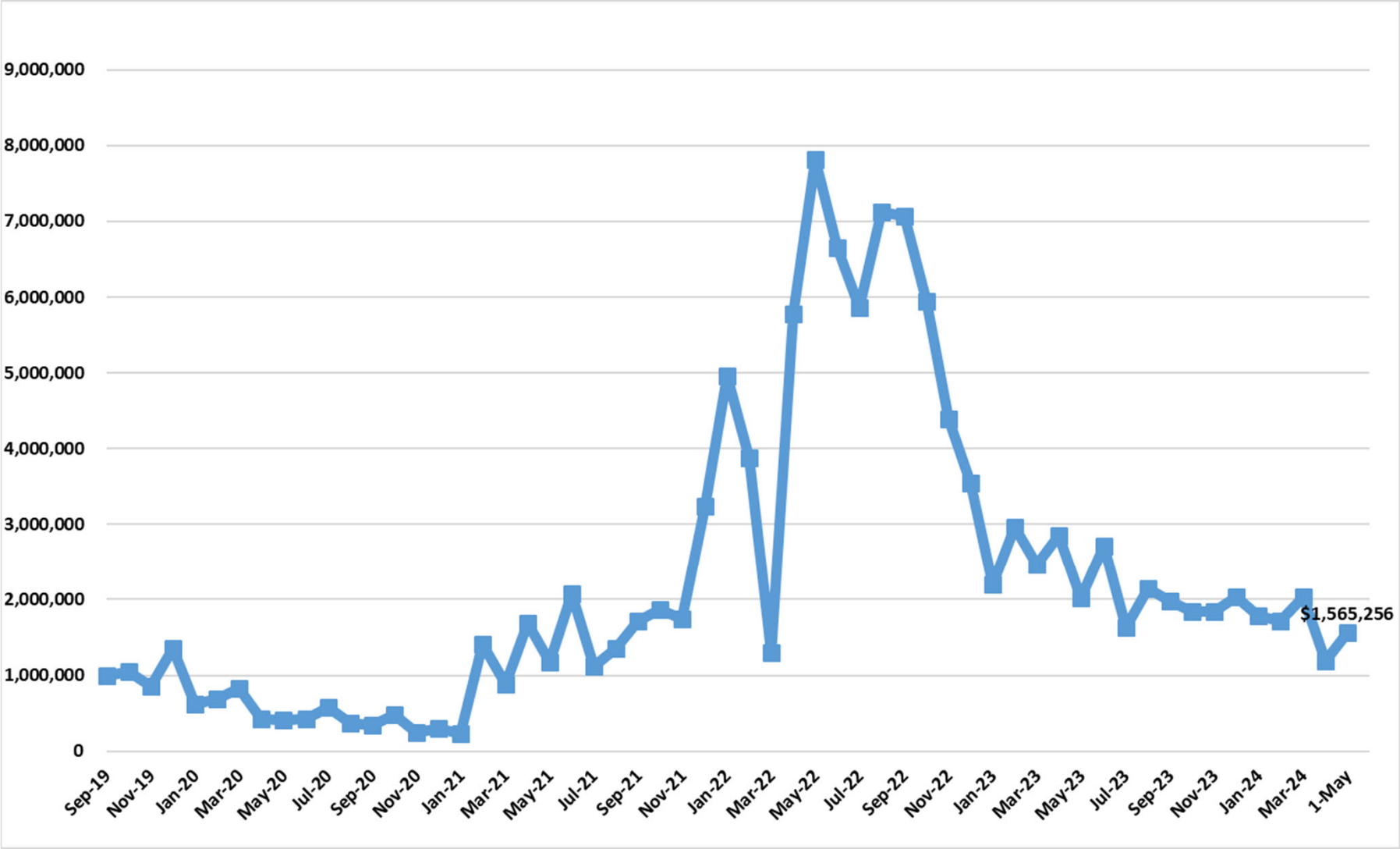
Productive and Total FTEs without KHMG



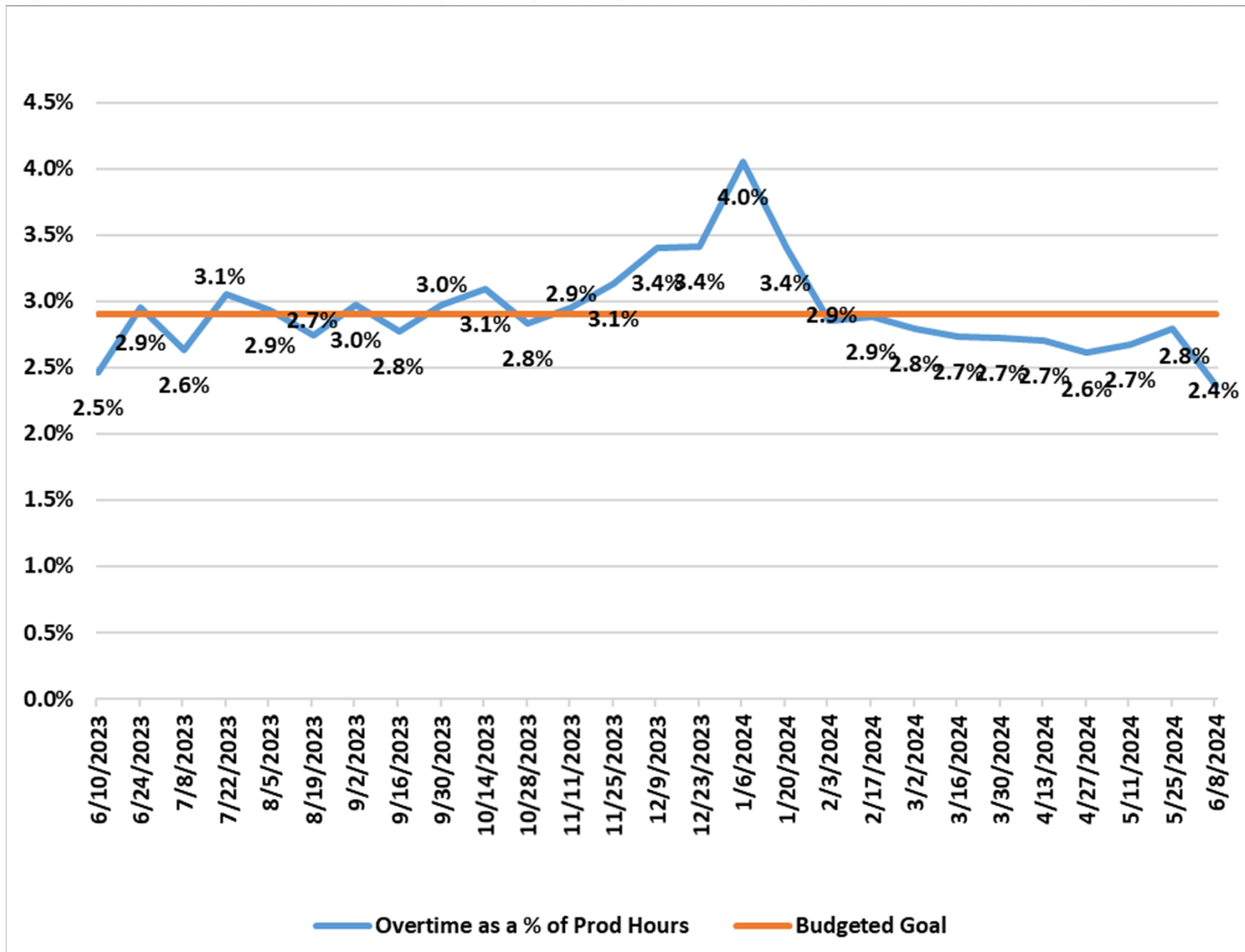
Contract Labor Full Time Equivalents (FTEs)



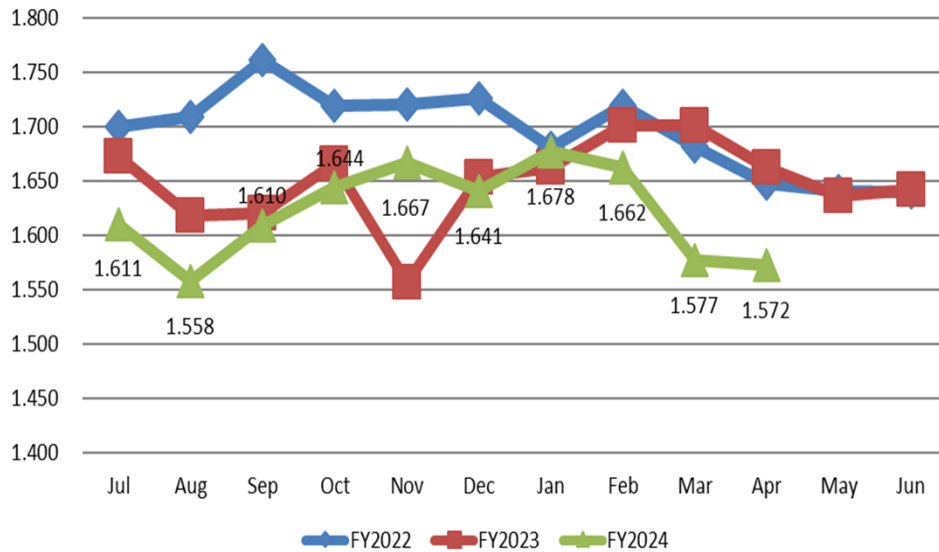
Contract Labor Expense



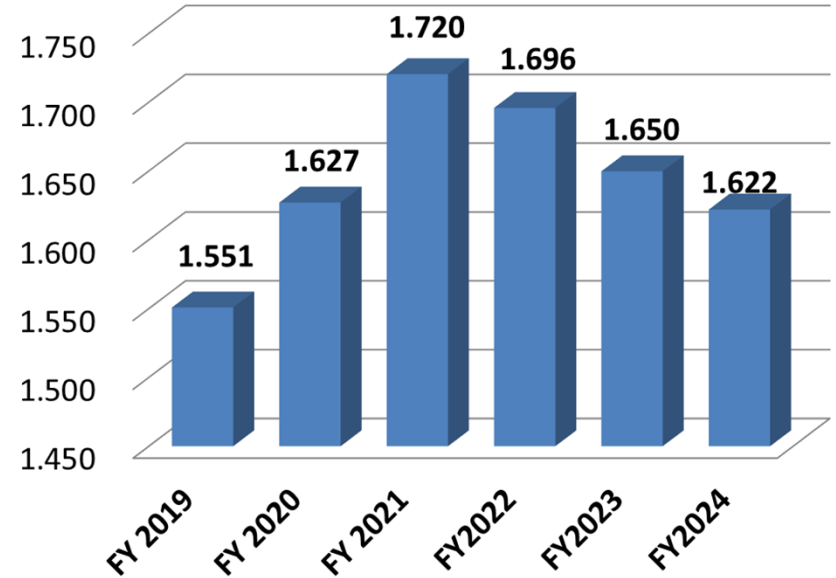
Overtime as a % of Productive Hours



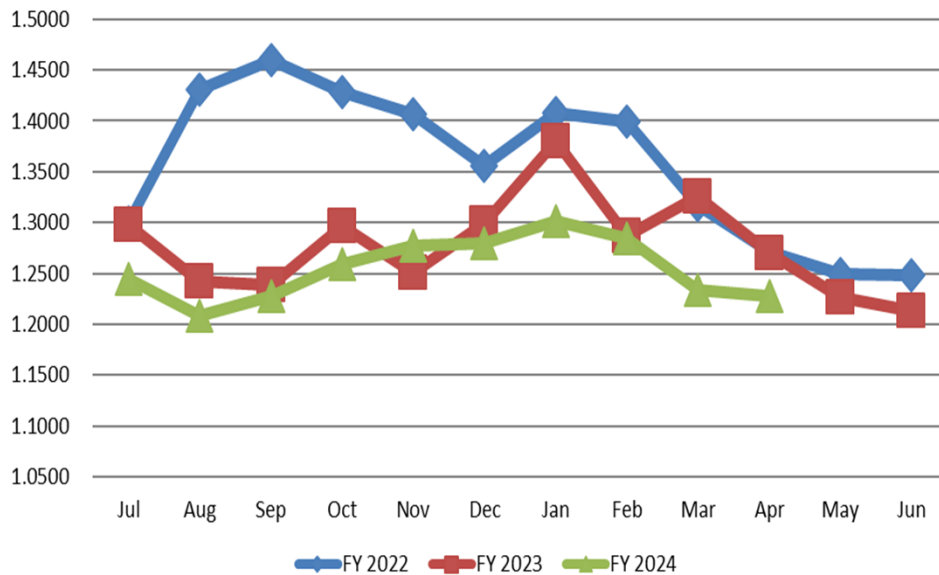
Case Mix Index w/o Normal Newborns



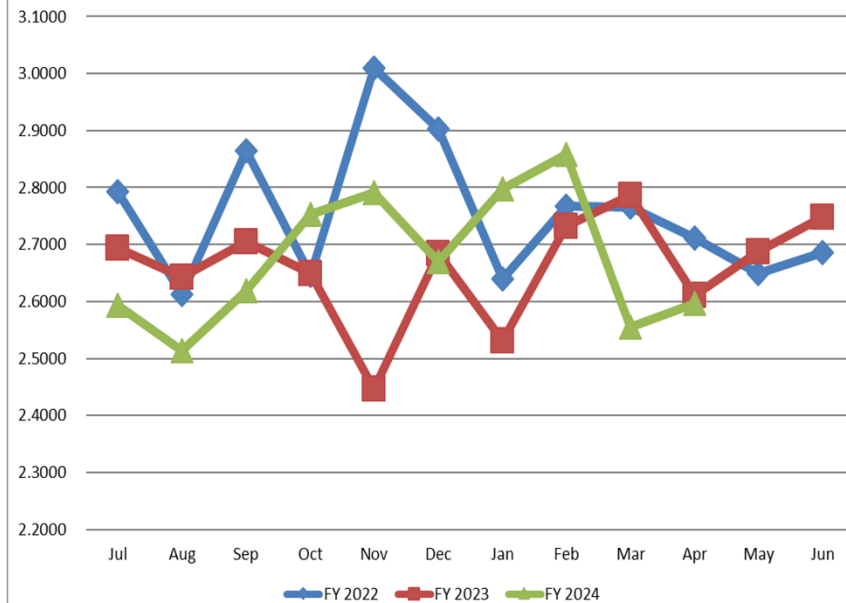
Case Mix Index w/o Normal Newborns - All



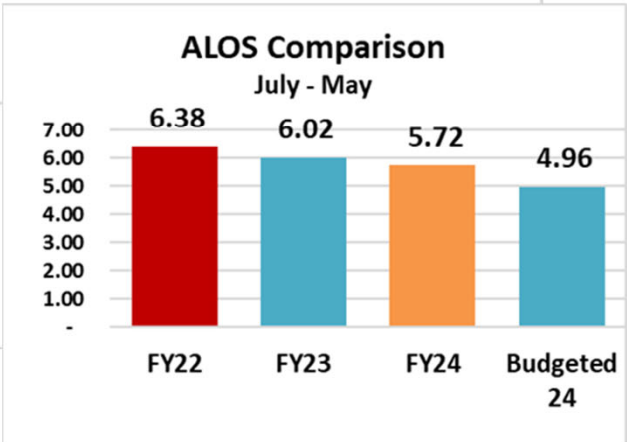
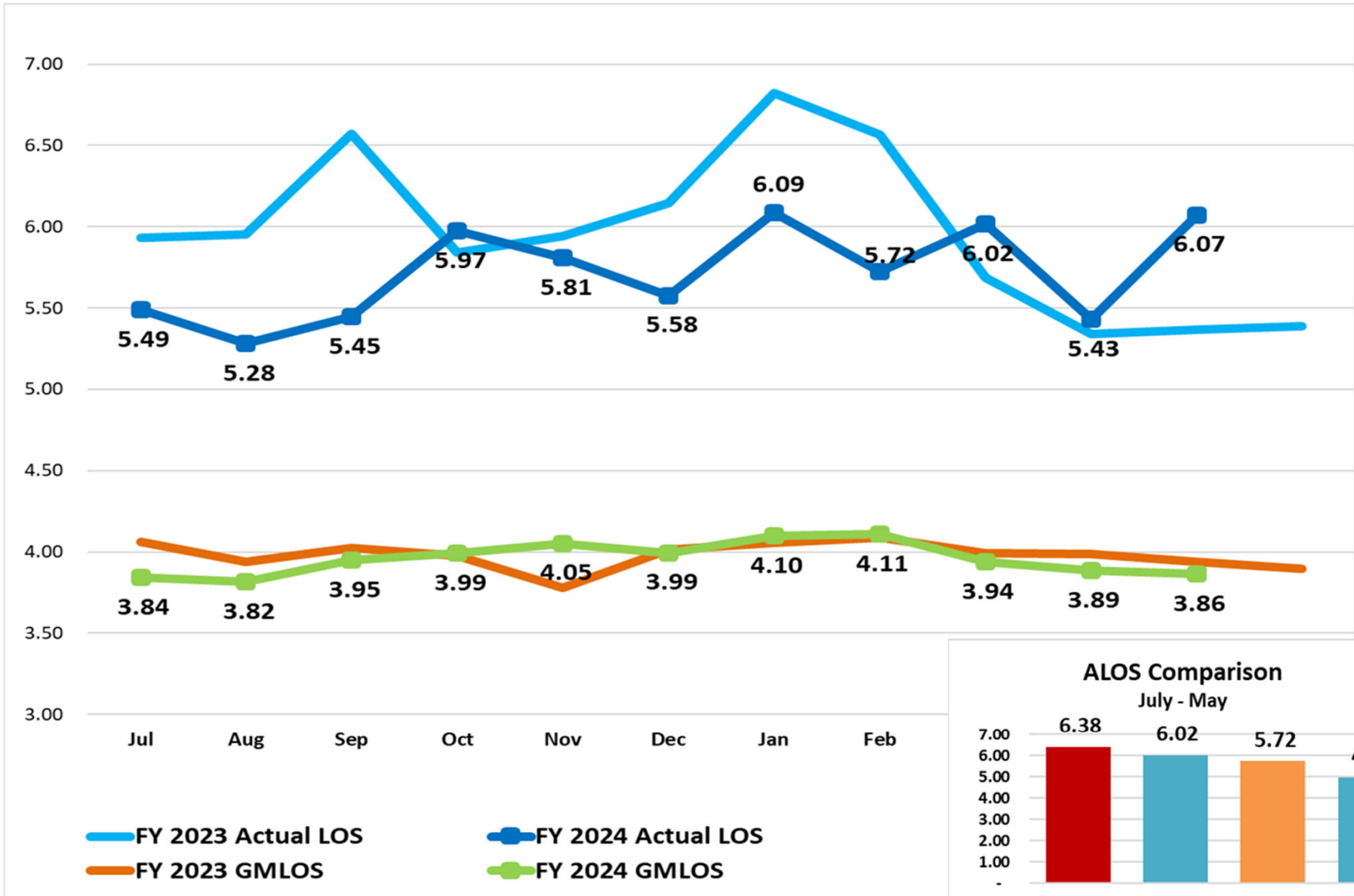
Case Mix **Medical** w/o Normal Newborns



Case Mix Index **Surgical** w/o Normal Newborns



Average Length of Stay versus National Average (GMLOS)

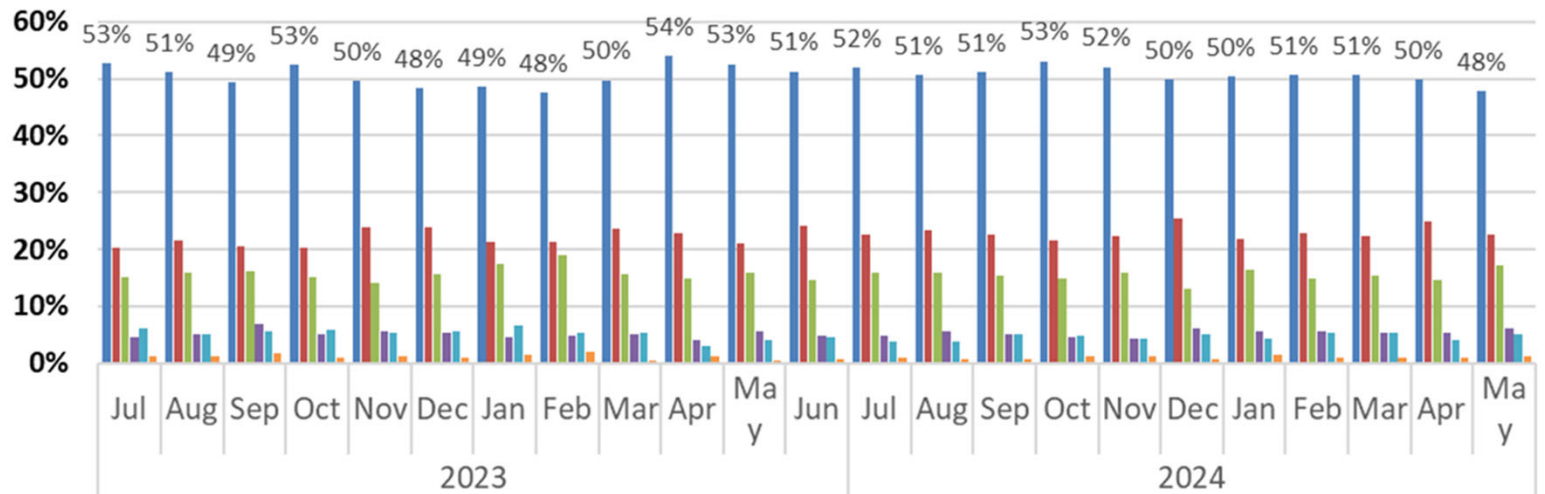


Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients			Excluding COVID Patients		
	ALOS	GMLOS	GAP	ALOS	GMLOS	GAP
May-22	5.97	3.94	2.03	5.61	3.88	1.73
Jun-22	6.11	3.97	2.14	5.63	3.88	1.75
Jul-22	5.93	4.06	1.87	5.66	3.90	1.76
Aug-22	5.96	3.94	2.02	5.62	3.82	1.80
Sep-22	6.57	4.02	2.55	6.32	3.95	2.37
Oct-22	5.84	3.98	1.86	5.63	3.91	1.72
Nov-22	5.94	3.78	2.16	5.88	3.74	2.14
Dec-22	6.14	4.01	2.13	5.69	3.92	1.77
Jan-23	6.82	4.06	2.76	6.31	3.95	2.36
Feb-23	6.56	4.09	2.47	6.36	4.04	2.32
Mar-23	5.69	3.99	1.70	5.56	3.93	1.63
Apr-23	5.34	3.99	1.35	5.06	3.94	1.12
May-23	5.37	3.94	1.43	5.14	3.91	1.23
Jun-23	5.39	3.89	1.50	5.33	3.86	1.47
Jul-23	5.49	3.84	1.65	5.47	3.82	1.65
Aug-23	5.28	3.82	1.47	5.22	3.77	1.45
Sep-23	5.45	3.95	1.50	5.40	3.91	1.48
Oct-23	5.97	3.99	1.98	5.93	3.97	1.96
Nov-23	5.81	4.05	1.75	5.61	4.02	1.59
Dec-23	5.58	3.99	1.58	5.56	3.96	1.59
Jan-24	6.09	4.10	1.99	5.95	4.08	1.87
Feb-24	5.72	4.11	1.61	5.73	4.09	1.64
Mar-24	6.02	3.94	2.08	5.93	3.90	2.03
Apr-24	5.43	3.89	1.54	5.35	3.88	1.47
May-24	6.07	3.86	2.21	5.99	3.86	2.13
	5.86	3.97	1.89	5.68	3.92	1.76

Average Length of Stay Distribution

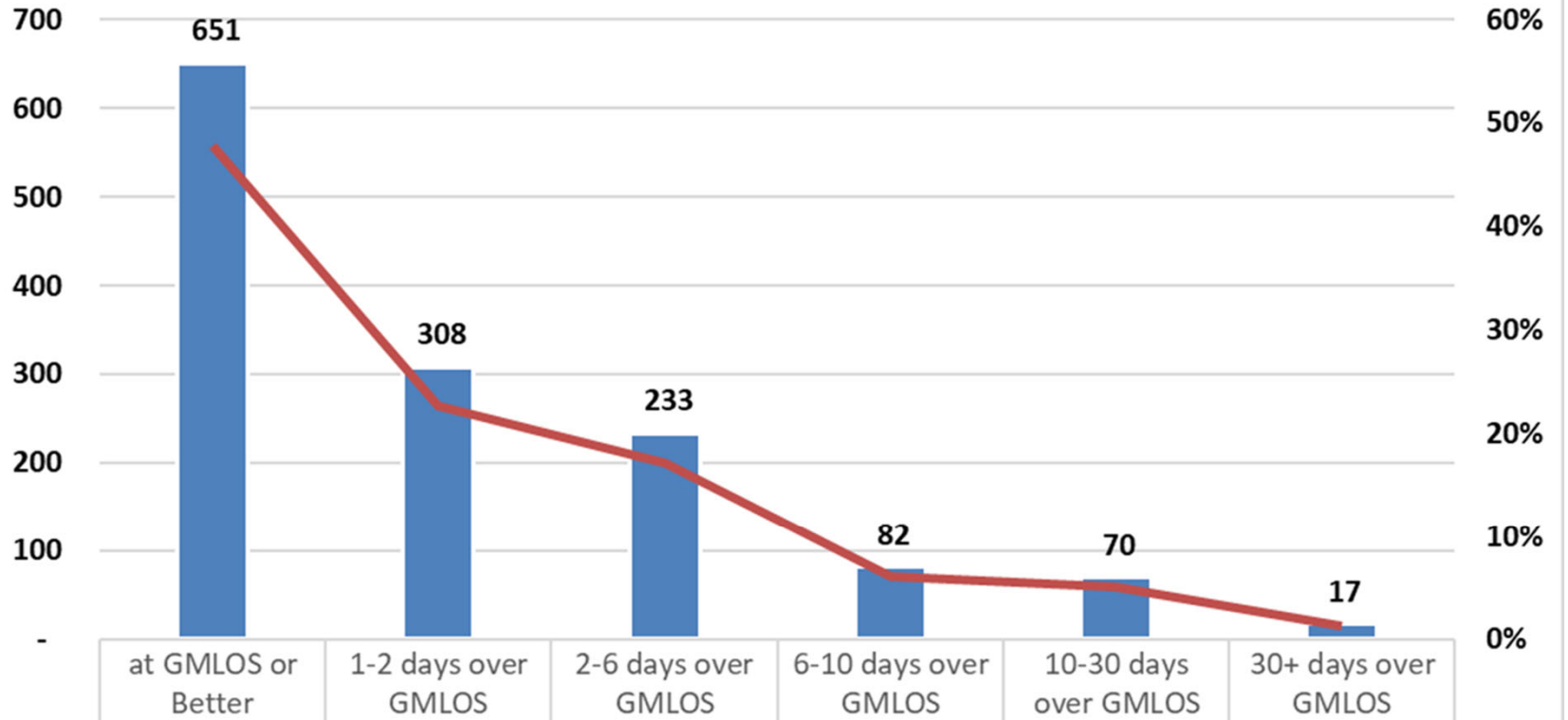
FY24 Overall LOS Distribution



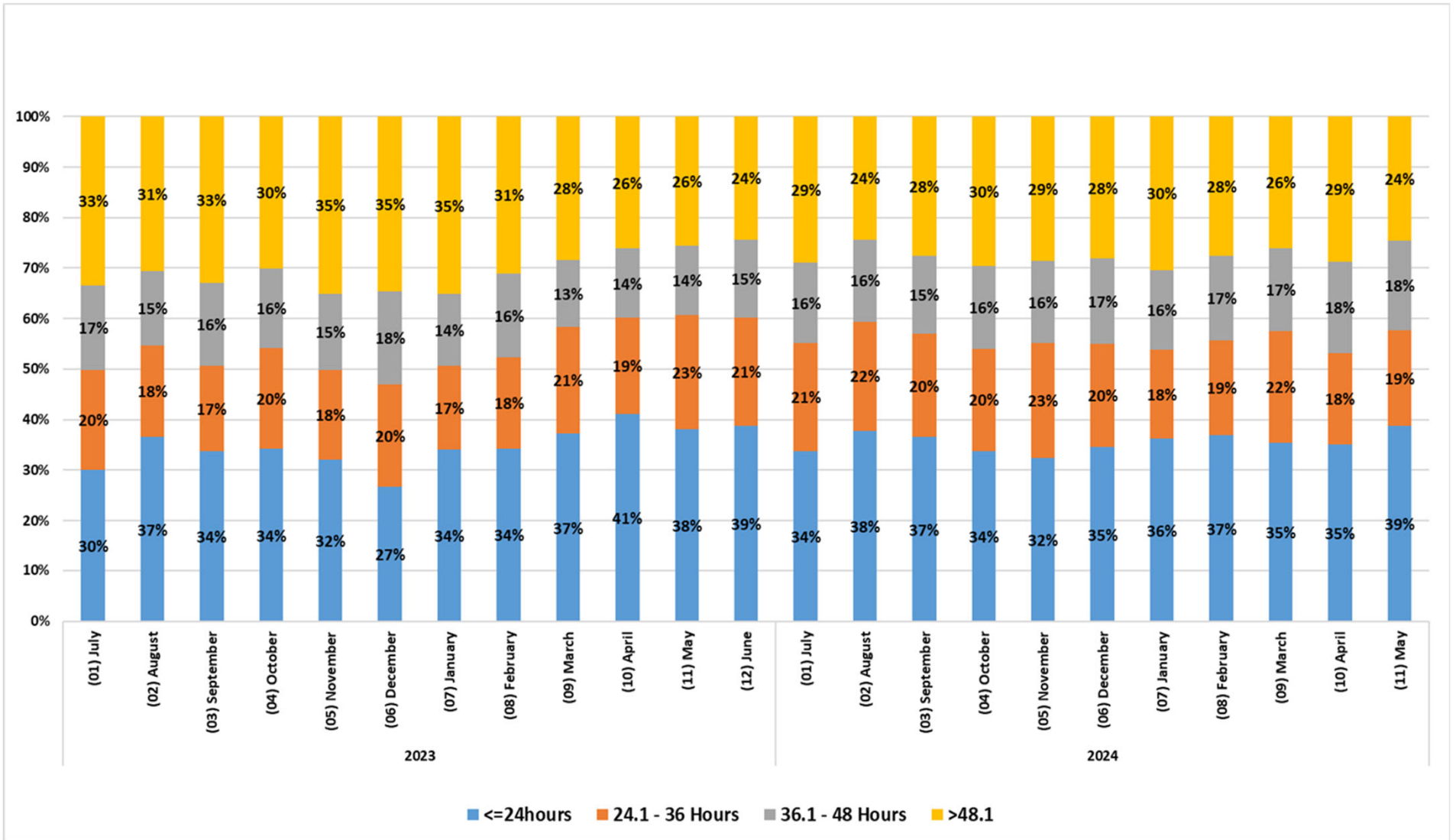
■ at GMLOS or Better	53%	51%	49%	53%	50%	48%	49%	48%	50%	54%	53%	51%	52%	51%	51%	53%	52%	50%	50%	51%	51%	50%	48%
■ 1-2 days over GMLOS	20%	22%	20%	20%	24%	24%	21%	21%	24%	23%	21%	24%	23%	23%	23%	22%	22%	25%	22%	23%	22%	25%	23%
■ 2-6 days over GMLOS	15%	16%	16%	15%	14%	16%	17%	19%	16%	15%	16%	15%	16%	16%	15%	15%	16%	13%	16%	15%	15%	15%	17%
■ 6-10 days over GMLOS	5%	5%	7%	5%	6%	5%	5%	5%	5%	4%	6%	5%	5%	6%	5%	5%	4%	6%	6%	6%	5%	5%	6%
■ 10-30 days over GMLOS	6%	5%	6%	6%	5%	6%	7%	5%	5%	3%	4%	5%	4%	4%	5%	5%	4%	5%	4%	5%	5%	4%	5%
■ 30+ days over GMLOS	1.2%	1.2%	1.7%	1.0%	1.2%	1.1%	1.6%	1.9%	0.5%	1.2%	0.5%	0.8%	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%	0.9%	0.9%	1.2%

Average Length of Stay Distribution

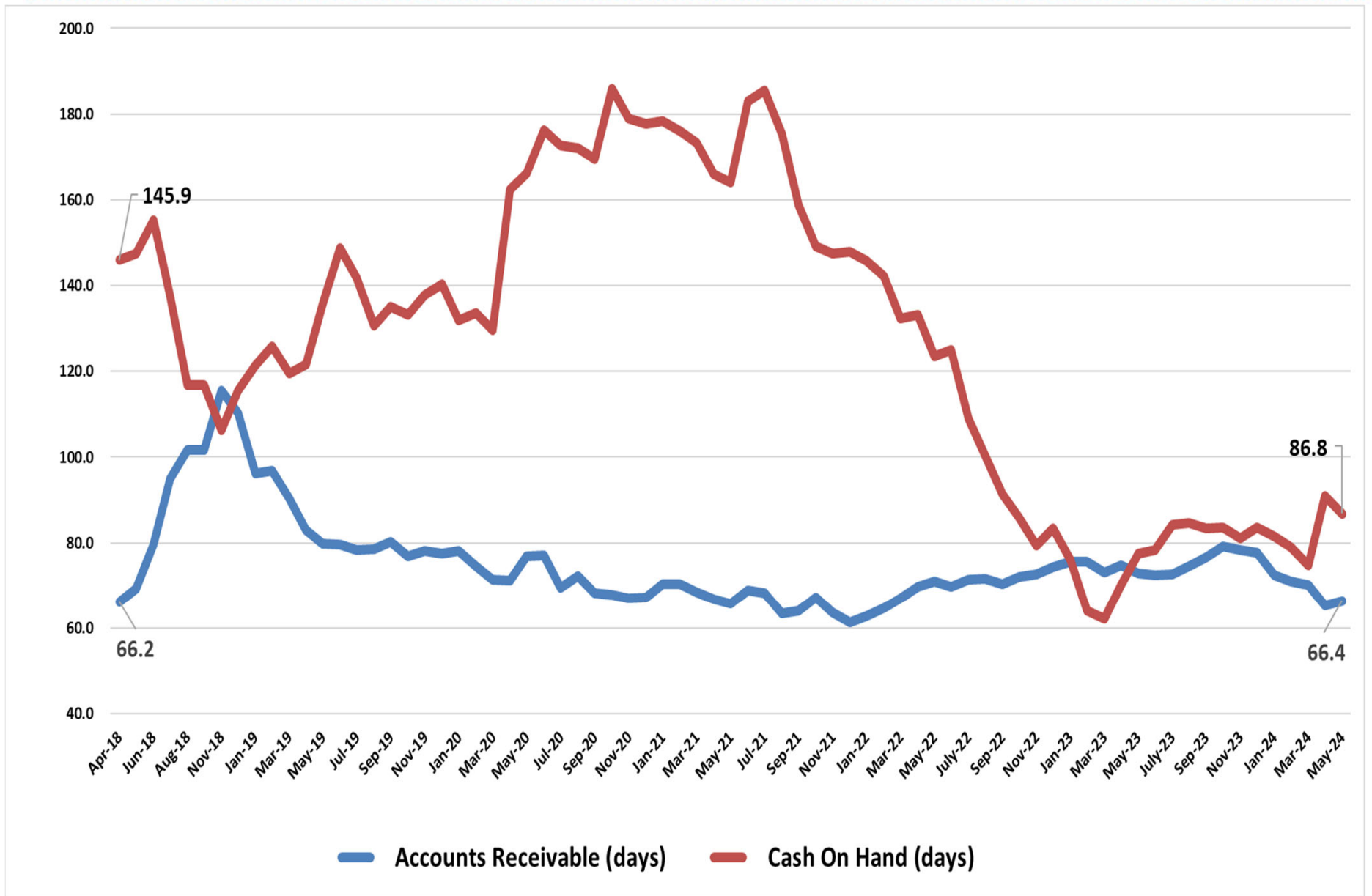
May FY 2024 Overall LOS Distribution



Monthly Discharges of Observation Patients by their Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

	June 30, 2023			2022 Moody's Median Benchmark		
	May 24 Value	April 24 Value	Audited Value	Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	2.8	2.8	2.7	1.5	1.8	1.7
Accounts Receivable (days)	66.4	65.3	72.5	48.7	48	43.8
Cash On Hand (days)	86.8	91.0	78.3	276.5	206.5	157.6
Cushion Ratio (x)	8.9	9.0	10.3	44.3	24.9	17.3
Average Payment Period (days)	49.6	50.9	44.7	79	66.7	68.1
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	84.1%	87.8%	84.7%	259.9%	173.7%	128.6%
Debt-To-Capitalization	36.7%	36.8%	35.2%	23.4%	31.8%	37.5%
Debt-to-Cash Flow (x)	4.2	4.4	(128.9)	2.8	3.6	5
Debt Service Coverage	3.1	3.0	(0.1)	6.1	4.5	2.8
Maximum Annual Debt Service Coverage (x)	2.5	2.4	(0.1)	5.9	3.8	2.4
Age Of Plant (years)	13.4	13.3	12.2	11.4	12.8	13.7
PROFITABILITY RATIOS						
Operating Margin	(.4%)	(.9%)	(6.9%)	1.5%	0.1%	(2.1%)
Excess Margin	1.4%	1.2%	(5.5%)	4.8%	2.7%	(.3%)
Operating Cash Flow Margin	4.9%	4.4%	(1.3%)	6.1%	5.6%	3.6%
Return on Assets	1.4%	1.2%	(5.7%)	3.3%	1.9%	(.3%)

Consolidated Statements of Net Position (000's)

	May-24	Apr-24	Change	% Change	Jun-23 (Audited)
ASSETS AND DEFERRED OUTFLOWS					
CURRENT ASSETS					
Cash and cash equivalents	\$ 39	\$ 4,628	\$ (4,590)	-99.16%	\$ 4,127
Current Portion of Board designated and trusted assets	25,961	24,530	1,431	5.83%	14,978
Accounts receivable:					
Net patient accounts	137,208	131,913	5,295	4.01%	132,621
Other receivables	39,023	46,993	(7,970)	-16.96%	27,475
	176,231	178,905	(2,675)	-1.50%	160,096
Inventories	14,635	14,350	285	1.99%	13,117
Medicare and Medi-Cal settlements	93,833	93,342	491	0.53%	81,412
Prepaid expenses	8,518	9,366	(847)	-9.05%	9,037
Total current assets	319,217	325,121	(5,904)	-1.82%	282,767
NON-CURRENT CASH AND INVESTMENTS -					
less current portion					
Board designated cash and assets	188,535	192,497	(3,961)	-2.06%	174,916
Revenue bond assets held in trust	19,239	19,224	15	0.08%	18,605
Assets in self-insurance trust fund	519	517	2	0.34%	956
Total non-current cash and investments	208,293	212,238	(3,945)	-1.86%	194,477
INTANGIBLE RIGHT TO USE LEASE,	10,706	11,052	(346)	-3.13%	11,249
net of accumulated amortization					
INTANGIBLE RIGHT TO USE SBITA,	12,021	12,381	(360)	-2.90%	8,417
net of accumulated amortization					
CAPITAL ASSETS					
Land	20,544	20,544	-	0.00%	17,542
Buildings and improvements	428,046	428,046	-	0.00%	427,105
Equipment	332,566	332,566	-	0.00%	328,663
Construction in progress	30,226	22,175	8,051	36.31%	25,413
	811,382	803,332	8,051	1.00%	798,723
Less accumulated depreciation	509,859	507,363	2,496	0.49%	486,537
	301,523	295,968	5,555	1.88%	312,186
OTHER ASSETS					
Property not used in operations	1,489	1,492	(3)	-0.22%	1,533
Health-related investments	1,656	1,834	(178)	-9.71%	2,841
Other	14,242	14,245	(3)	-0.02%	13,350
Total other assets	17,387	17,571	(185)	-1.05%	17,724
Total assets	869,147	874,331	(5,184)	-0.59%	826,820
DEFERRED OUTFLOWS					
	23,722	23,755	(33)	-0.14%	24,083
Total assets and deferred outflows	\$ 892,869	\$ 898,086	\$ (5,217)	-0.58%	\$ 850,903

Consolidated Statements of Net Position (000's)

	May-24	Apr-24	Change	% Change	Jun-23
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	\$ 29,605	\$ 29,352	\$ 253	0.86%	\$ 30,636
Accrued payroll and related liabilities	57,209	62,003	(4,794)	-7.73%	50,478
SBITA liability, current portion	2,734	2,734	-	0.00%	2,734
Lease liability, current portion	2,614	2,614	-	0.00%	2,614
Bonds payable, current portion	10,105	10,105	-	0.00%	12,159
Notes payable, current portion	9,850	9,850	-	0.00%	7,895
Total current liabilities	112,118	116,659	(4,541)	-3.89%	106,516
LEASE LIABILITY, net of current portion	8,356	8,597	(241)	-2.80%	8,741
SBITA LIABILITY, net of current portion	7,816	7,869	(53)	-0.68%	4,426
LONG-TERM DEBT, less current portion					
Bonds payable	227,305	227,312	(7)	0.00%	227,378
Notes payable	20,750	20,750	-	0.00%	9,850
Total long-term debt	248,055	248,062	(7)	0.00%	237,228
NET PENSION LIABILITY	50,719	52,201	(1,483)	-2.84%	42,961
OTHER LONG-TERM LIABILITIES	33,947	35,536	(1,588)	-4.47%	30,984
Total liabilities	461,011	468,923	(7,859)	-1.68%	426,430
NET ASSETS					
Invested in capital assets, net of related debt	64,113	58,552	5,561	9.50%	75,776
Restricted	64,005	62,572	1,433	2.29%	50,013
	303,741	308,040	(4,298)	-1.40%	294,258
Total net position	431,859	429,163	2,696	0.63%	420,047
Total liabilities and net position	\$ 892,869	\$ 898,086	\$ (5,216)	-0.58%	\$ 850,903

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2024**

<u>Board designated funds</u>	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
LAIF		4.23	Various		10,434,637	
CAMP		5.43	CAMP		47,839,341	
Allspring		4.92	Money market		4,668,551	
PFM		4.92	Money market		76,940	
Allspring	1-Jun-24	0.59	Municipal	Orange Ca	500,000	
Allspring	1-Jun-24	0.64	Municipal	Torrance Ca	1,450,000	
Allspring	15-Jun-24	0.52	Municipal	Louisiana ST	500,000	
Allspring	1-Jul-24	0.63	Municipal	El Segundo Ca	510,000	
Allspring	1-Jul-24	5.00	Municipal	Los Angeles Calif Ca	1,500,000	
PFM	1-Aug-24	0.70	Municipal	San Juan Ca	195,000	
Allspring	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000	
Allspring	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
PFM	1-Nov-24	0.57	Municipal	Mississippi ST	300,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Company	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
PFM	15-Apr-25	2.70	MTN-C	Home Depot Inc	65,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calif Ca	185,000	
PFM	25-May-25	3.33	U.S. Govt Agency	FHLMC	852,703	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
PFM	1-Jun-25	1.35	MTN-C	Honeywell	400,000	
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000	
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	1,000,000	
PFM	3-Jun-25	0.80	MTN-C	Amazon Com Inc	445,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
PFM	15-Aug-25	0.62	ABS	Kubota Credit	41,417	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	260,831	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	78,880	
PFM	15-Sep-25	0.00	ABS	Hyundai Auto	13,887	
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
PFM	17-Nov-25	0.56	ABS	Kubota Credit	63,125	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	15,273	
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	1,395,000	
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	12-Feb-26	0.86	MTN-C	Goldman Sachs	205,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	58,550	
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
PFM	30-Mar-26	2.90	MTN-C	State Street Corp	420,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,435,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
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PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	212,604
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	124,758
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	330,000
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	30-Mar-27	4.80	MTN-C	Hormel Food Corp	115,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	584,537
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	265,000
PFM	17-May-27	2.39	MTN-C	American Express Co	655,000
PFM	17-May-27	0.00	MTN-C	Discover Card Exe	305,000
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	500,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	200,000
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	437,523
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	540,000
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000

**KAWEAH DELTA HEALTH CARE DISTRICT
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PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000	
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000	
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000	
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000	
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000	
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000	
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000	
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000	
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000	
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000	
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000	
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000	
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000	
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000	
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000	
PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000	
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000	
Allspring	30-Apr-29	4.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000	
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	400,000	
						\$ 179,685,577

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<u>Self-insurance trust</u>						
Wells Fargo Bank			Money market	110900	1,312,186	
Wells Fargo Bank			Fixed income - L/T	152300	602,934	1,915,120
<u>2015A revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	458,960	458,960
<u>2015B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	2,096,172	2,096,172
<u>2017C revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	8,732,835	8,732,835
<u>2020 revenue bonds</u>						
Signature Bank			Project Fund		-	
US Bank			Principal/Interest payment fund	142110	1,184,410	1,184,410
<u>2022 revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	1,290,698	1,290,698
<u>2014 general obligation bonds</u>						
CAMP			Interest Payment fund	152440	3,125,741	3,125,741
<u>Master Reserve fund</u>						
US Bank				142102	(1,301,697)	
US Bank				142103	20,540,381	19,238,684
<u>Operations</u>						
Wells Fargo Bank	0.16		Checking	100100	(1,106,467)	
Wells Fargo Bank	0.16		Checking	100500	(348,251)	(1,454,718)
<u>Payroll</u>						
Wells Fargo Bank	0.16		Checking	100200	(207,573)	
Wells Fargo Bank	0.16		Checking	100300	756,907	
Wells Fargo Bank	0.16		Checking	100300	(39,510)	
Wells Fargo Bank			Checking	100300	1,578	
Bancorp			Checking	100300	1,140,964	1,652,367
						197,649
Total investments						\$ 217,925,845

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2024**

Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100100	<u>\$ 7,435</u>
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Sequoia Regional Cancer Center

Wells Fargo Bank	Checking	100500	11,747 <u>\$ 11,747</u>
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Kaweah Delta Hospital Foundation

Central Valley Community Checking	Investments	100100	359,620
Various	S/T Investments	142200	4,824,761
Various	L/T Investments	142300	12,733,274
Various	Unrealized G/L	142400	3,426,908
			<u>\$ 21,344,563</u>

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 139,411,710	142100	
Committed for capital	<u>14,402,908</u>	142100	
	153,814,619		
GO Bond reserve - L/T	1,992,658	142100	
401k Matching	(576,995)	142100	
Cost report settlement - current	2,135,384	142104	
Cost report settlement - L/T	<u>1,312,727</u>	142100	
	3,448,111		
Development fund/Memorial fund	104,184	112300	
Workers compensation - current	5,625,000	112900	
Workers compensation - L/T	<u>15,278,000</u>	113900	
	20,903,000		
	<u>\$ 179,685,577</u>		

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2024**

<u>Investment summary by institution:</u>	Total Investments	%	Trust Accounts	Surplus Funds	%
Bancorp	\$ 1,140,964	0.5%		1,140,964	0.6%
CAMP	47,839,341	22.0%		47,839,341	26.6%
Local Agency Investment Fund (LAIF)	10,434,637	4.8%		10,434,637	5.8%
CAMP - GOB Tax Rev	3,125,741	1.4%	3,125,741	-	0.0%
Allspring	59,351,431	27.2%	1,915,120	57,436,311	31.9%
PFM	59,060,147	27.1%		59,060,147	32.8%
Western Alliance	250,000			250,000	0.1%
American Business Bank	235,500			235,500	0.1%
CalPrivate Bank	235,500			235,500	0.1%
Citizens National Bank of Texas	235,500			235,500	0.1%
Community Bank of the Day	203,034			203,034	0.1%
East West Bank	235,500			235,500	0.1%
Farmers Bank and Trust Company	235,500			235,500	0.1%
Frontier Bank of Texas	235,500			235,500	0.1%
Optus Bank	221,247			221,247	0.1%
Poppy Bank	235,500			235,500	0.1%
Republic Bank	206,240			206,240	0.1%
St. Louis Bank	235,500			235,500	0.1%
Willamette Valley Bank	235,500			235,500	0.1%
Wells Fargo Bank	971,805	0.4%		971,805	0.5%
US Bank	33,001,759	15.1%	33,001,759	-	0.0%
Total investments	\$ 217,925,845	100.0%	\$ 38,042,619	179,883,226	100.0%

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,021	53,965,000 (30%)
Checking accounts	197,649	
Local Agency Investment Fund (LAIF)	10,434,637	75,000,000
CAMP	47,839,341	
Medium-term notes (corporate) (MTN-C)	35,892,000	53,965,000 (30%)
U.S. government agency	63,546,057	
Municipal securities	10,175,000	
Money market accounts	4,745,491	35,977,000 (20%)
Commercial paper	-	44,971,000 (25%)
Asset Backed Securities	4,053,030	35,977,000 (20%)
Supra-National Agency	-	53,965,000 (30%)
	\$ 179,883,226	

<u>Return on investment:</u>	
Current month	2.73%
Year-to-date	2.15%
Prospective	3.25%
LAIF (year-to-date)	3.88%
Budget	1.65%

<u>Fair market value disclosure for the quarter ended March 31, 2024 (District only):</u>	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(3,947,647)
Change in unrealized gain (loss) on investments (income statement effect)	\$ 98,253	3,802,639

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2024

Investment summary of CDs:

American Business Bank	\$	235,500
CalPrivate Bank		235,500
Citizens National Bank of Texas		235,500
Community Bank of the Day		203,034
East West Bank		235,500
Farmers Bank and Trust Company		235,500
Frontier Bank of Texas		235,500
Poppy Bank		235,500
Republic Bank		206,240
St. Louis Bank		235,500
Willamette Valley Bank		235,500
Optus Bank		221,247
Western Alliance		250,000
	<u>\$</u>	<u>3,000,021</u>

Investment summary of asset backed securities:

Ally Auto Rec	\$	195,000
American Honda Mtn		145,000
BMW Vehicle Owner		95,000
Fifth Third Auto		385,000
Capital One Prime		265,000
Carmax Auto Owner		870,964
GM Finl con Auto Rec		110,000
Honda Auto		350,000
Honda Auto Rec Own		124,758
Hyundai Auto		128,887
John Deere Owner		78,880
Kubota Credit		104,542
Mercedes Benz Auto		1,200,000
	<u>\$</u>	<u>4,053,030</u>

Investment summary of medium-term notes (corporate):

Abbott Laboratories	\$	195,000
Adobe Inc		225,000
Amazon Com Inc		445,000
American Express		445,000
American Express Co		1,250,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		1,644,000
Bank New York Mtn		1,000,000
Bk of America		1,300,000
Blackrock Funding		270,000
Bp Cap Mkts Amer		310,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,320,000
Cisco Sys		485,000
Citibank N A		1,535,000
Cooperative CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Discover Card Exe		305,000
Emerson Electric Co		265,000
Exxon Mobil		1,320,000
Ford CR Auto Owner		160,000
GM Finl Consumer		1,000,000
Goldman Sachs		425,000
Harley Davidson		500,000
Home Depot Inc		285,000
Honeywell		400,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		2,515,000
Lockheed Martin		203,000
Morgan Stanley		1,280,000
National Rural Mtn		285,000
Natixis Ny		405,000
Paccar Financial Mtn		255,000
Procter Gamble Co		1,300,000
State Street Corp		1,755,000
Target Corp		1,230,000
Texas Instrs		370,000
Toyota Motor		1,400,000
Unitedhealth Group		85,000
US Bank NA		1,400,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	<u>\$</u>	<u>35,892,000</u>

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2024

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$	4,040,000
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		8,676,057
US Treasury Bill		50,305,000
	<u>\$</u>	<u>63,546,057</u>

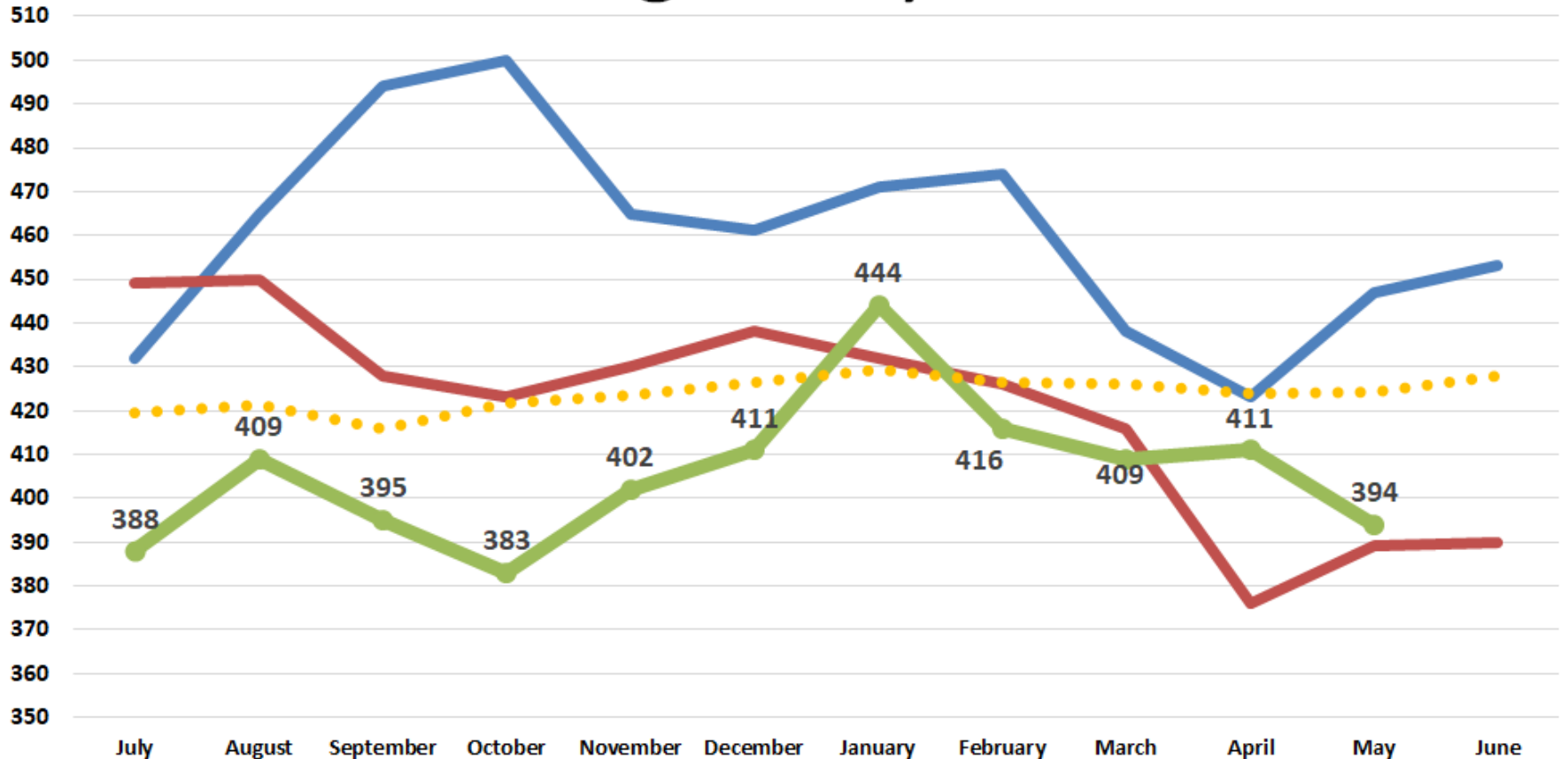
Investment summary of municipal securities:

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
El Segundo Ca		510,000
Florida ST		600,000
Los Angeles Ca		270,000
Los Angeles Calif Ca		1,500,000
Louisiana ST		500,000
Massachusetts St		1,000,000
Mississippi ST		300,000
Orange Ca		500,000
San Diego County		300,000
San Juan Ca		385,000
Santa Cruz Ca		400,000
Torrance Ca		1,450,000
University Calif Ca		185,000
Wisconsin ST		-
	<u>\$</u>	<u>10,175,000</u>

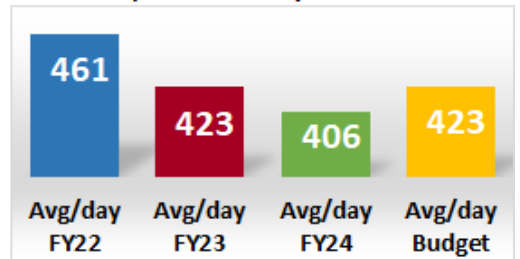
Statistical Report

May 2024

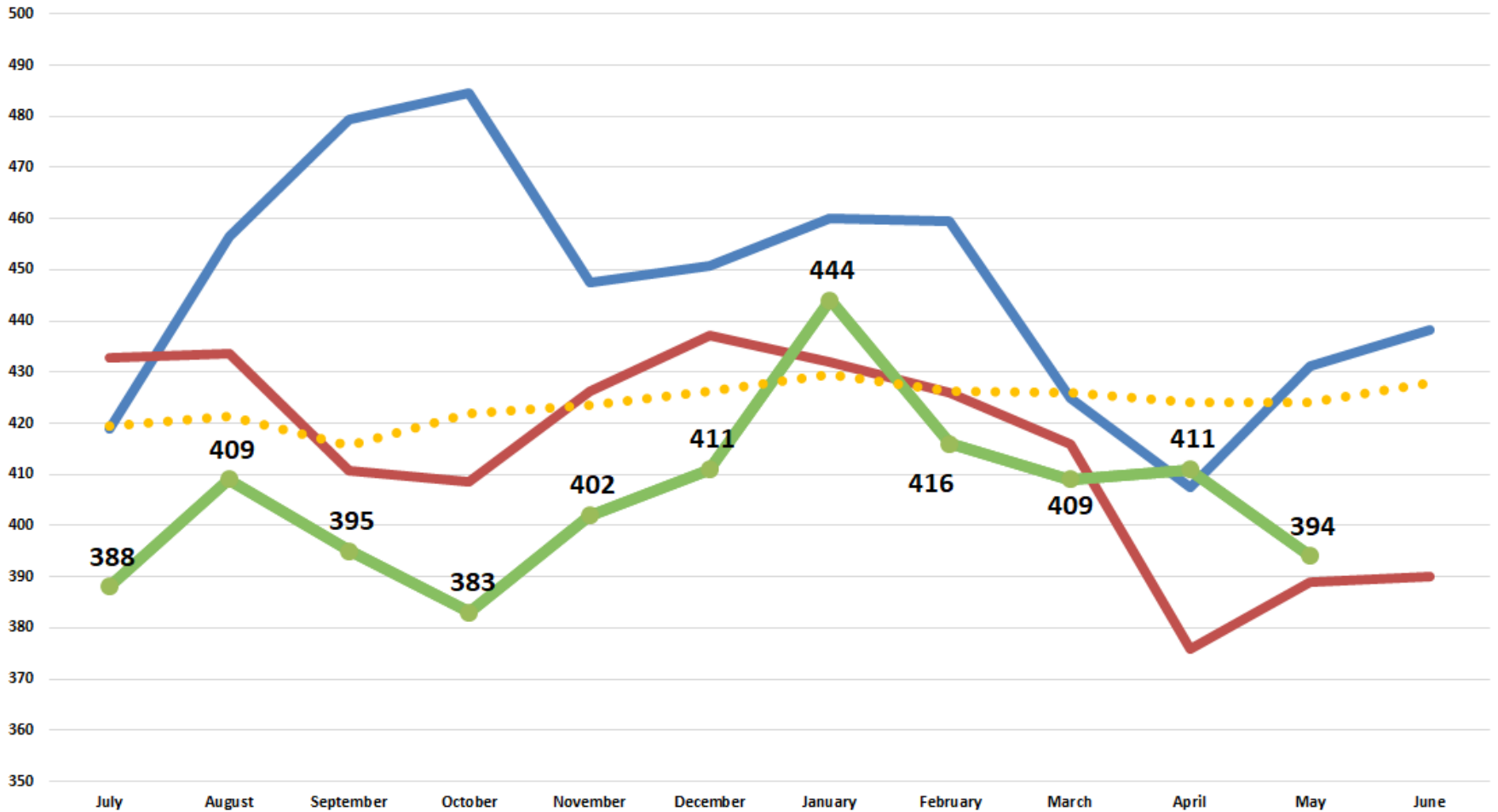
Average Daily Census



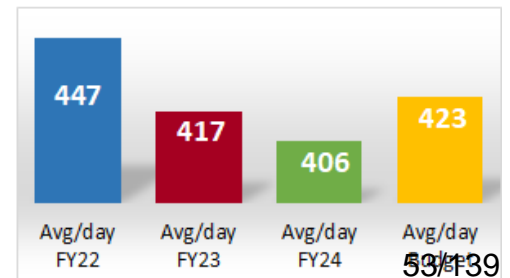
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 —●— FY2023
 —●— FY2024
 ●●● Budget



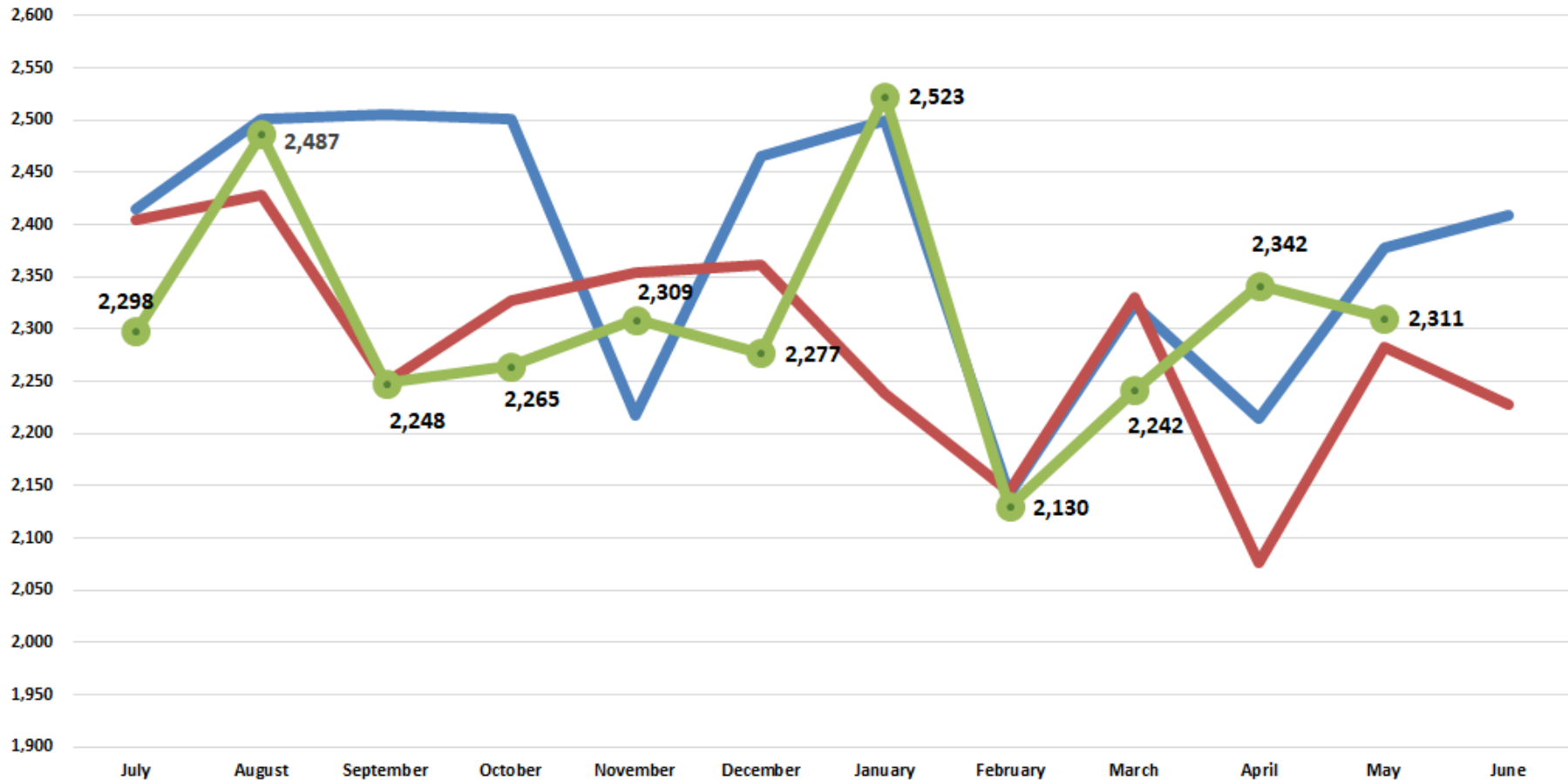
Average Daily Census w/o TCS



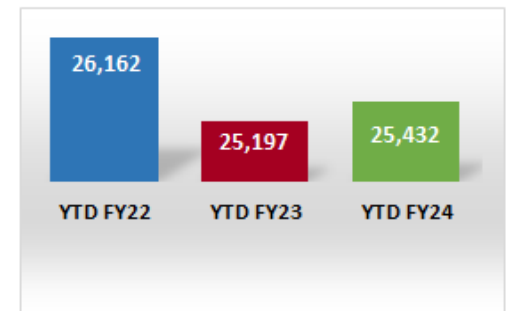
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 —●— FY2024
 ●●● Budget



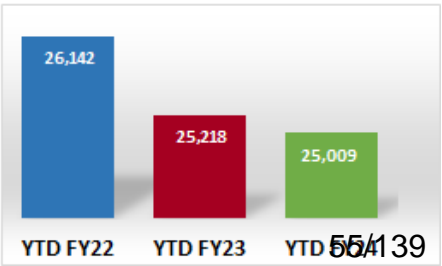
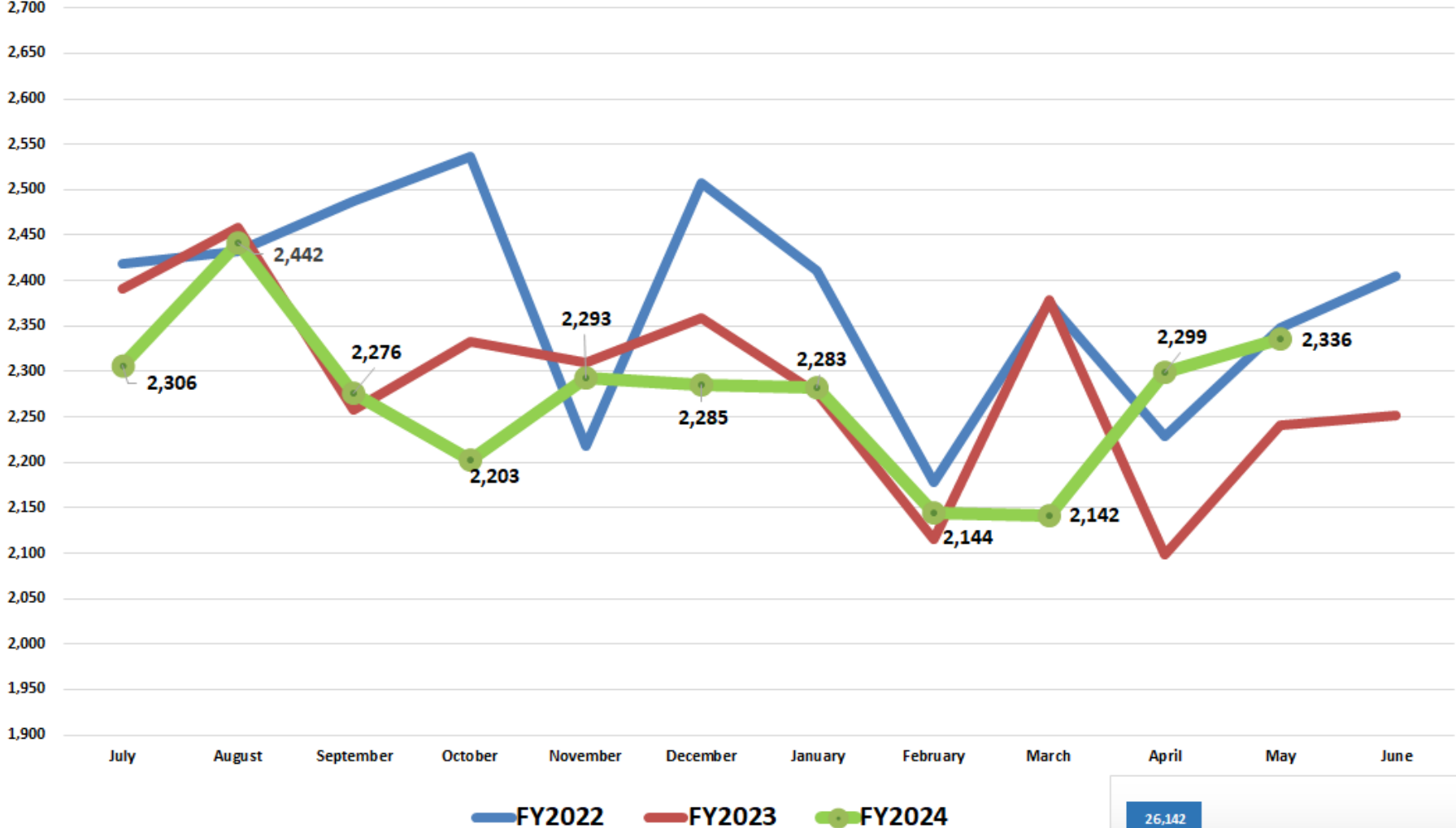
Admissions



— FY2022 — FY2023 — FY2024

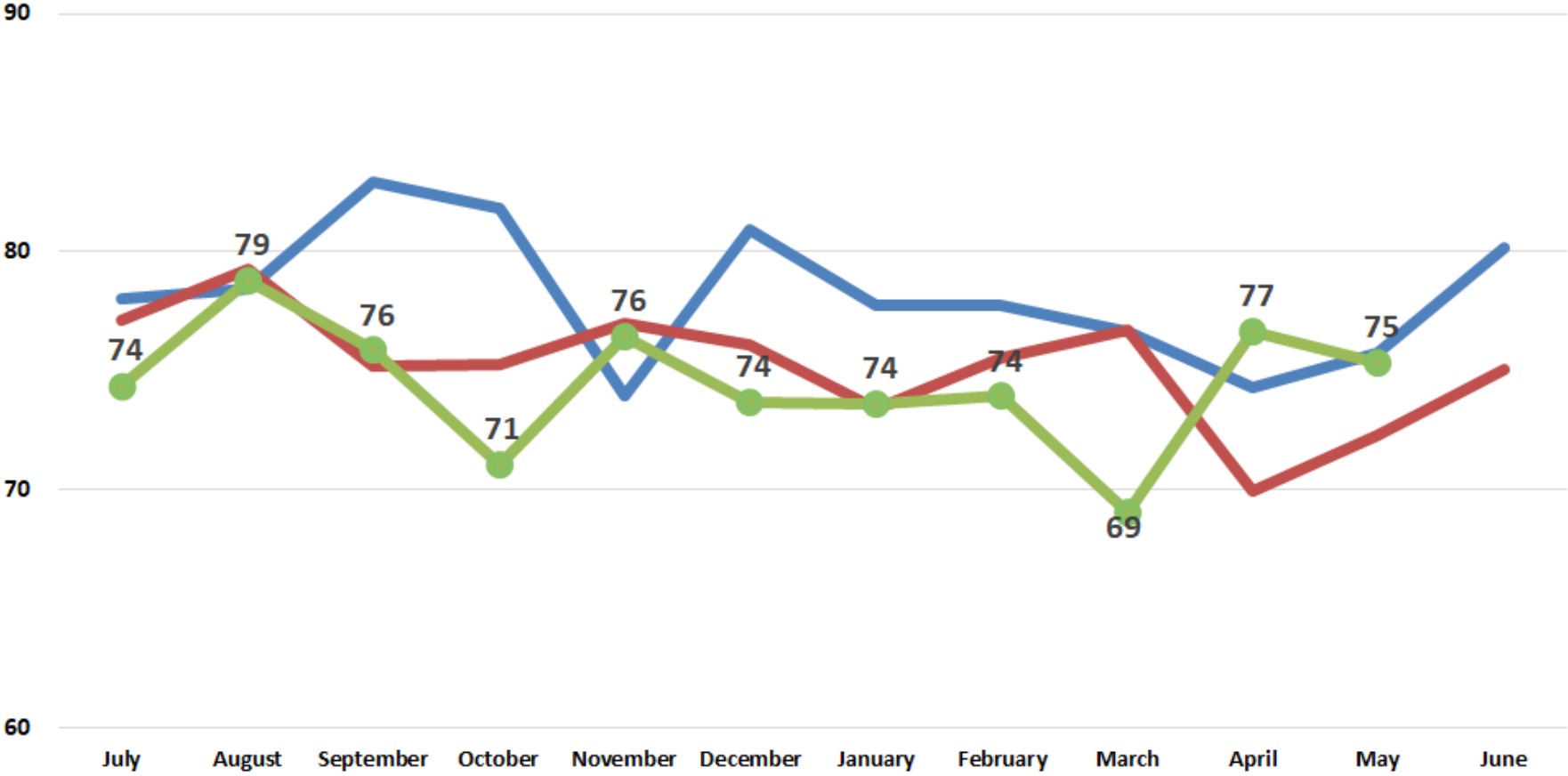


Discharges

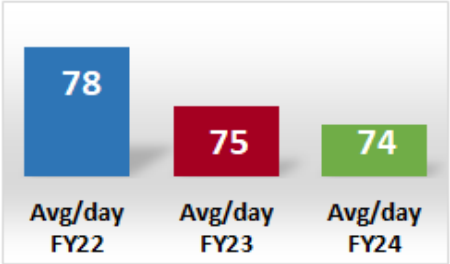


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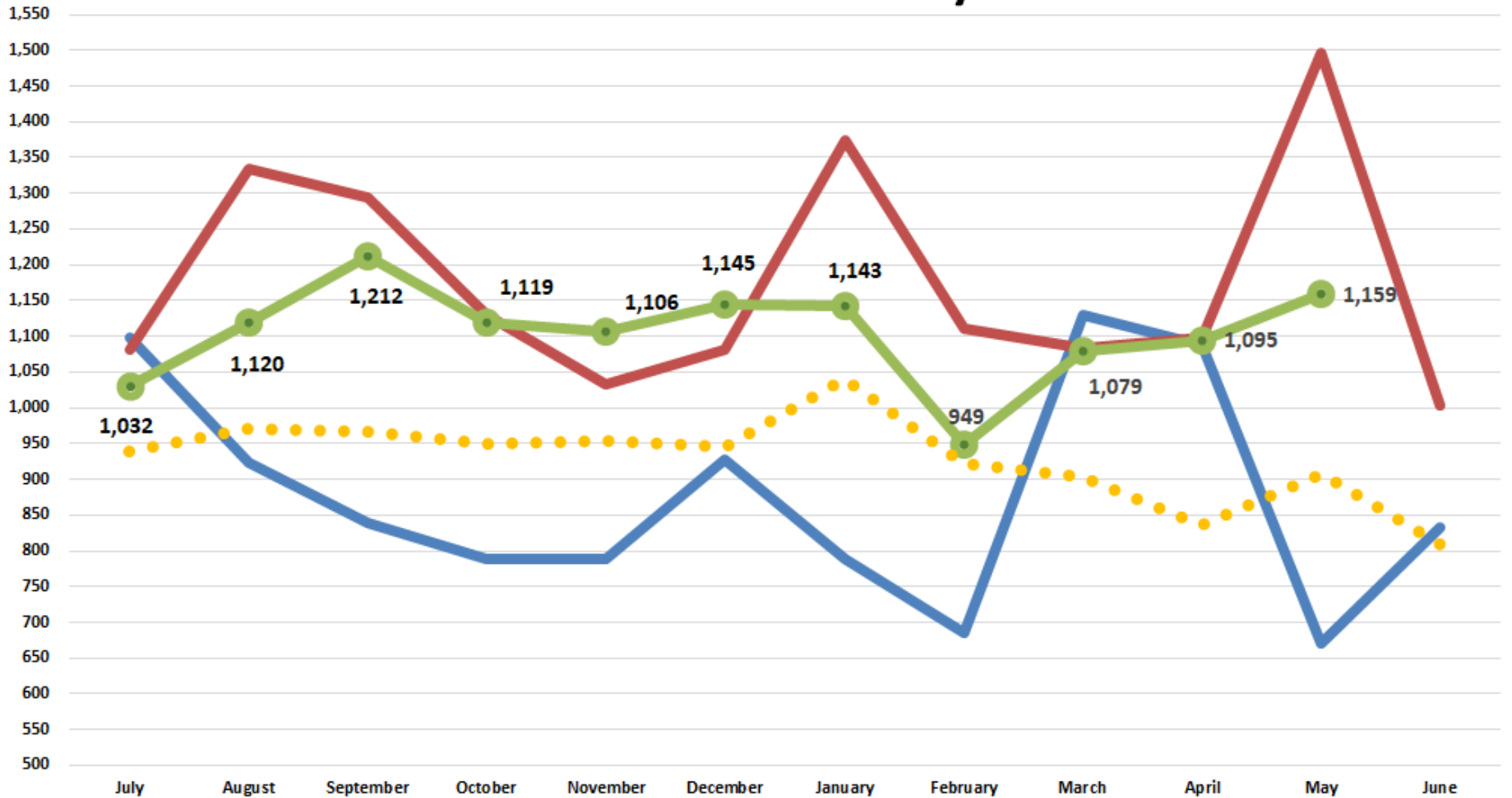
Average Discharges per day



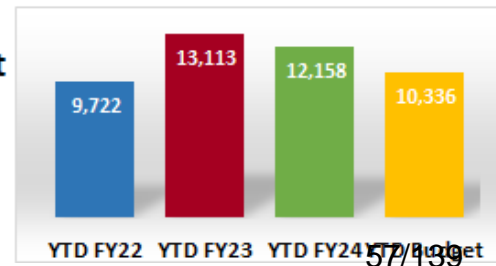
— FY2022 — FY2023 ● FY2024



Observation Days

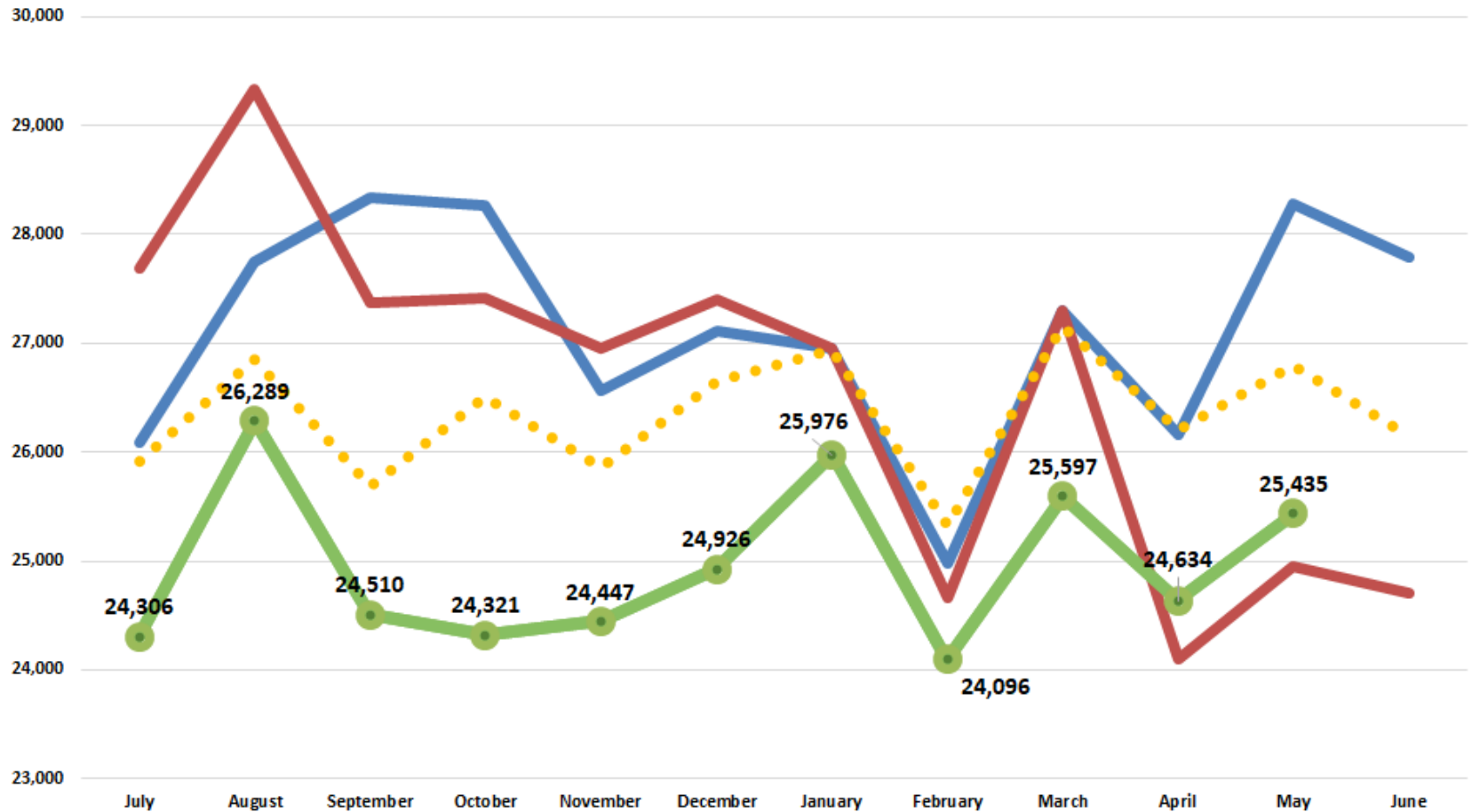


—●— FY2022
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 —●— FY2024
 ●●● Budget

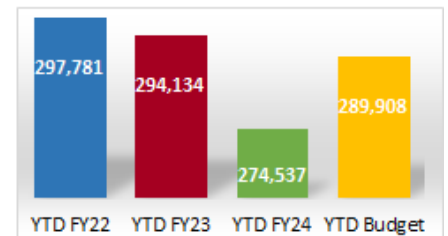


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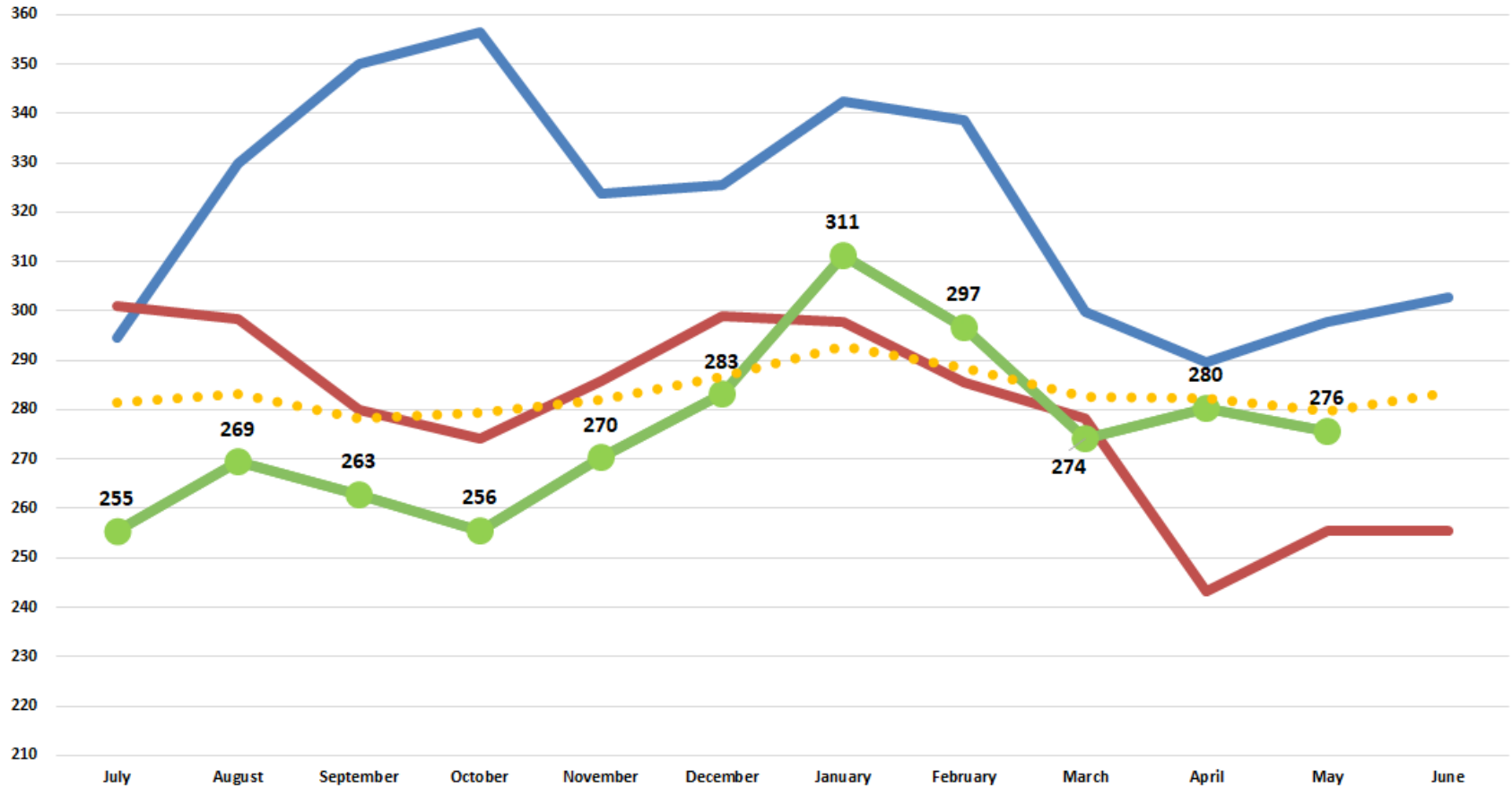
Adjusted Patient Days



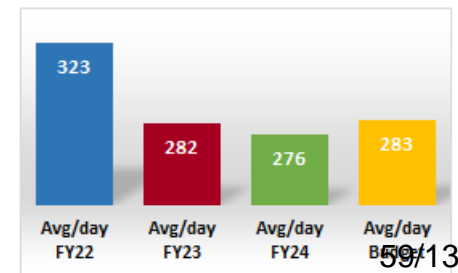
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 ●●● Budget



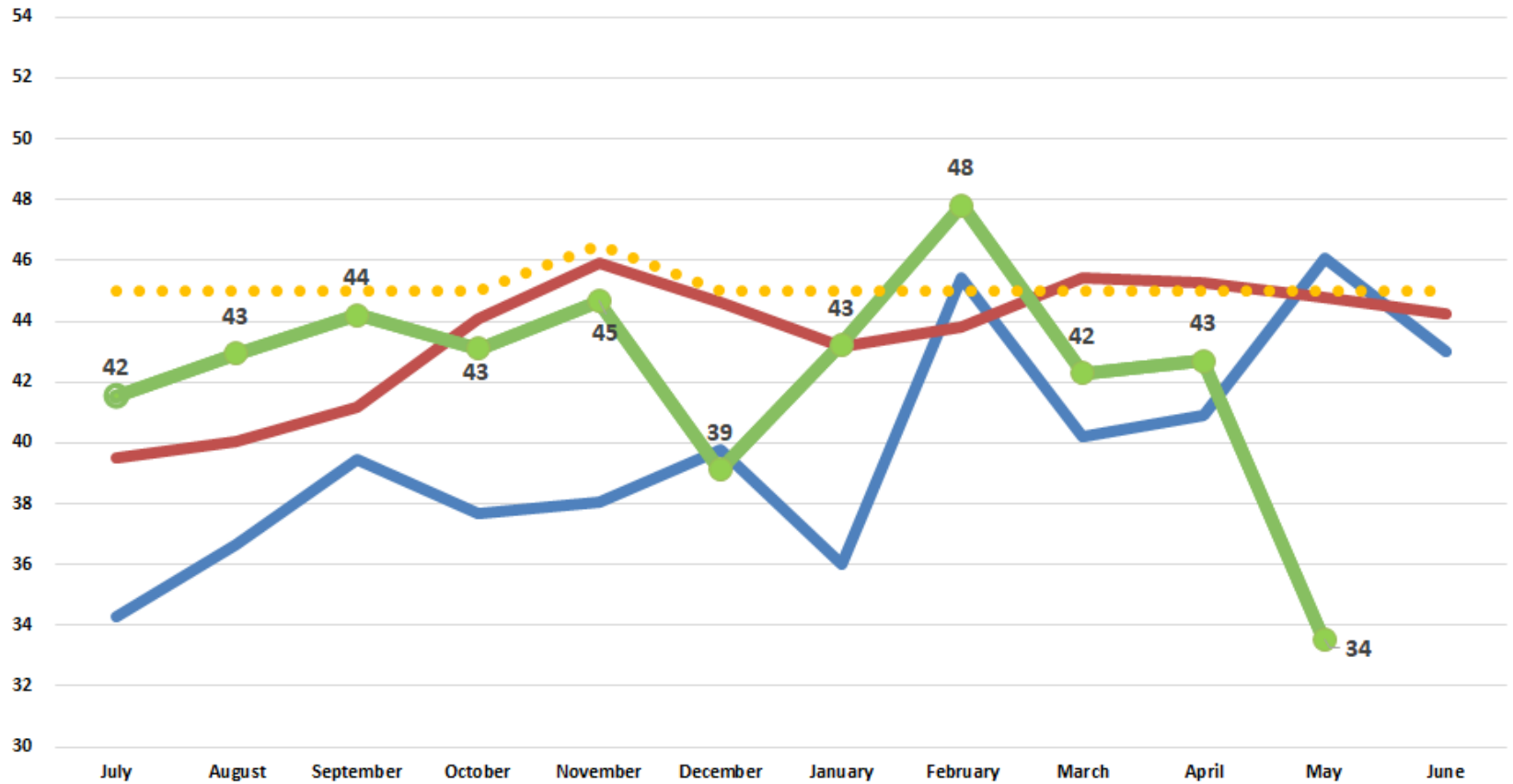
Medical Center (Avg Patients Per Day)



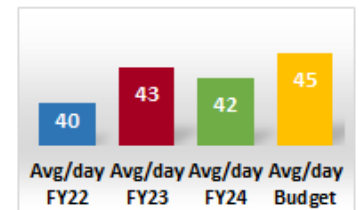
—●— FY2022
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 —●— FY2024
 ●●● Budget



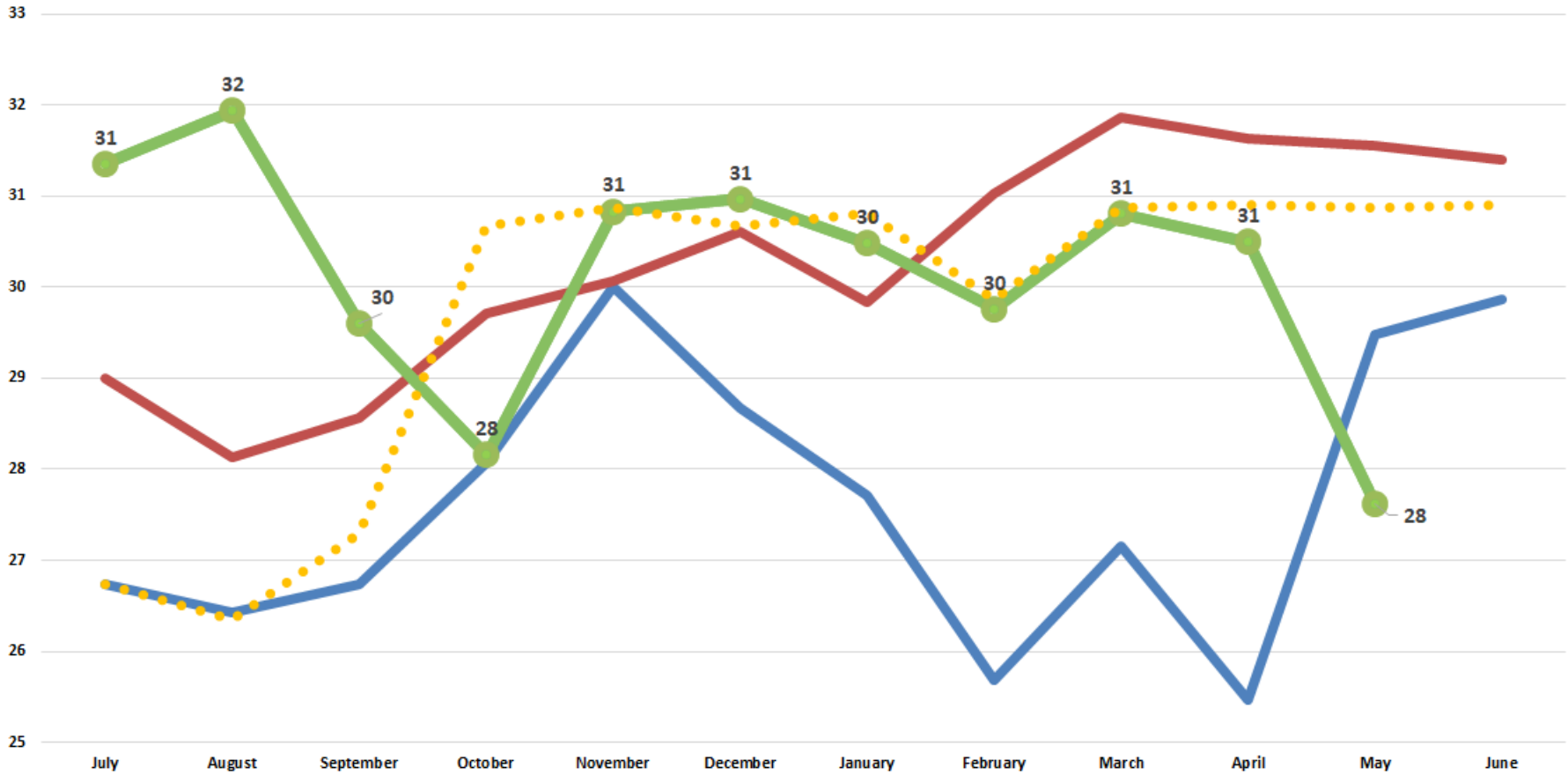
Acute I/P Psych (Avg Patients Per Day)



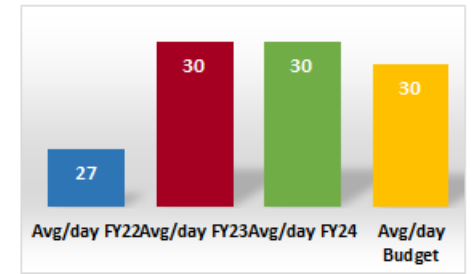
—●— FY2022
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 ●●● Budget



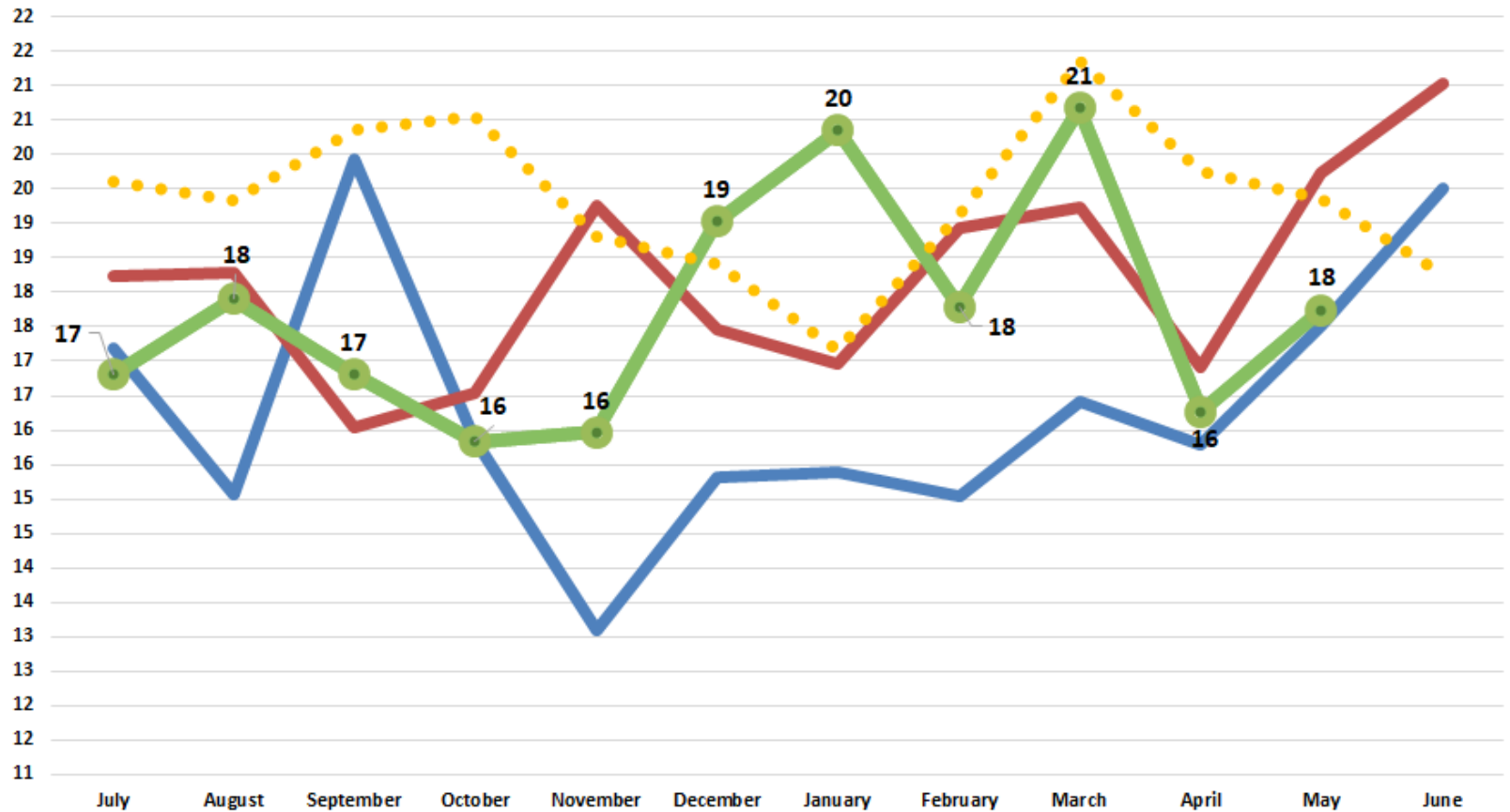
Sub-Acute - Avg Patients Per Day



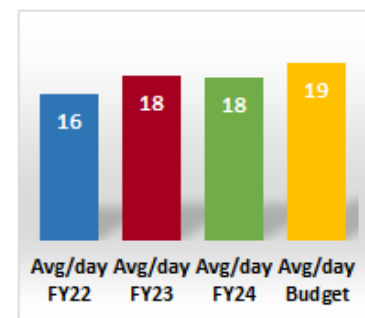
—● FY2022
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 —● FY2024
 ●●●● Budget



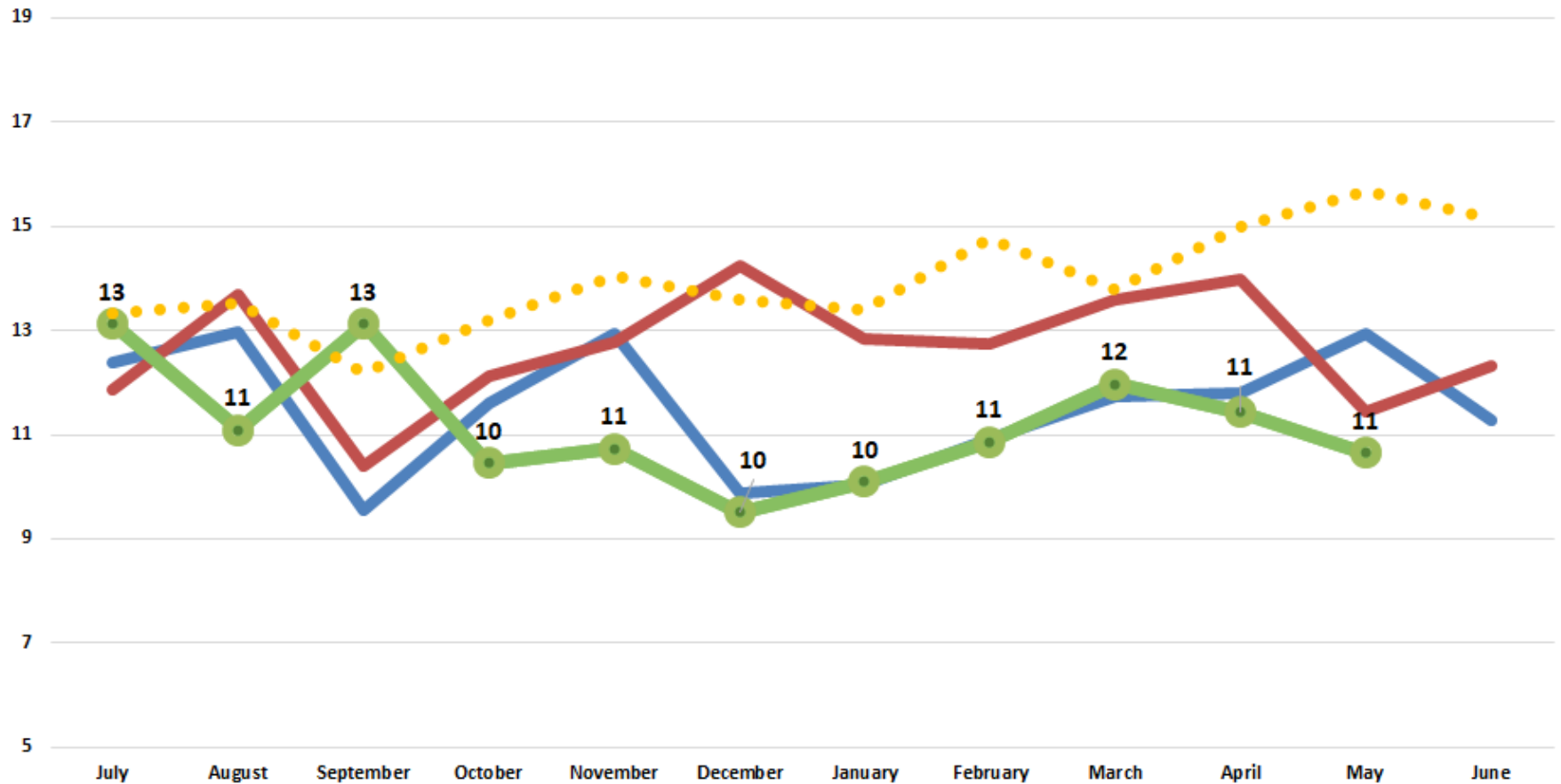
Rehabilitation Hospital - Avg Patients Per Day



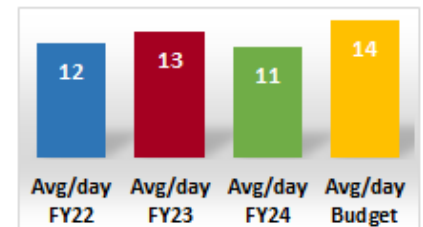
—●— FY2022
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 —●— FY2024
 ●●● Budget



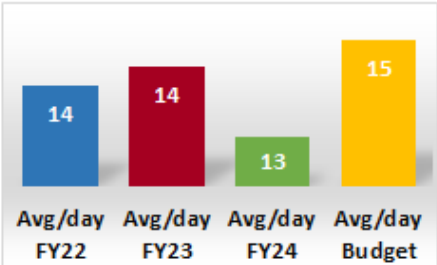
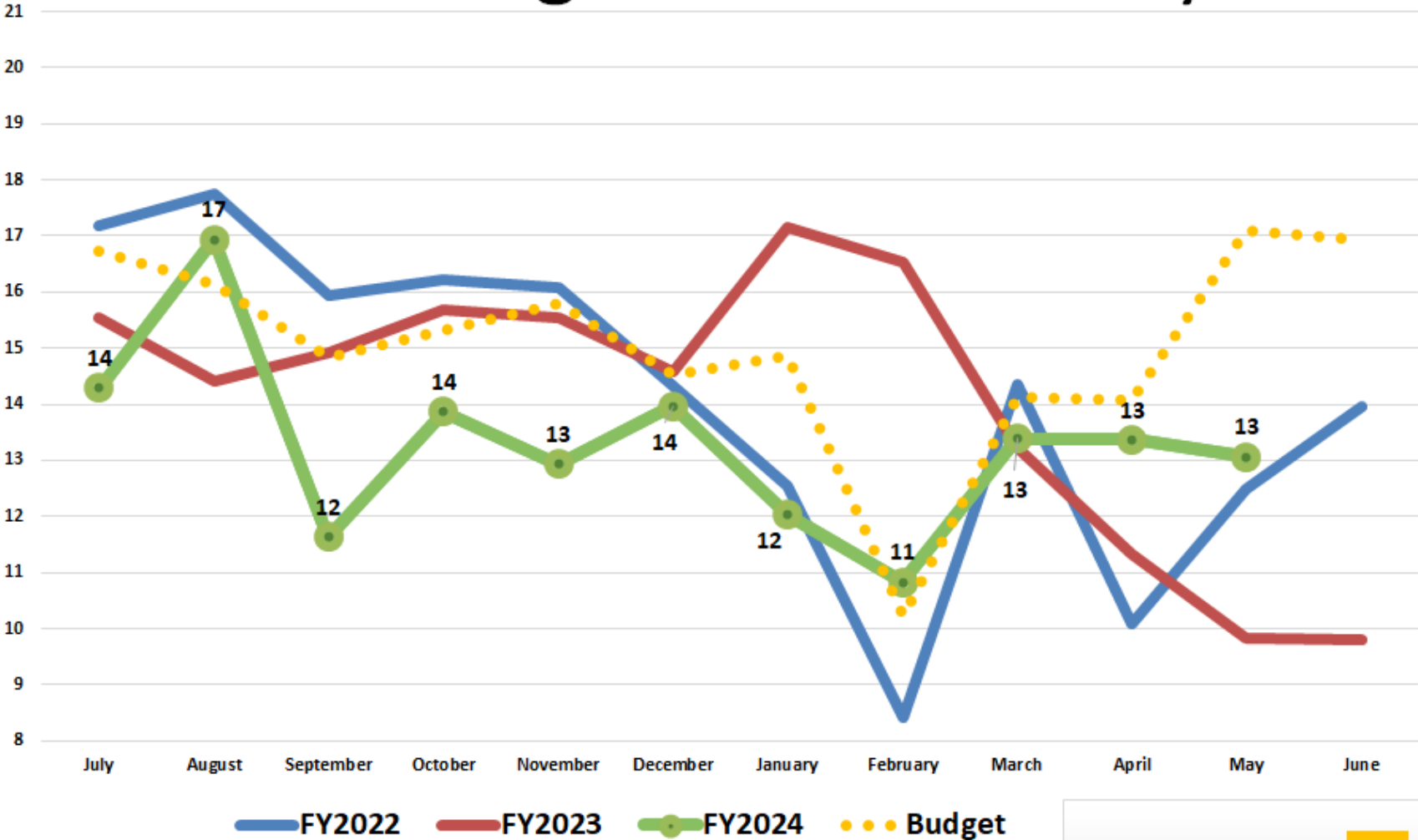
TCS Ortho - Avg Patients Per Day



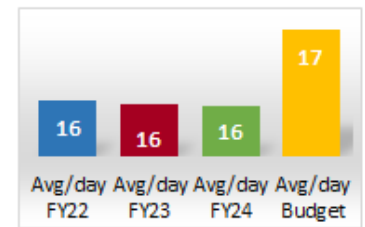
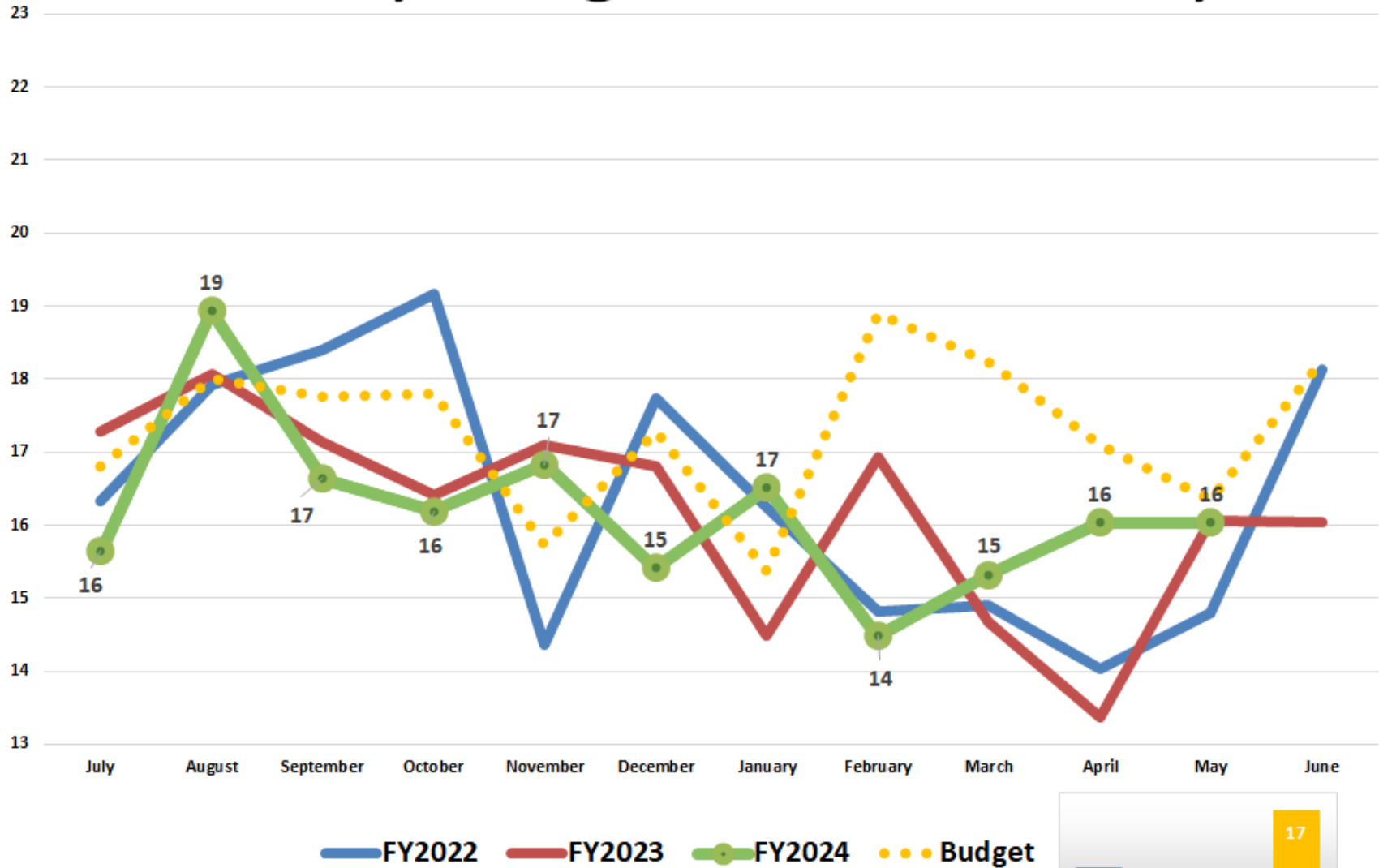
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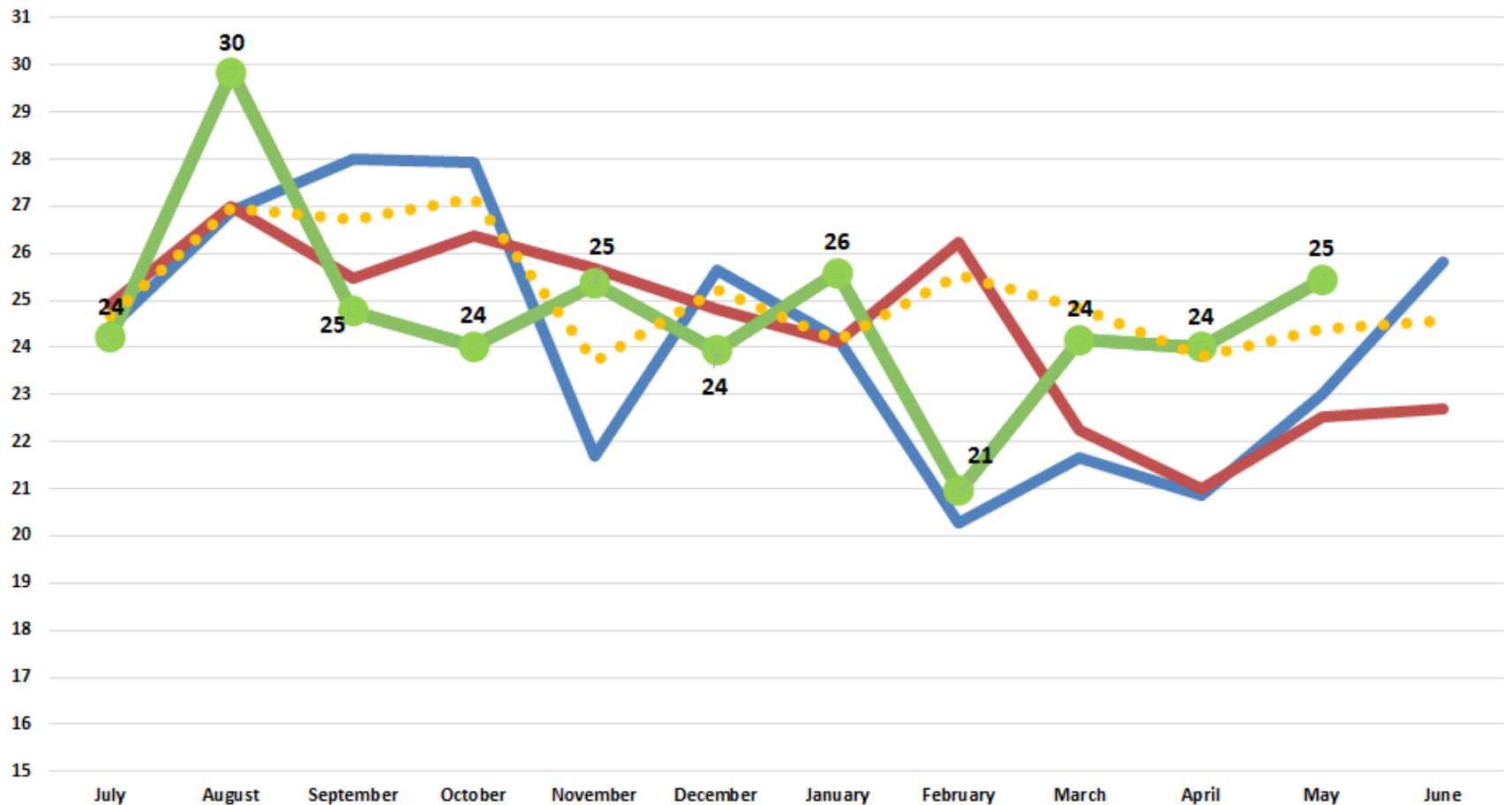
NICU - Avg Patients Per Day



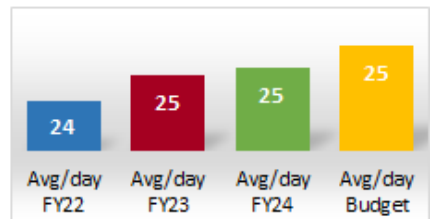
Nursery - Avg Patients Per Day



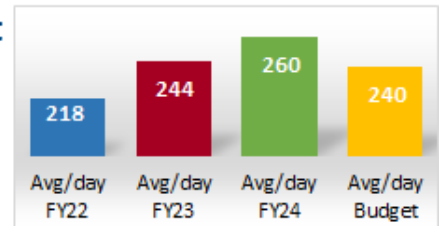
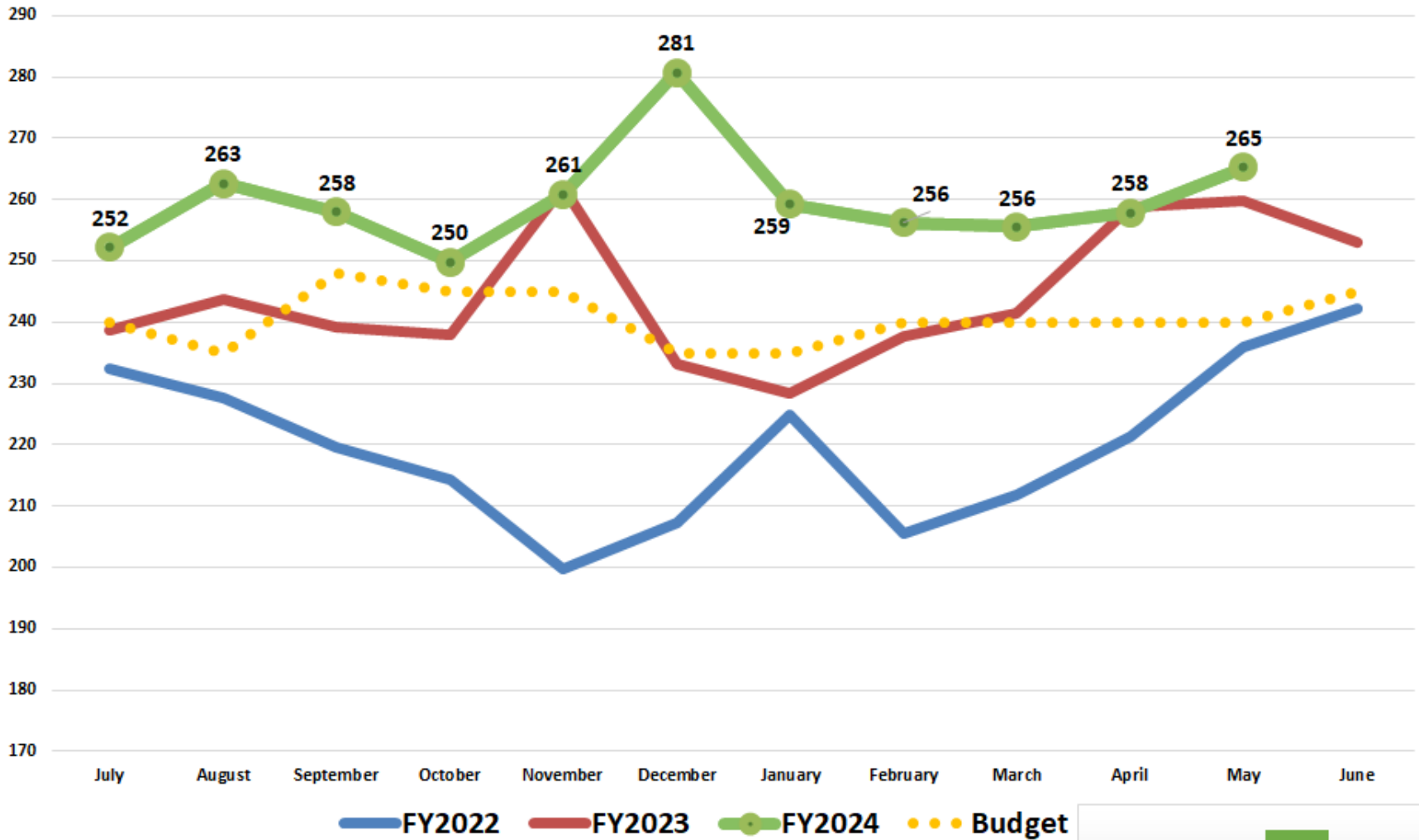
Obstetrics - Avg Patients Per Day



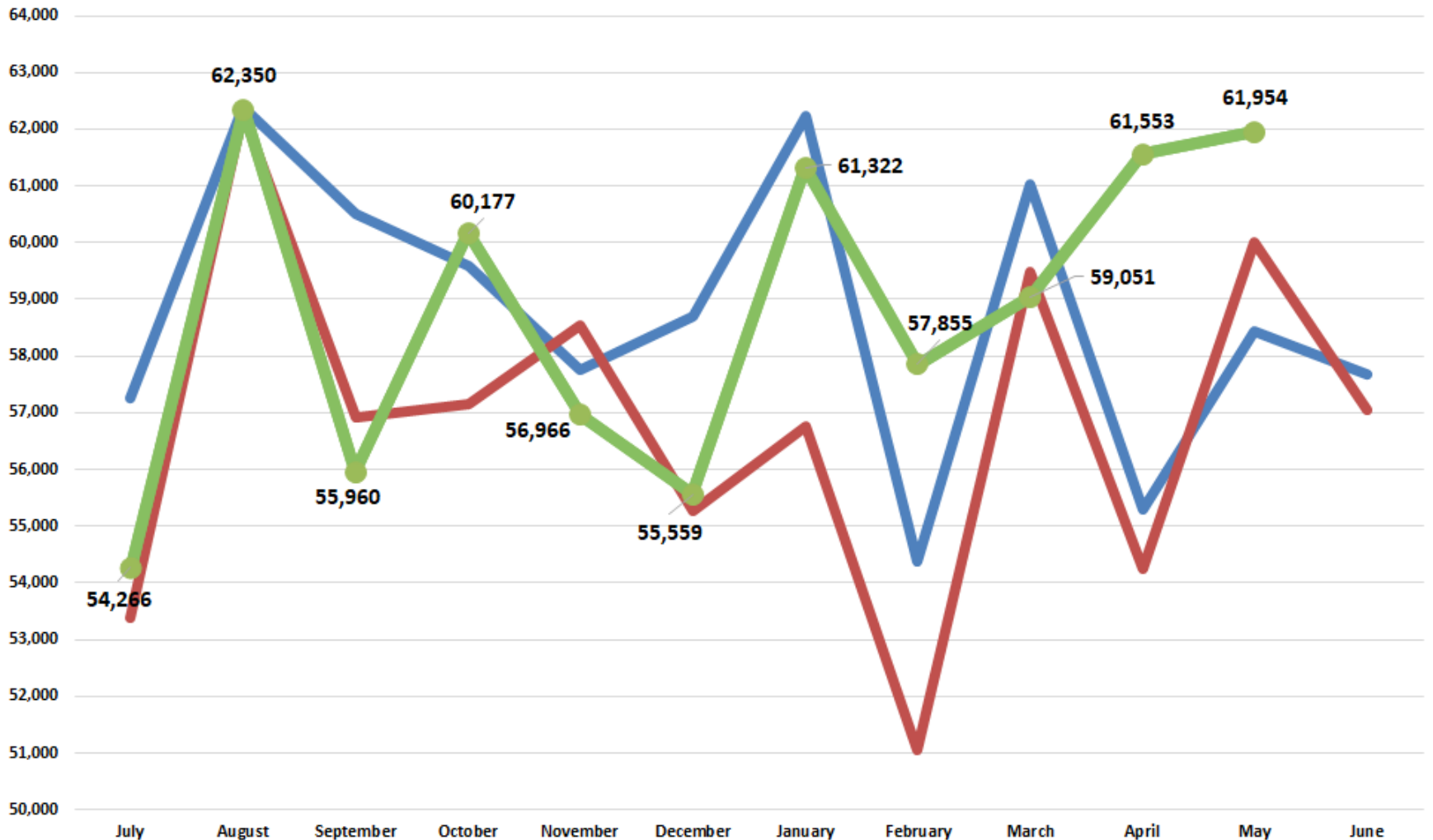
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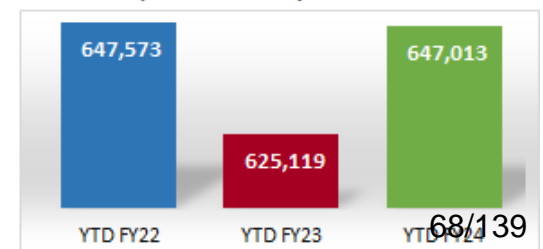
ED - Avg Treated Per Day



Outpatient Registrations

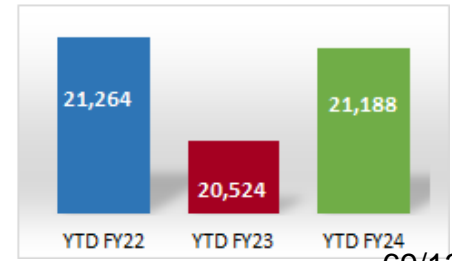
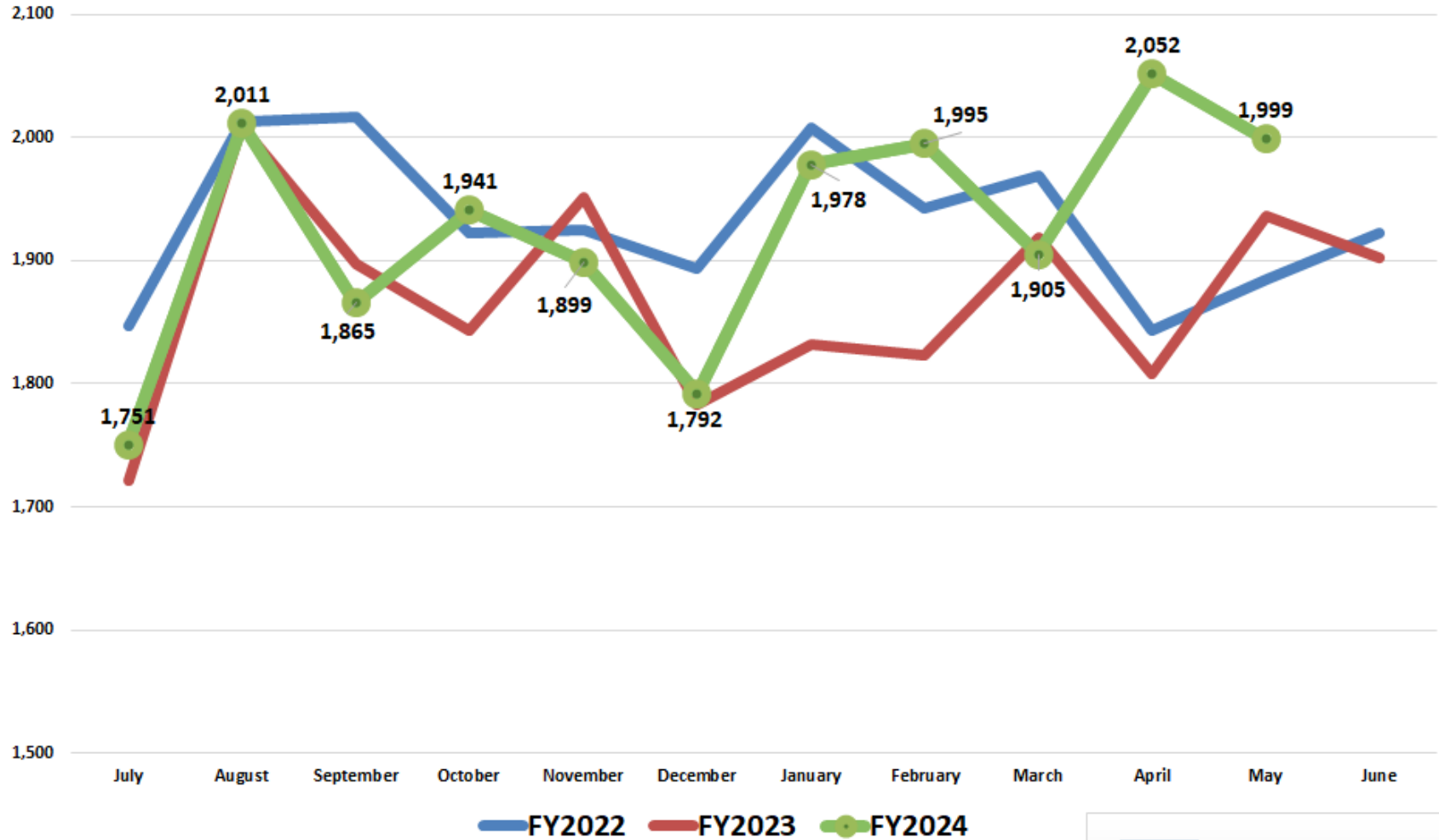


— FY2022 — FY2023 — FY2024

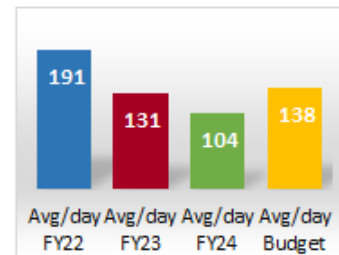
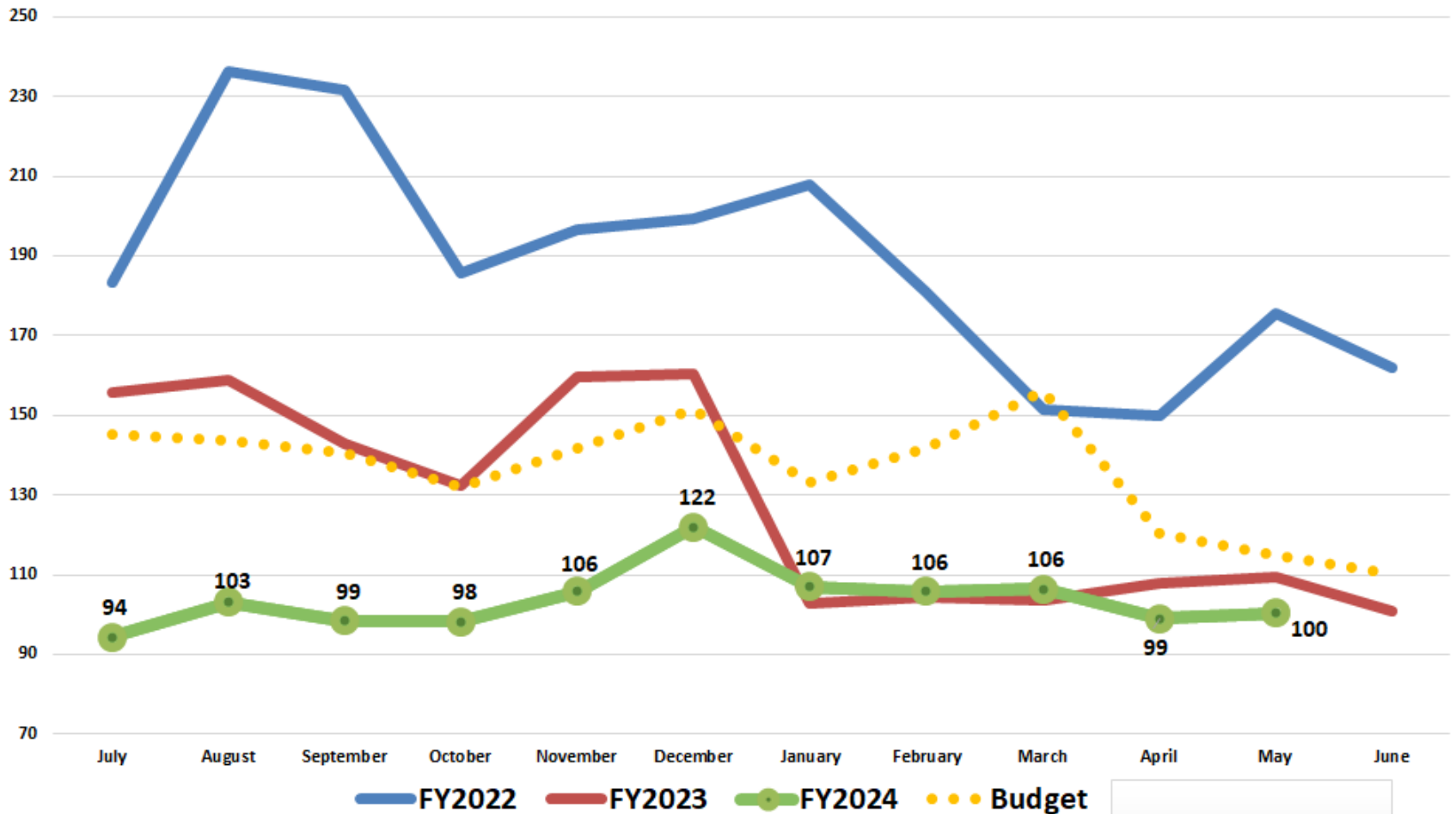


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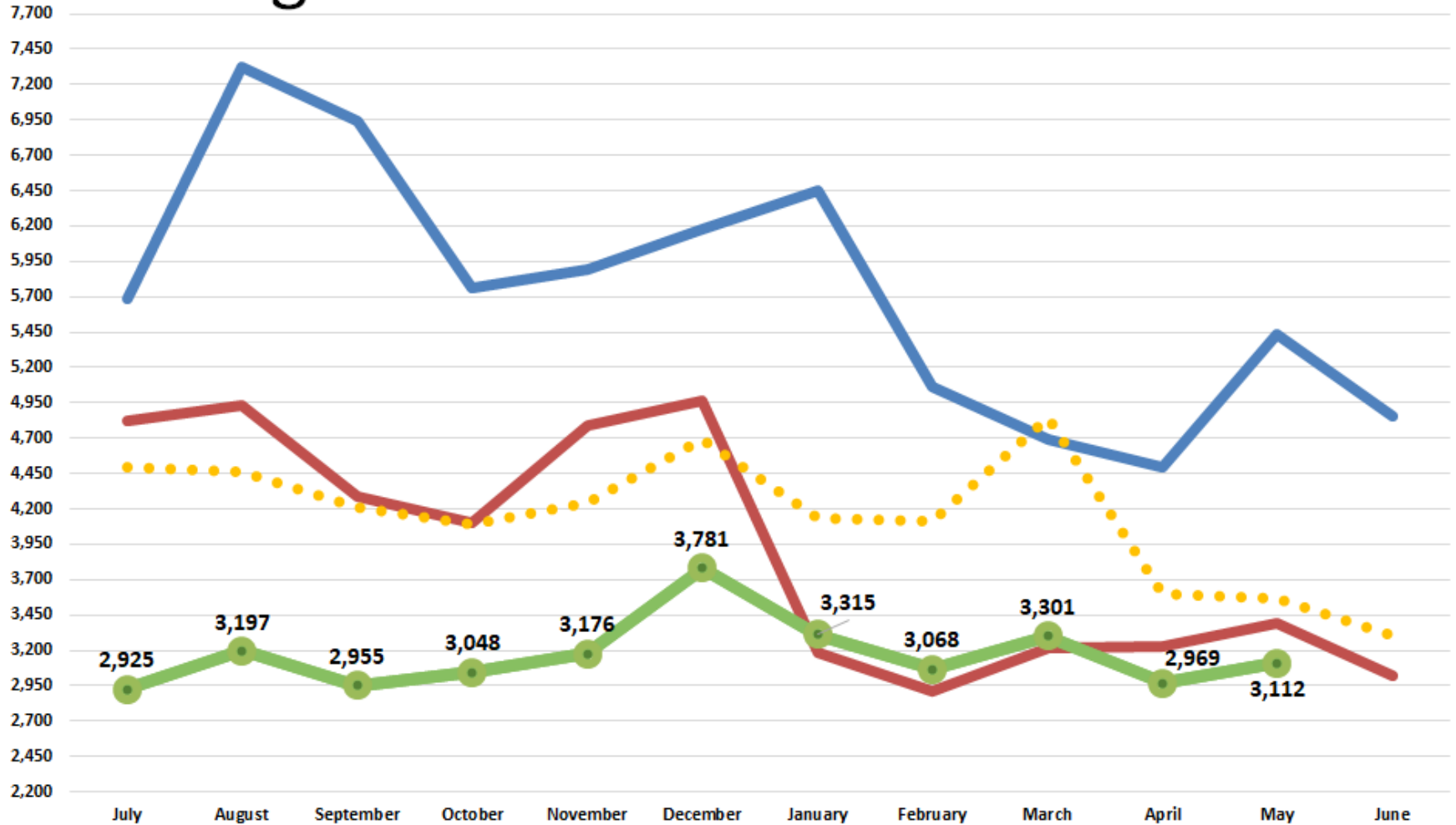
Outpatient Registrations Per Day



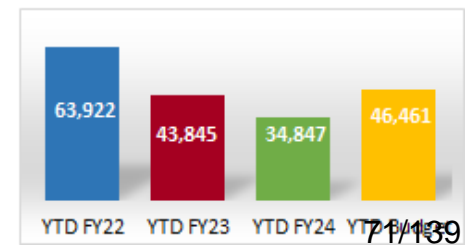
Urgent Care – Court Avg Visits Per Day



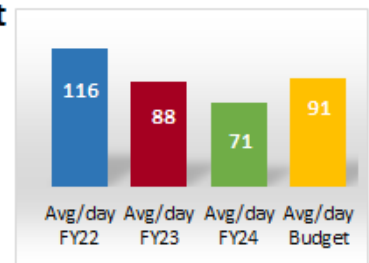
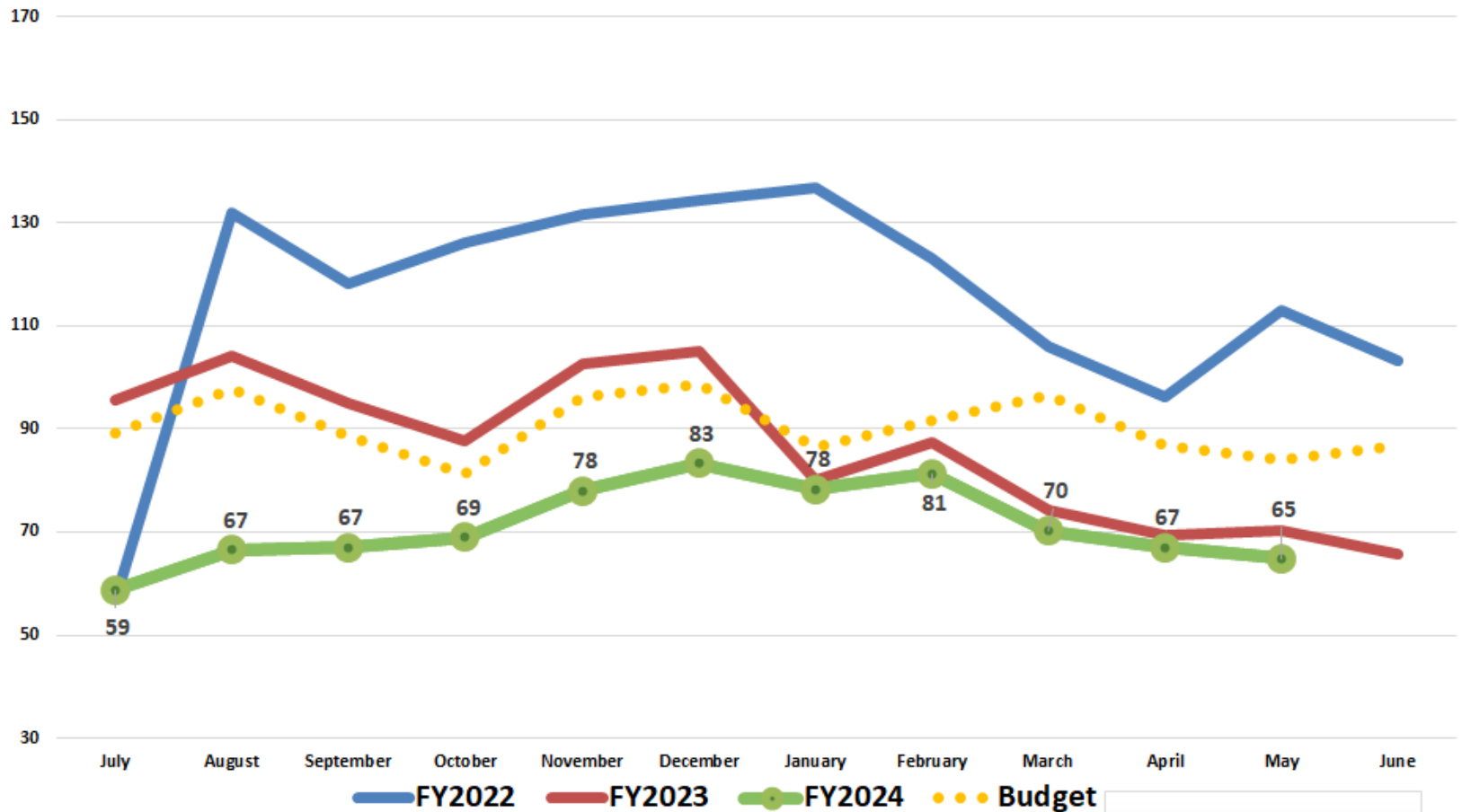
Urgent Care – Court Total Visits



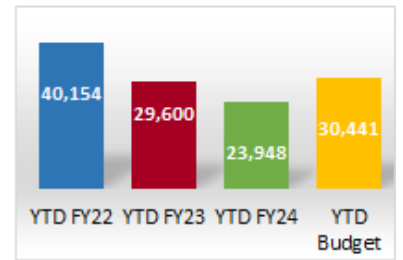
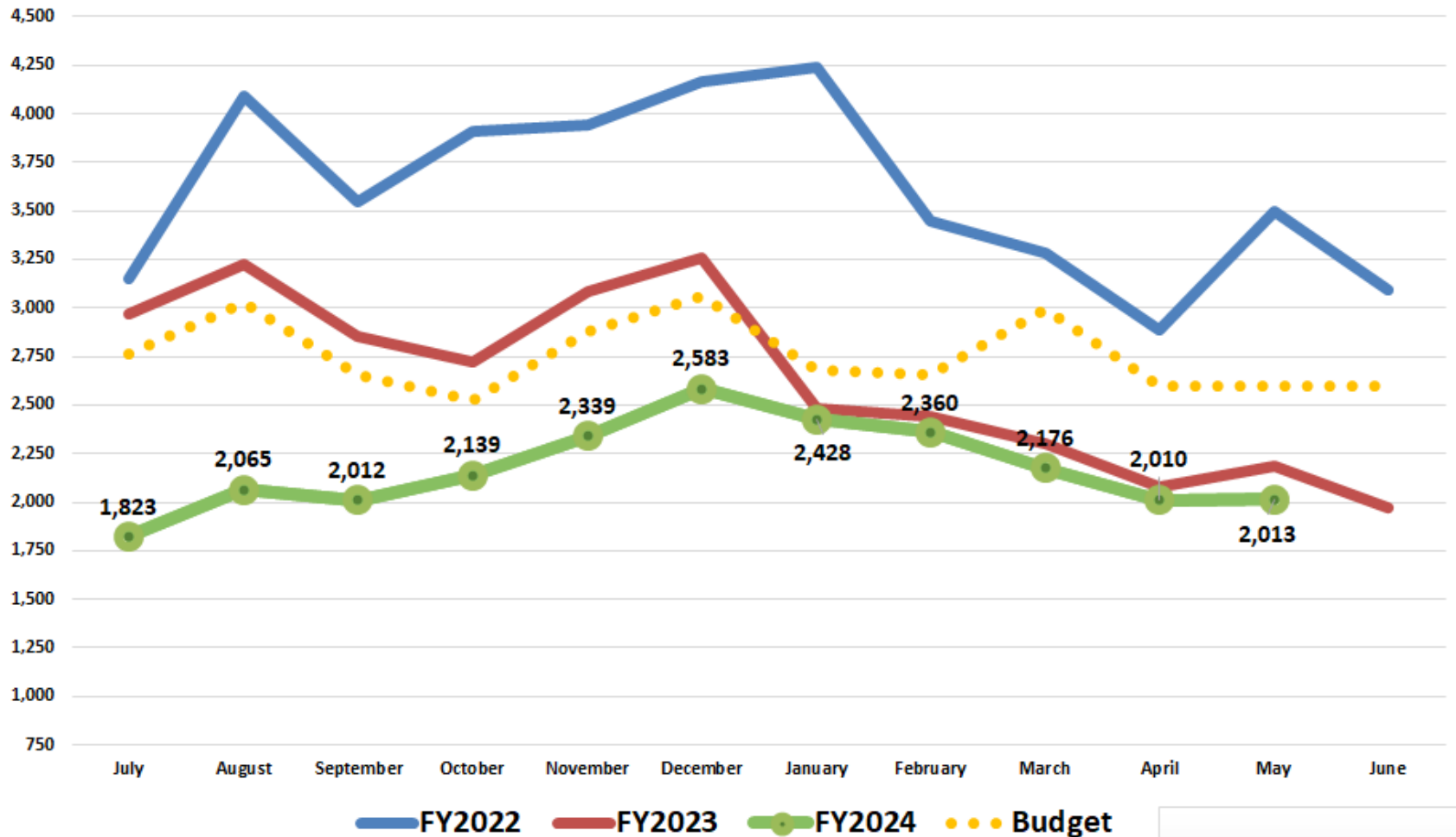
—●— FY2022
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 ●●● Budget



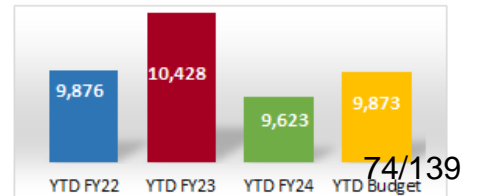
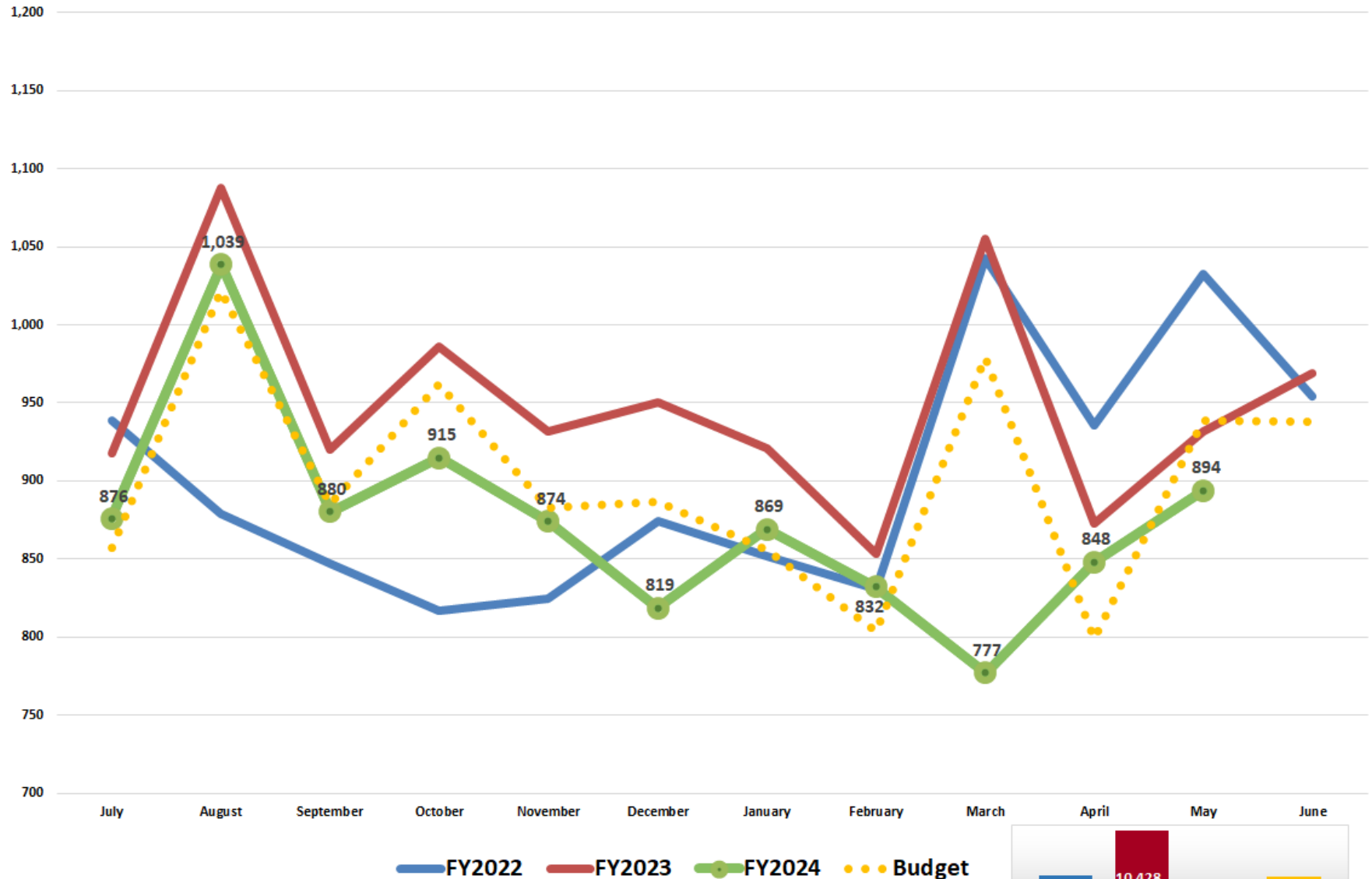
Urgent Care – Demaree Avg Visits Per Day



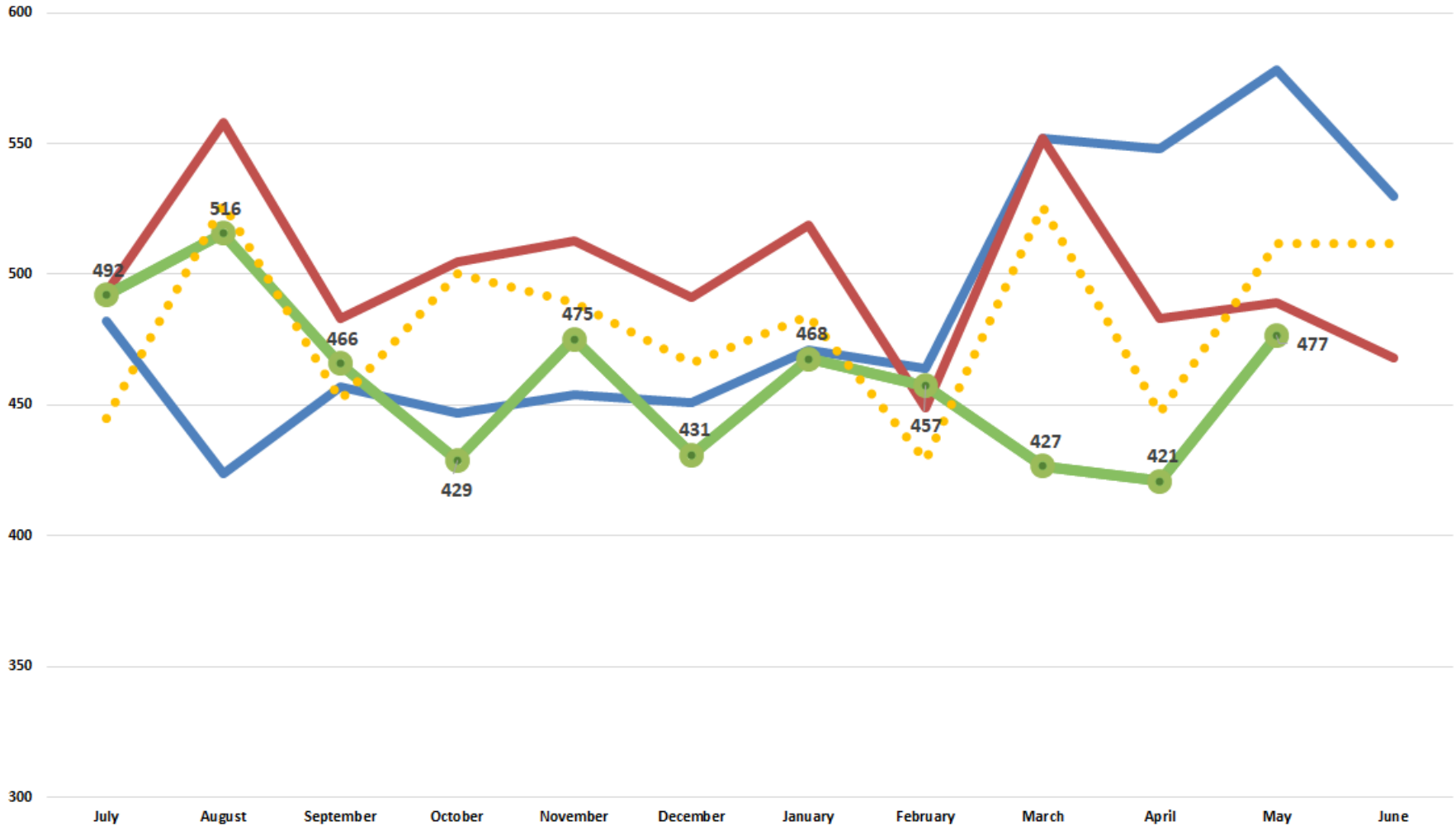
Urgent Care – Demaree Total Visits



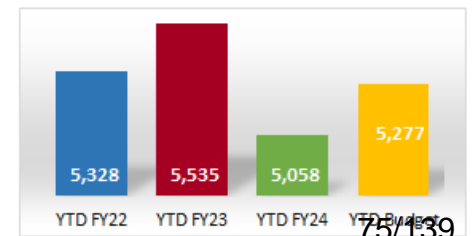
Surgery (IP & OP) – 100 Min Units



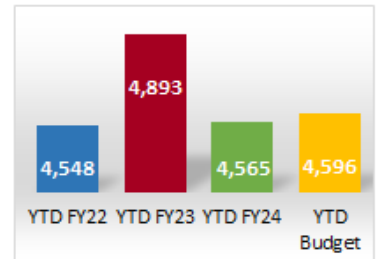
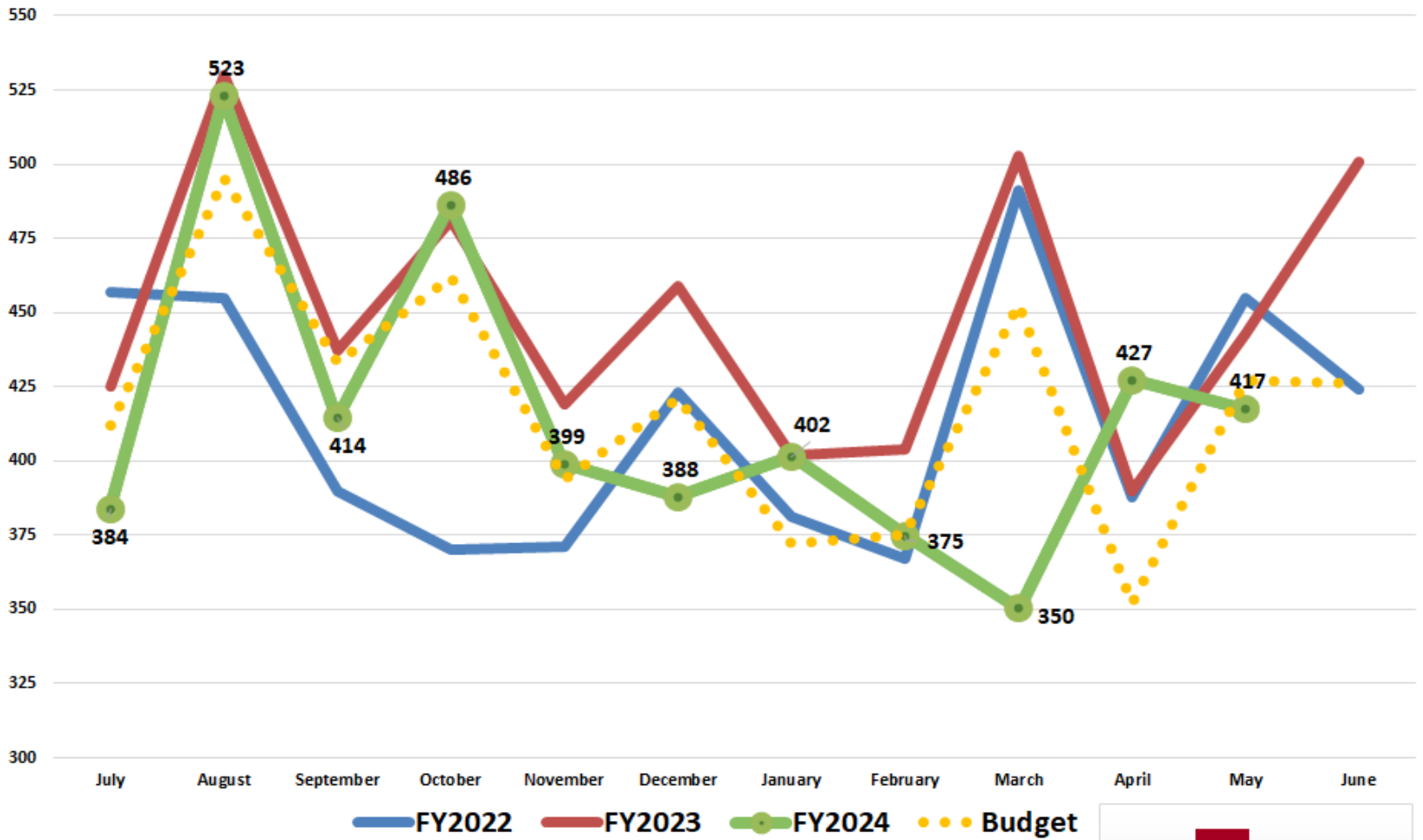
Surgery (IP Only) - 100 Min Unit



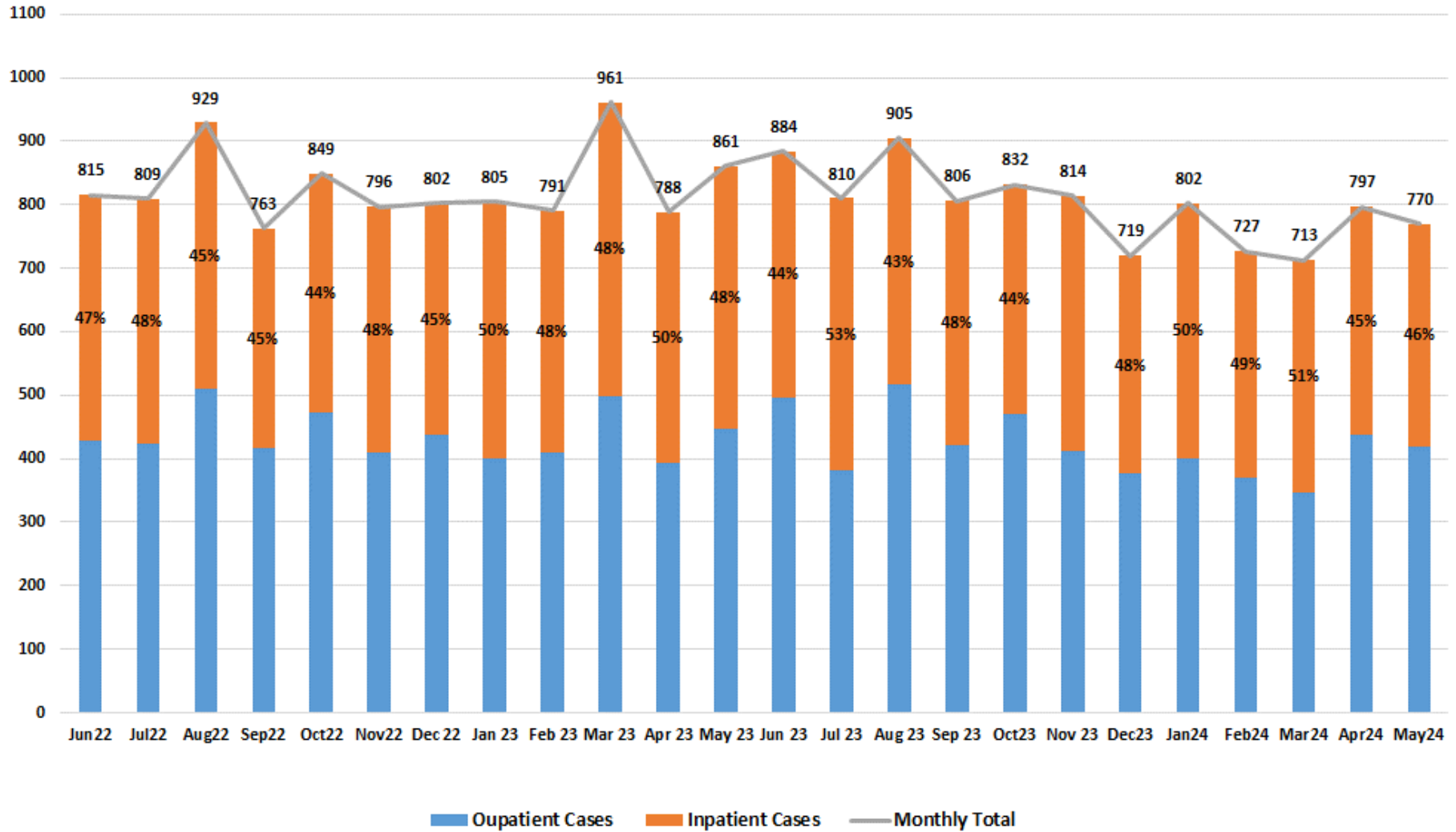
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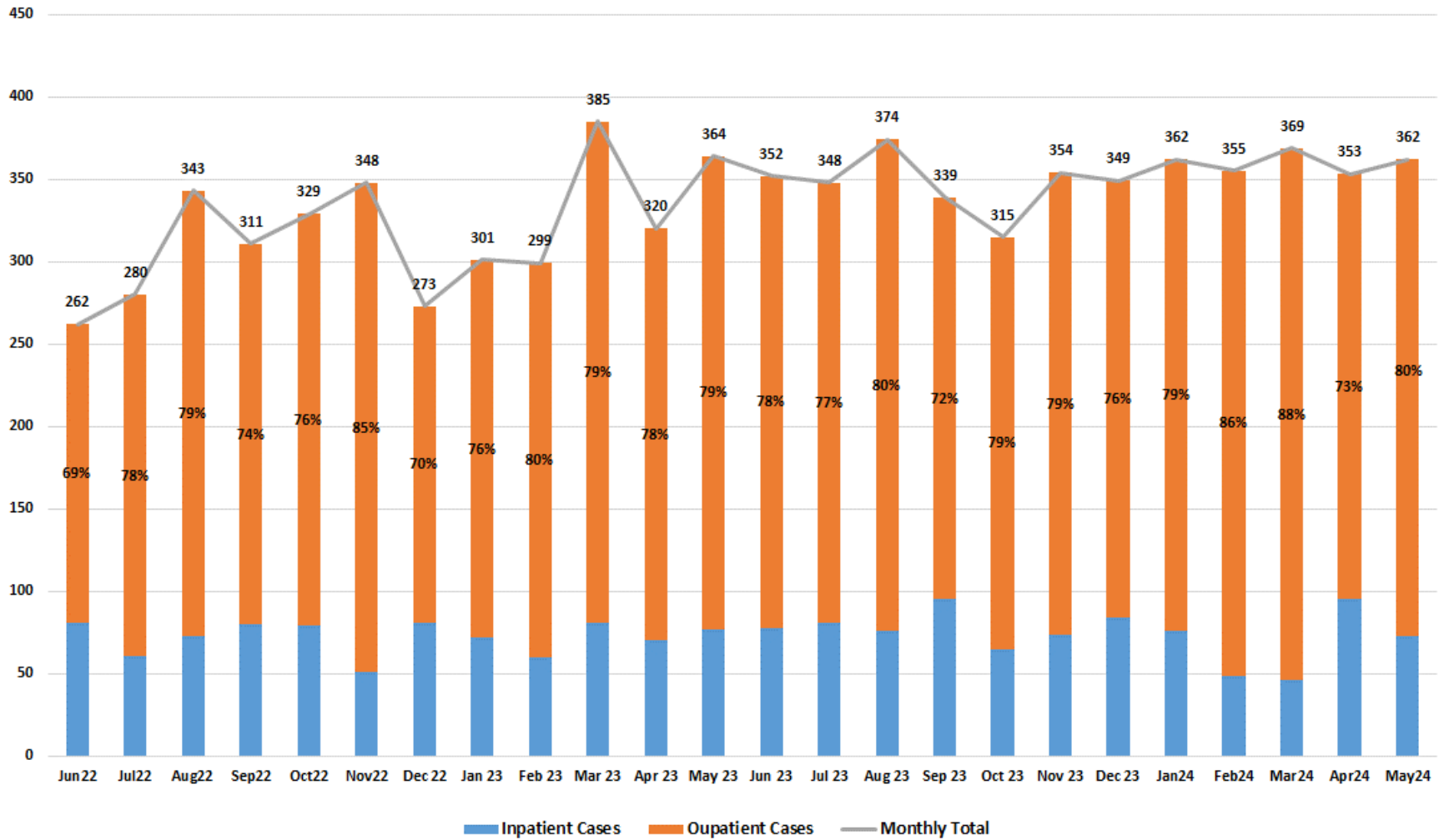
Surgery (OP Only) - 100 Min Units



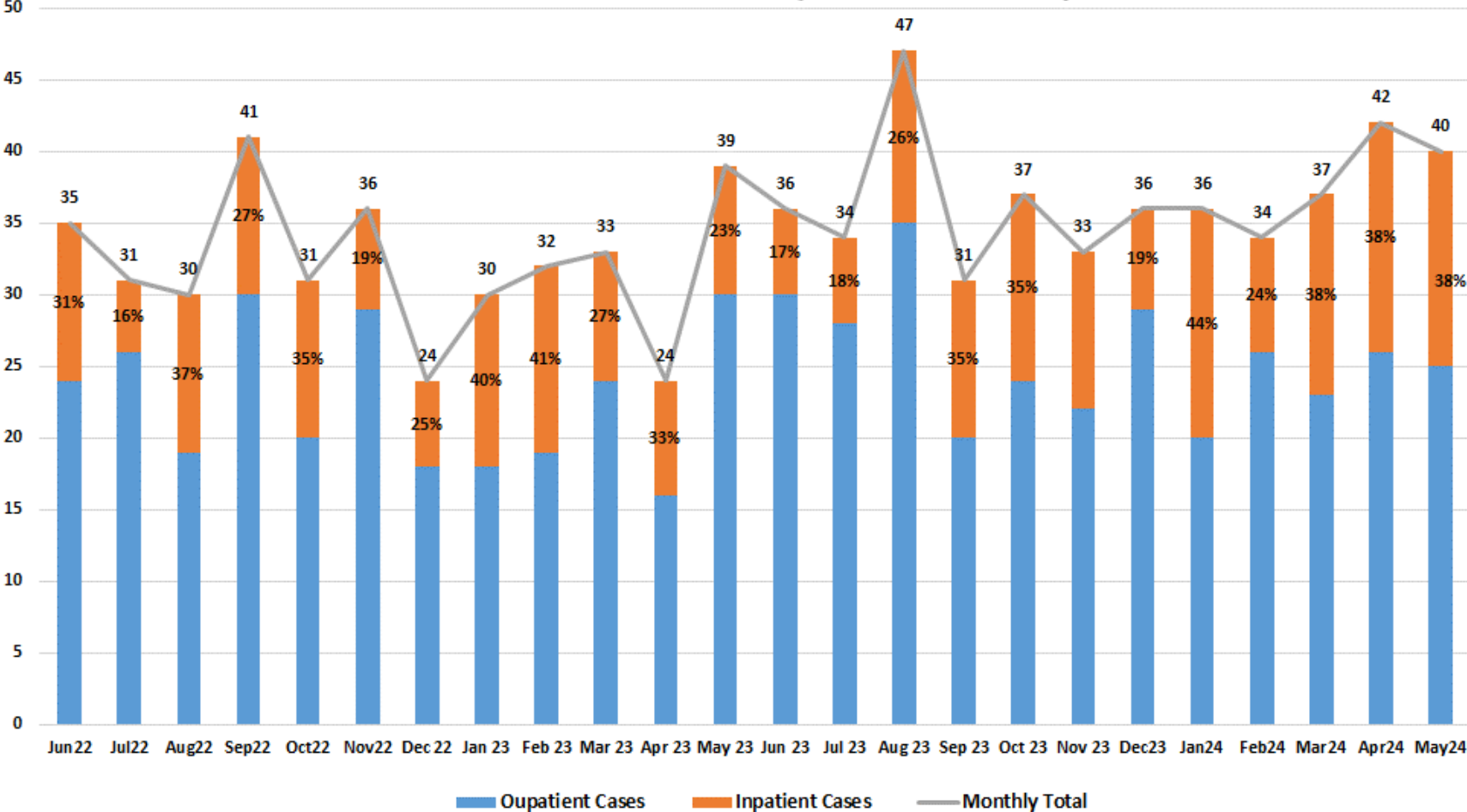
Surgery Cases (IP & OP)



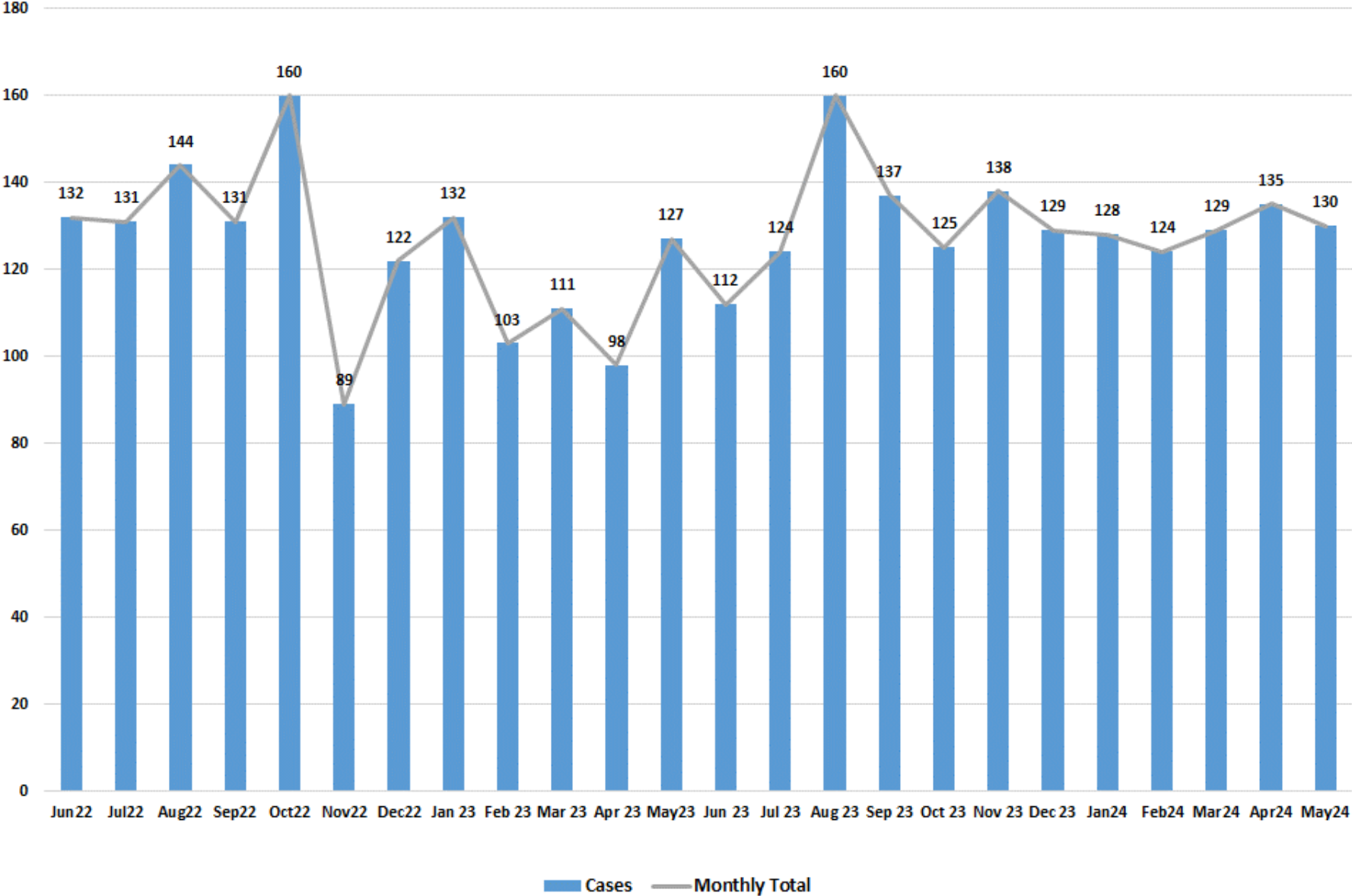
Endo Cases (Endo Suites)



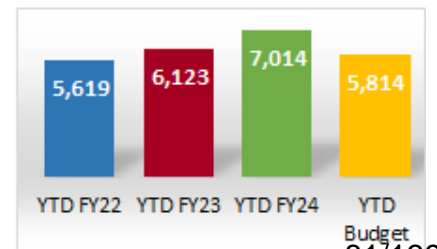
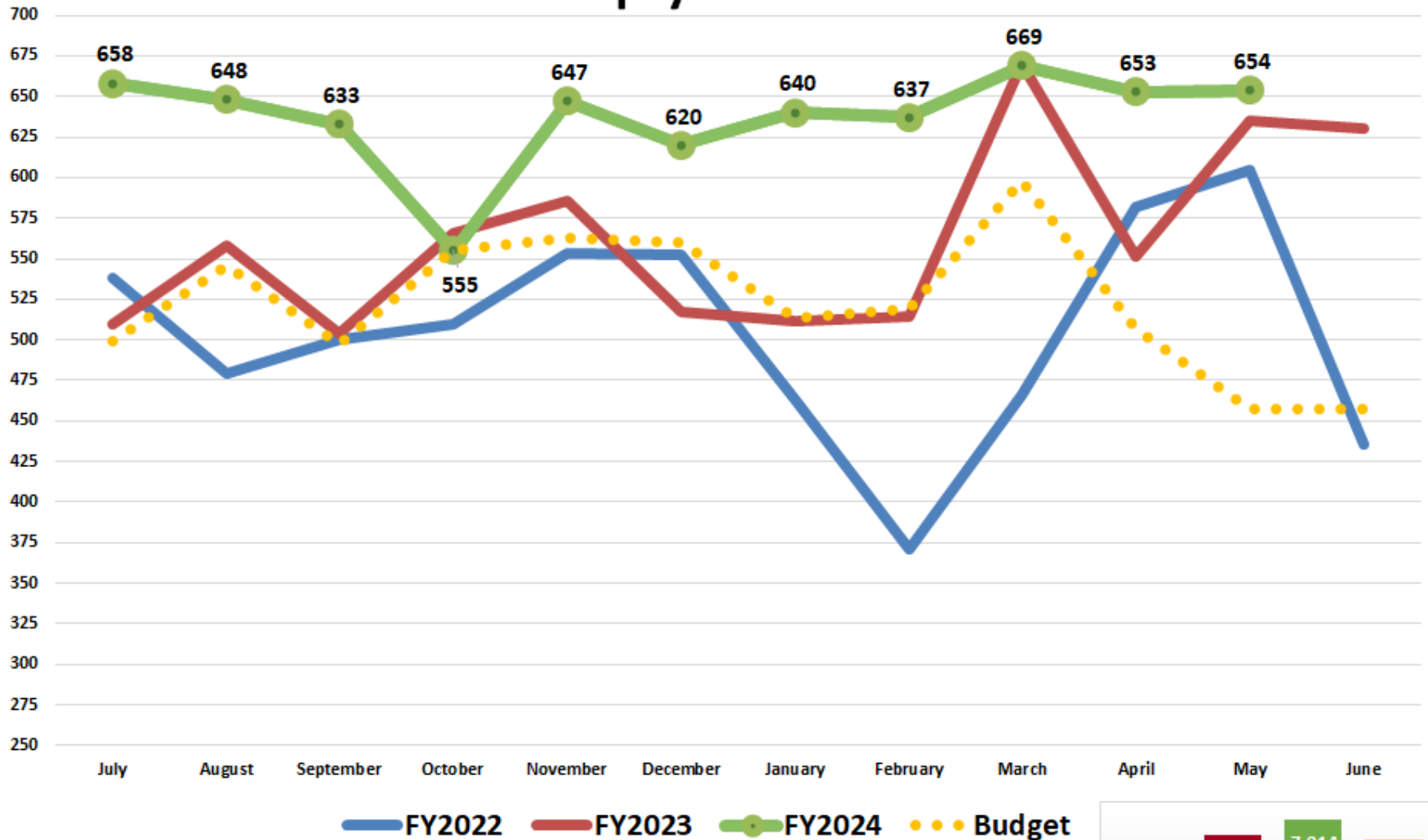
Robotic Cases (IP & OP)



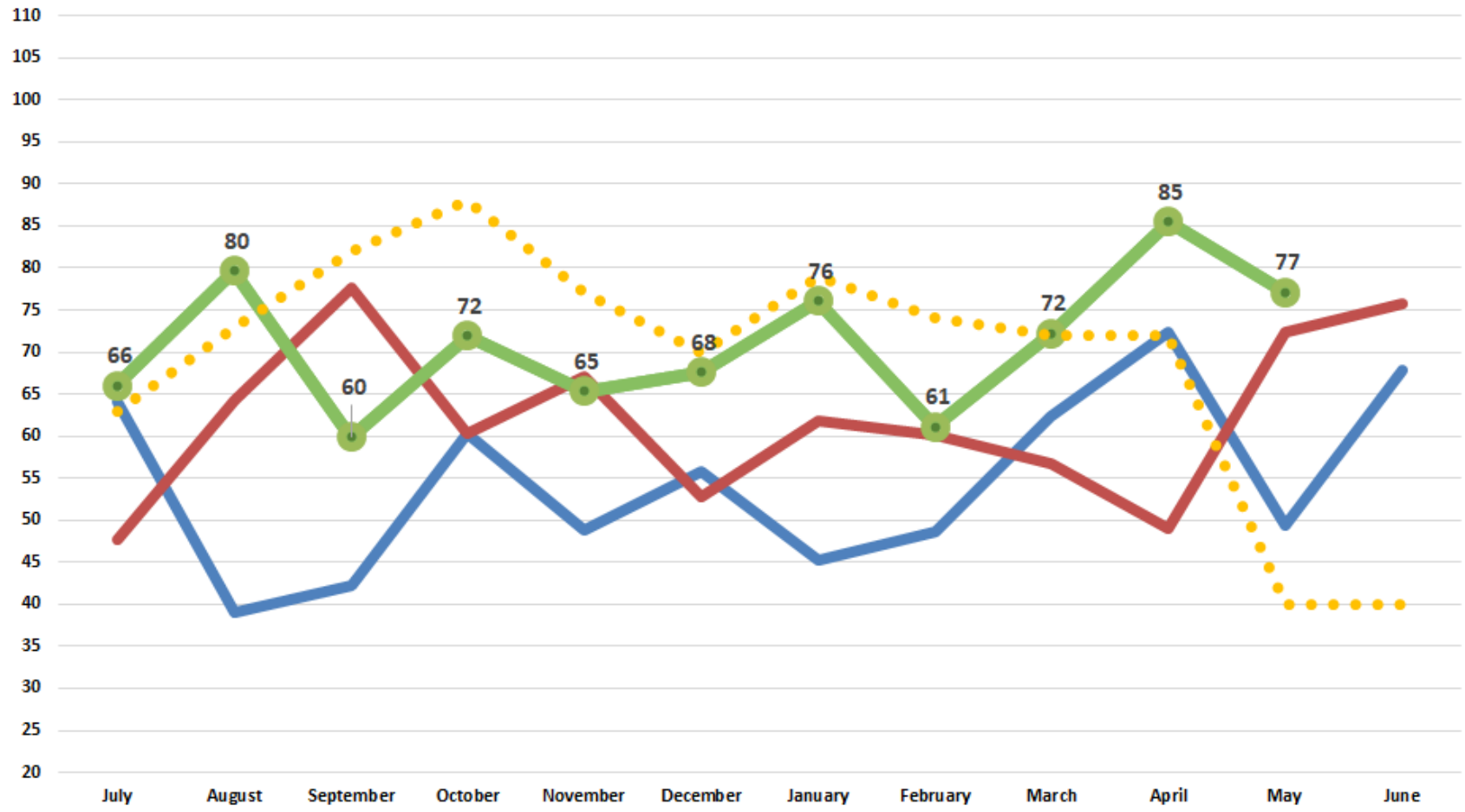
OB Cases



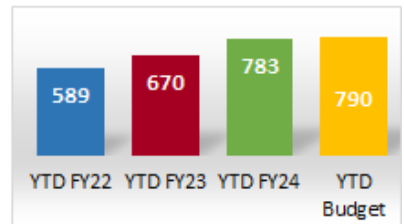
Endoscopy Procedures



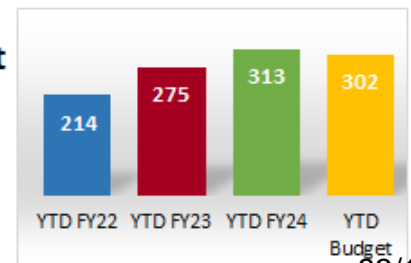
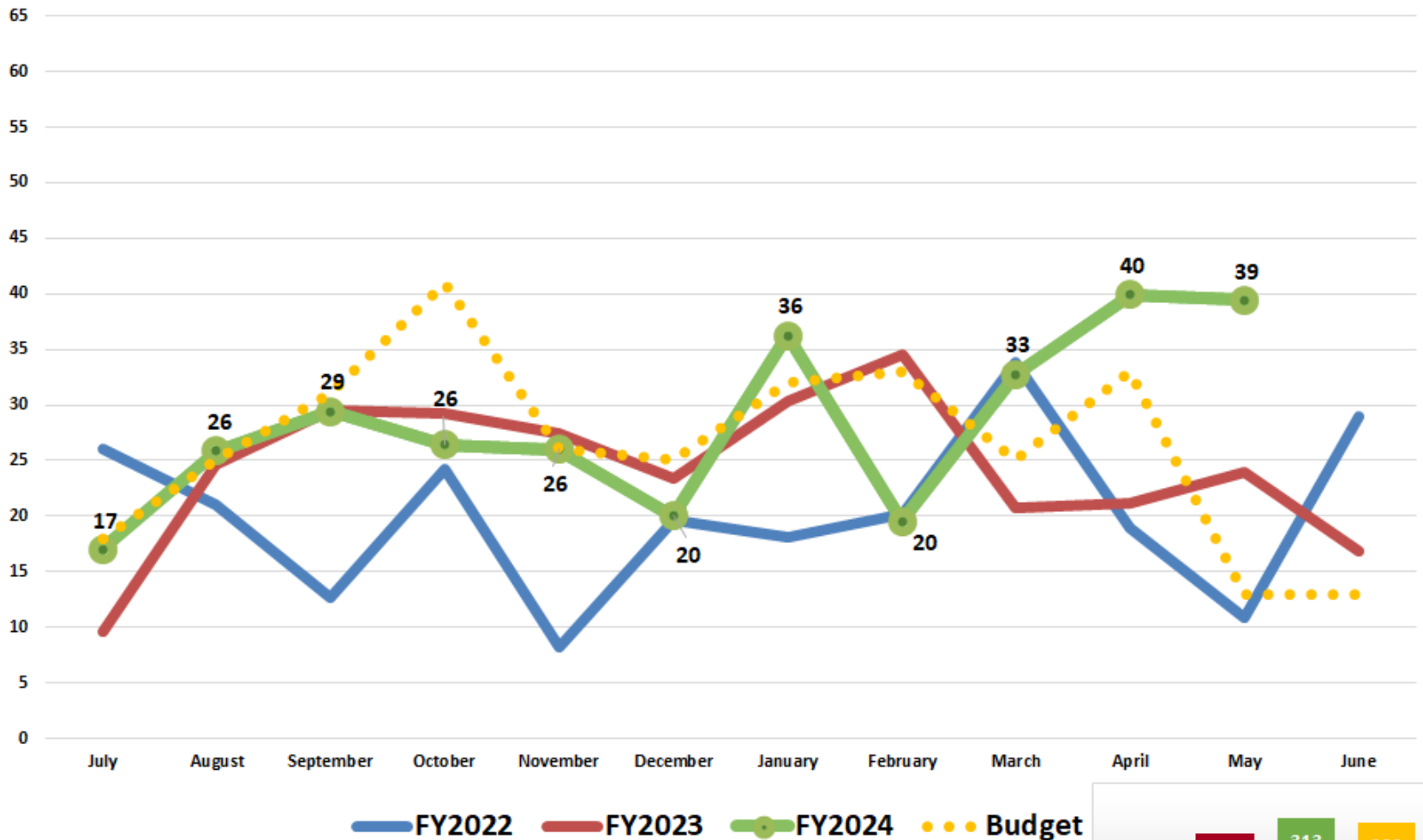
Robotic Surgery (IP & OP) - 100 Min Units



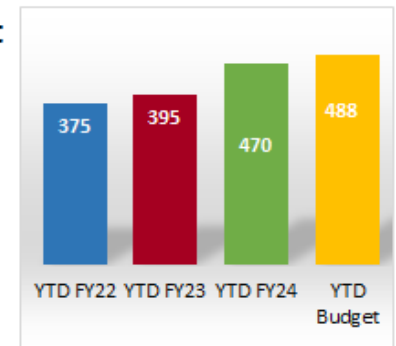
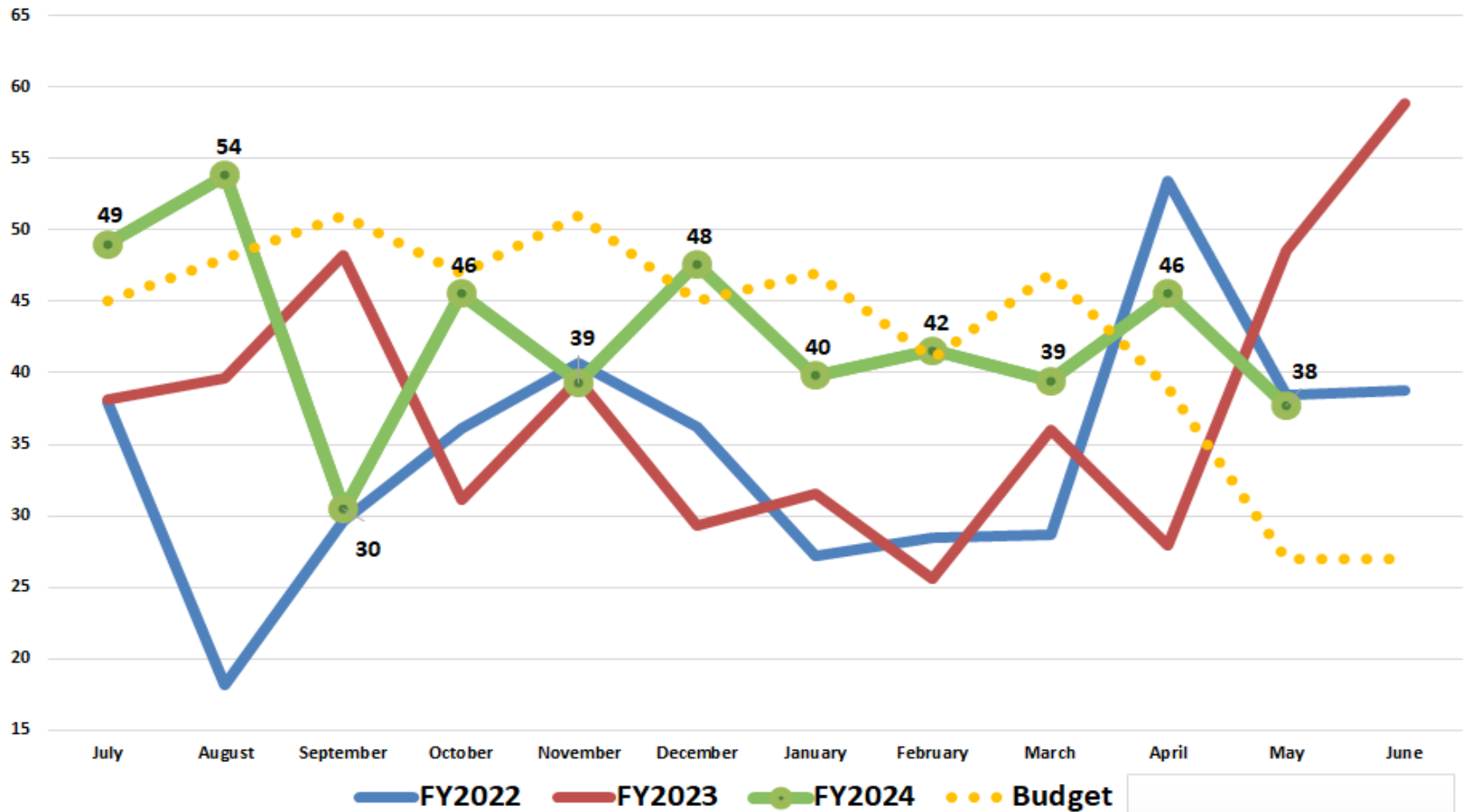
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



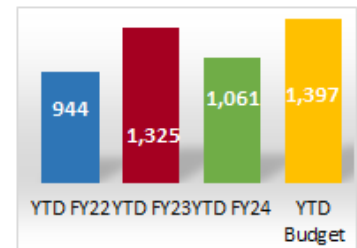
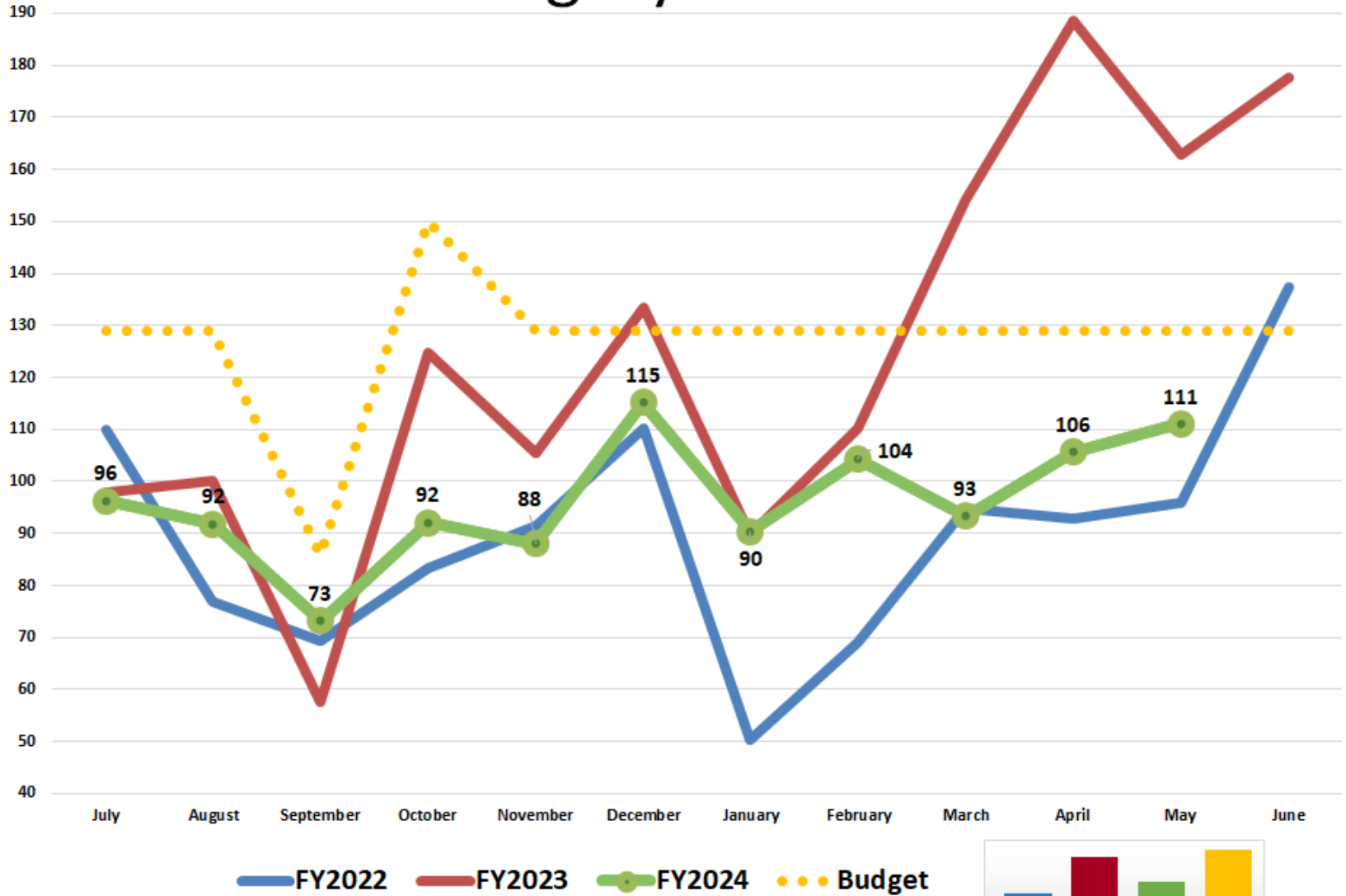
Robotic Surgery Minutes (IP Only)



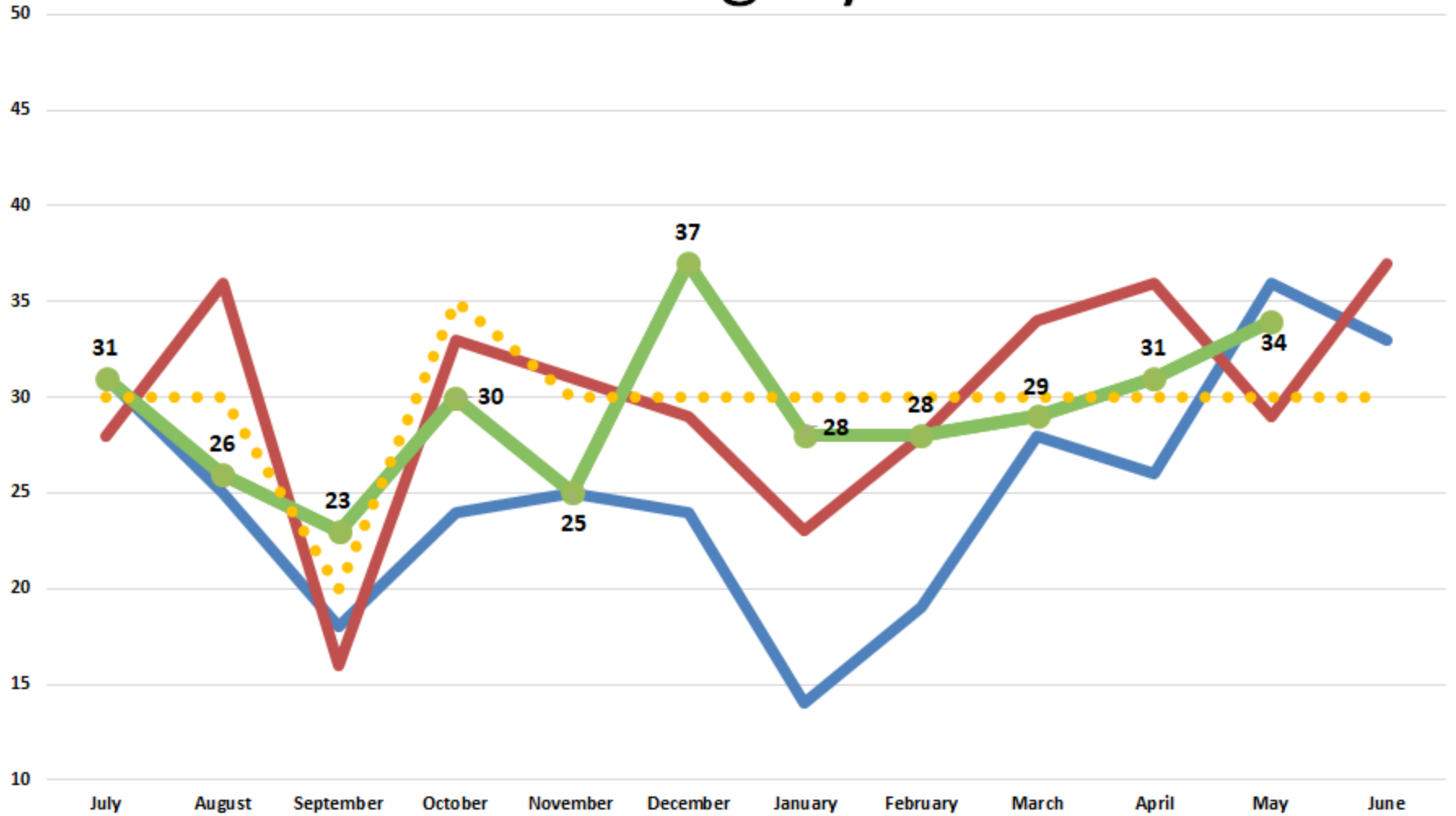
Robotic Surgery Minutes (OP Only)



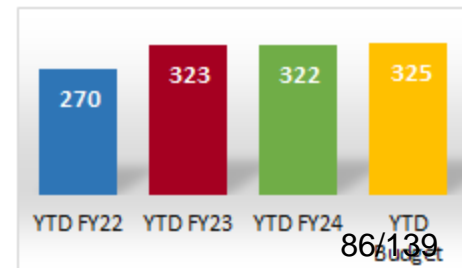
Cardiac Surgery - 100 Min Units



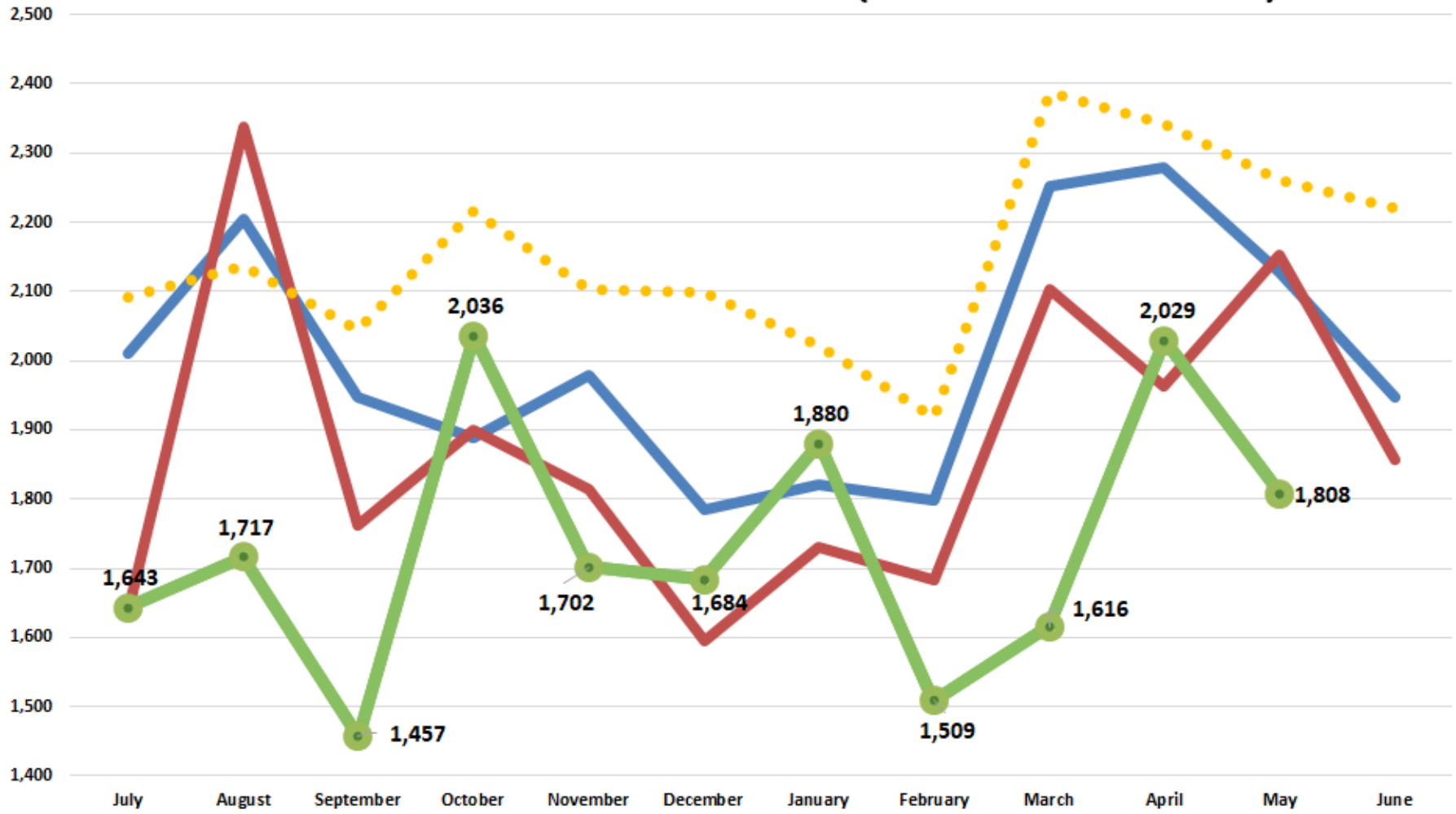
Cardiac Surgery Cases



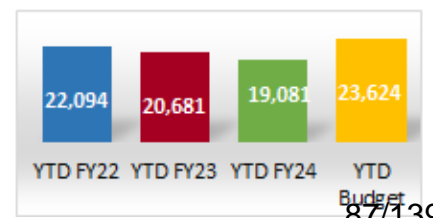
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 ●●● Budget



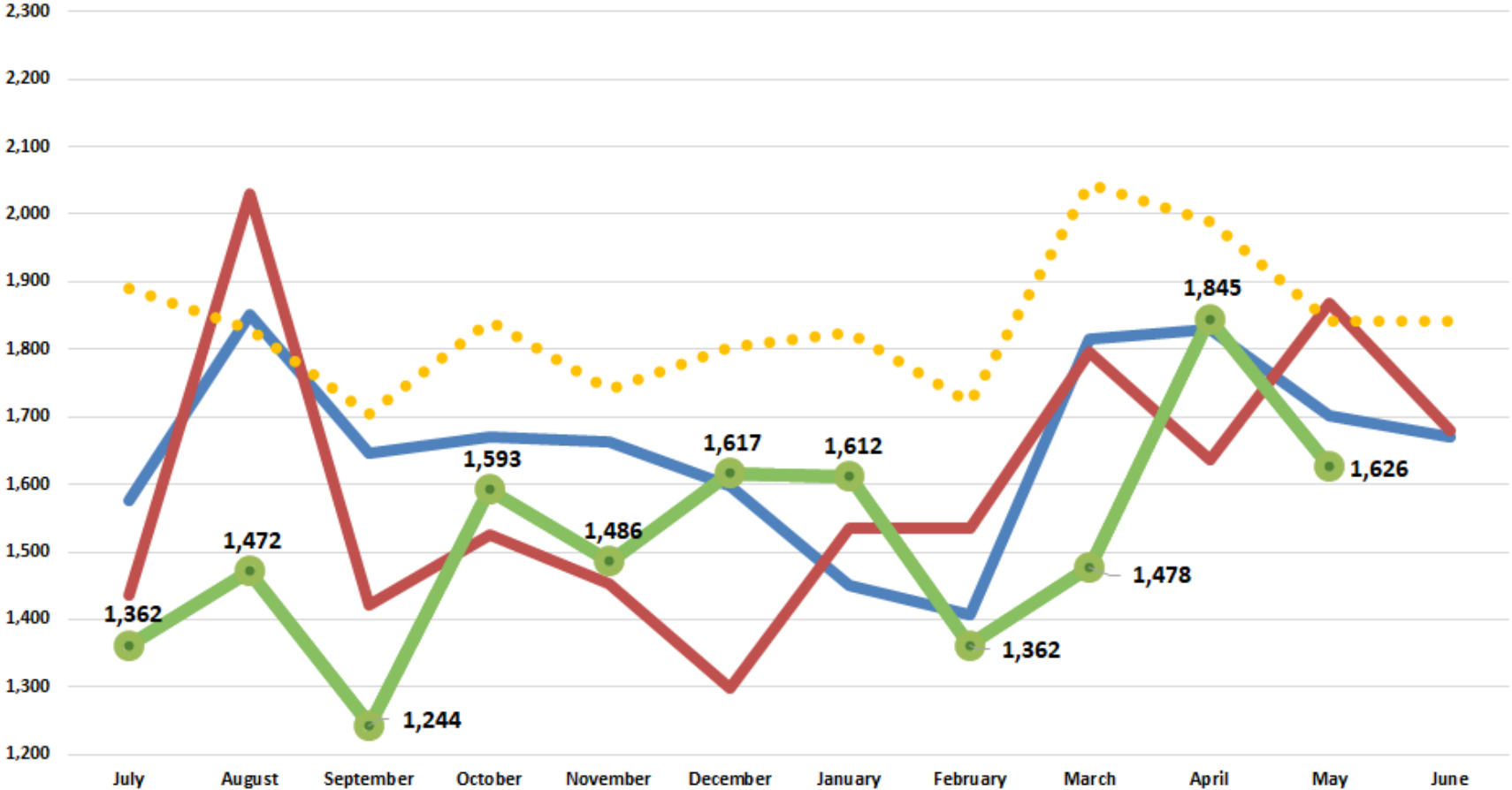
Rad Onc Treatments (Vis. & Hanf.)



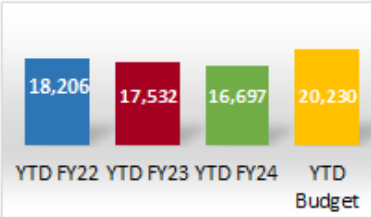
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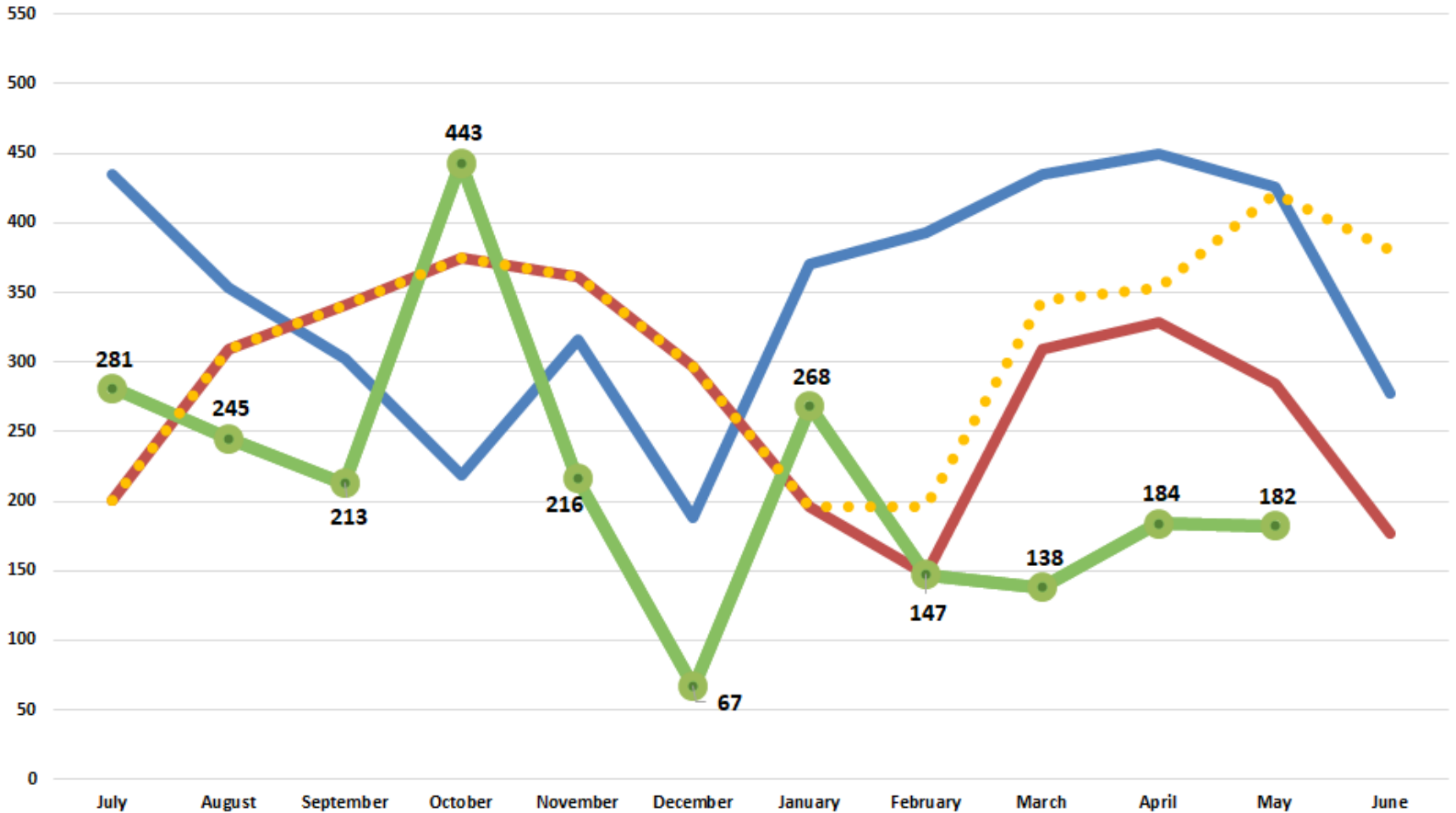
Rad Onc Visalia



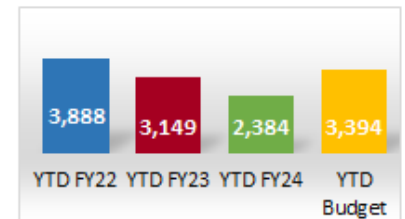
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 ●●● Budget



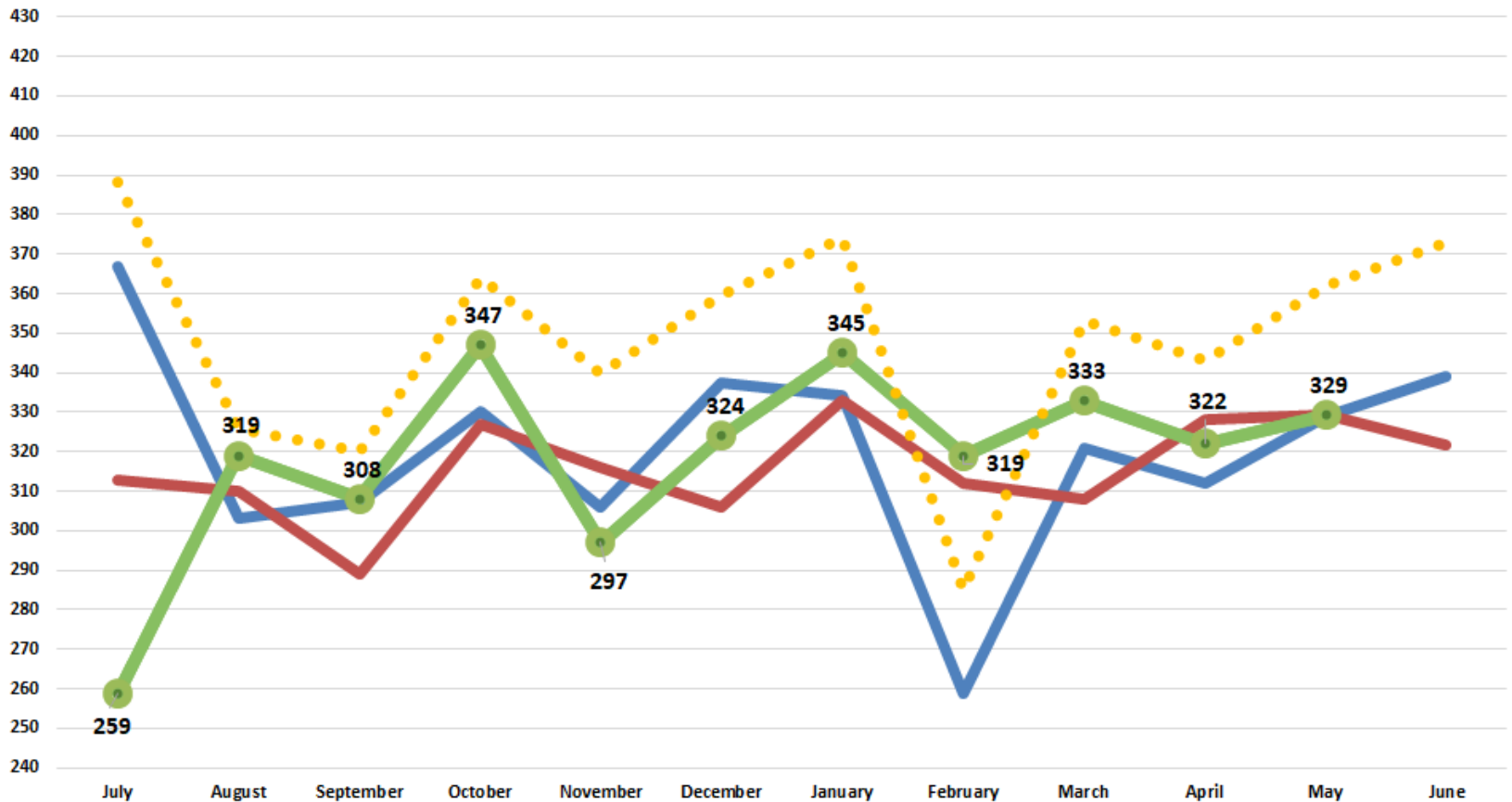
Rad Onc Hanford



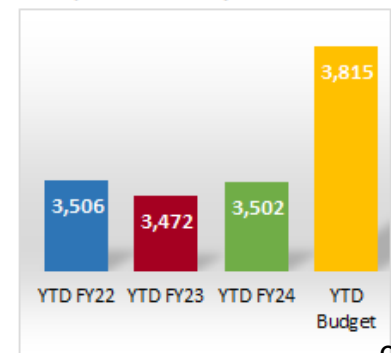
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 ●●● Budget



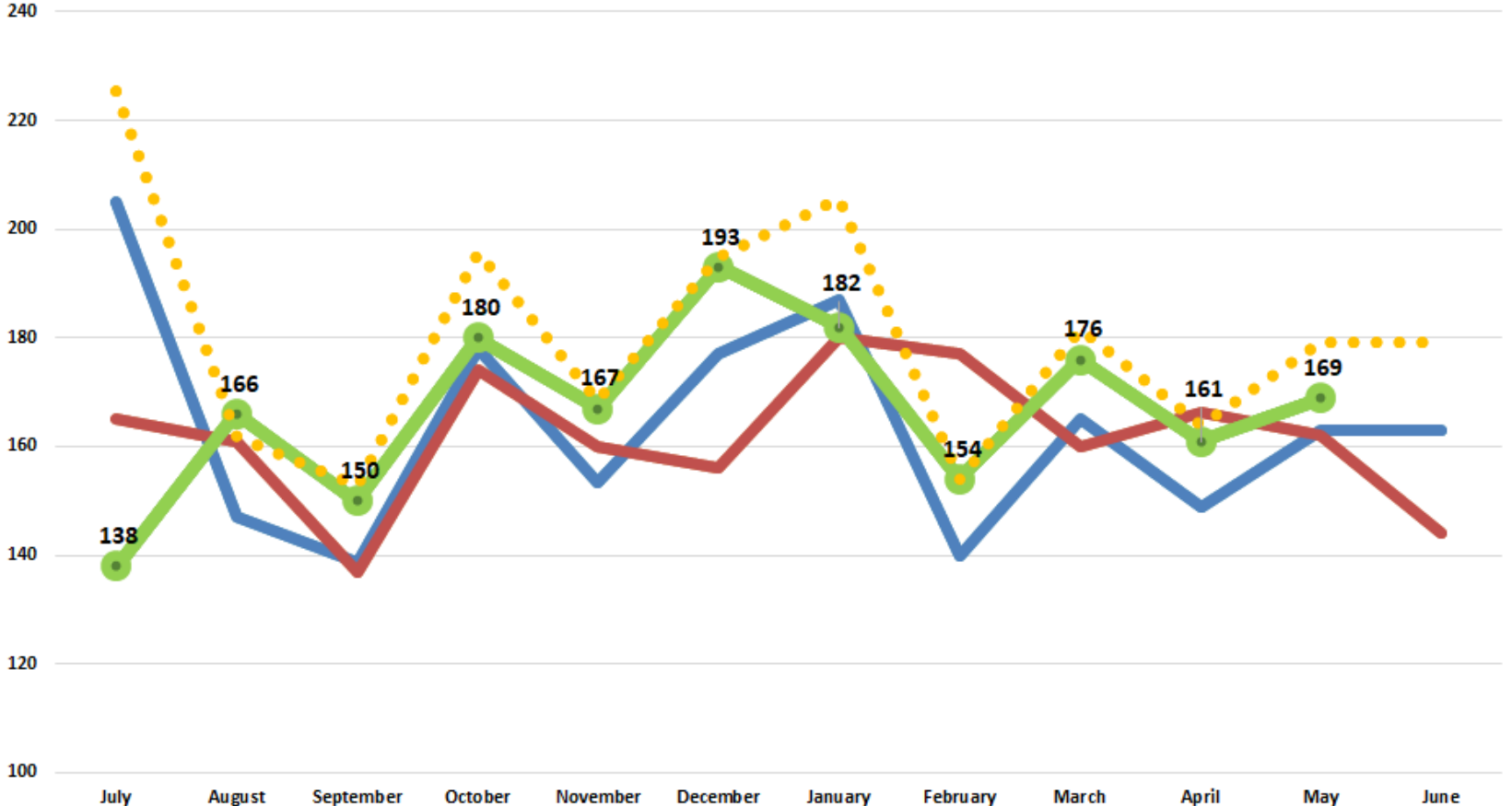
Cath Lab (IP & OP) – 100 Min Units



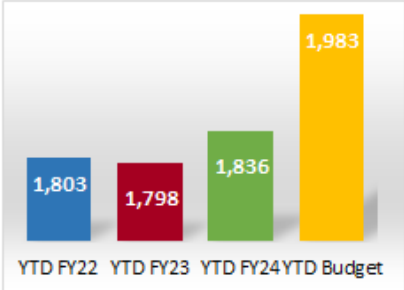
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 ●●● Budget



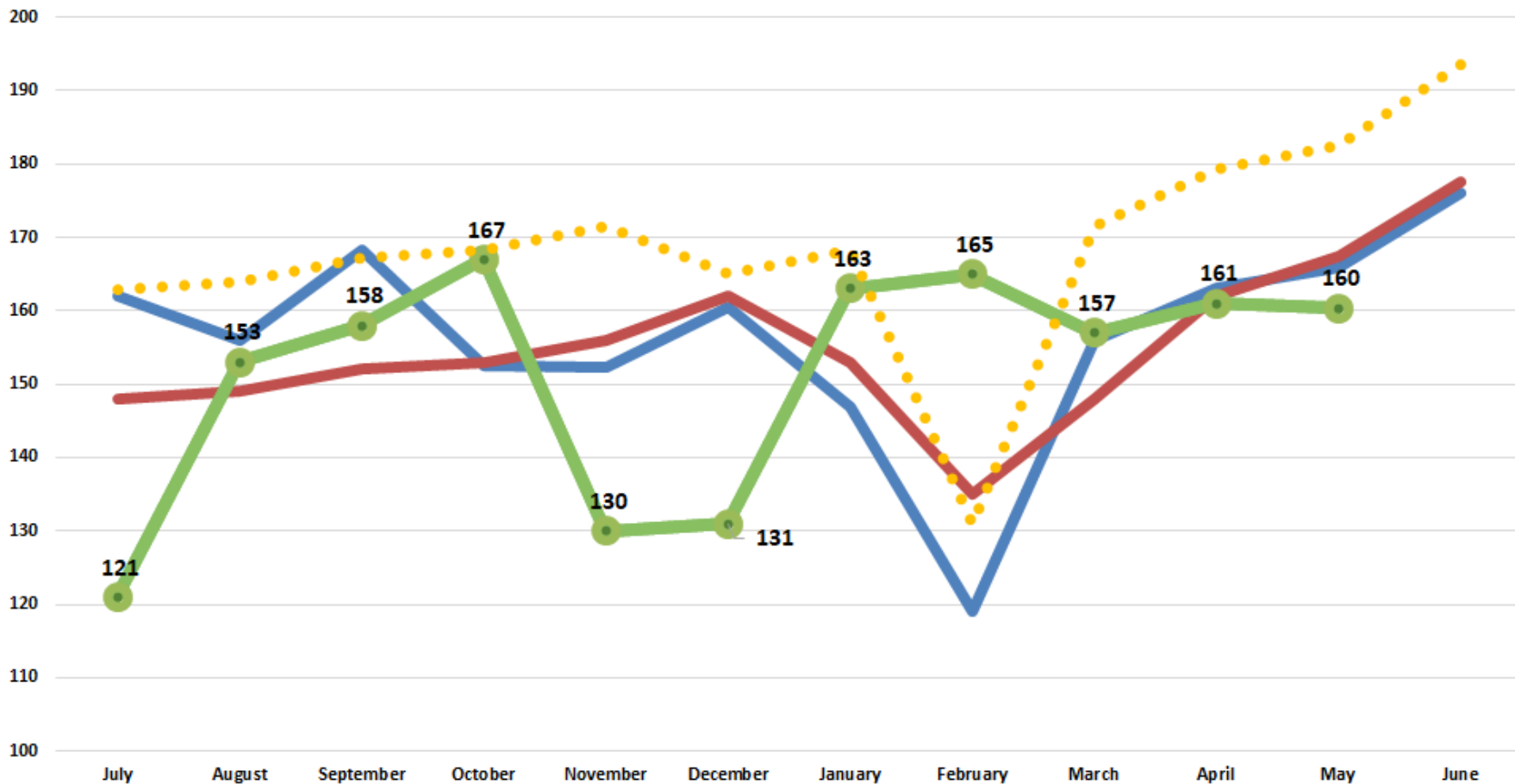
Cath Lab (IP Only) – 100 Min Units



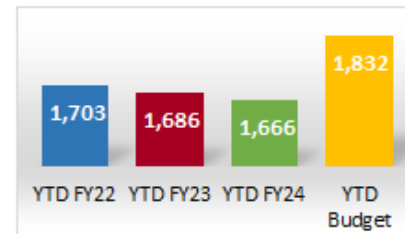
—●— FY2022
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 —●— FY2024
 ●●● Budget



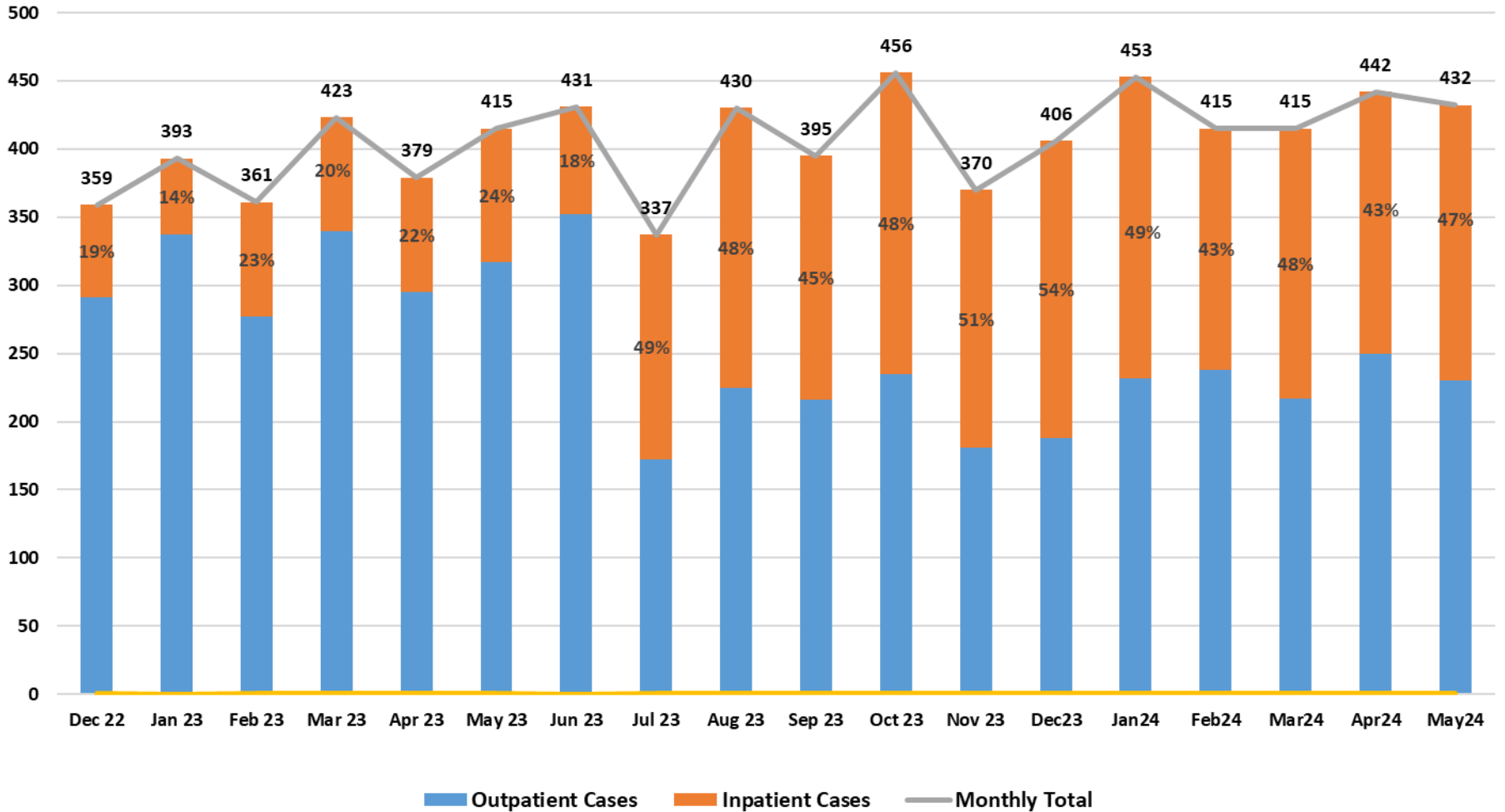
Cath Lab (OP Only) – 100 Min Units



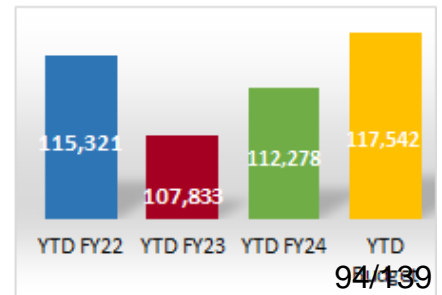
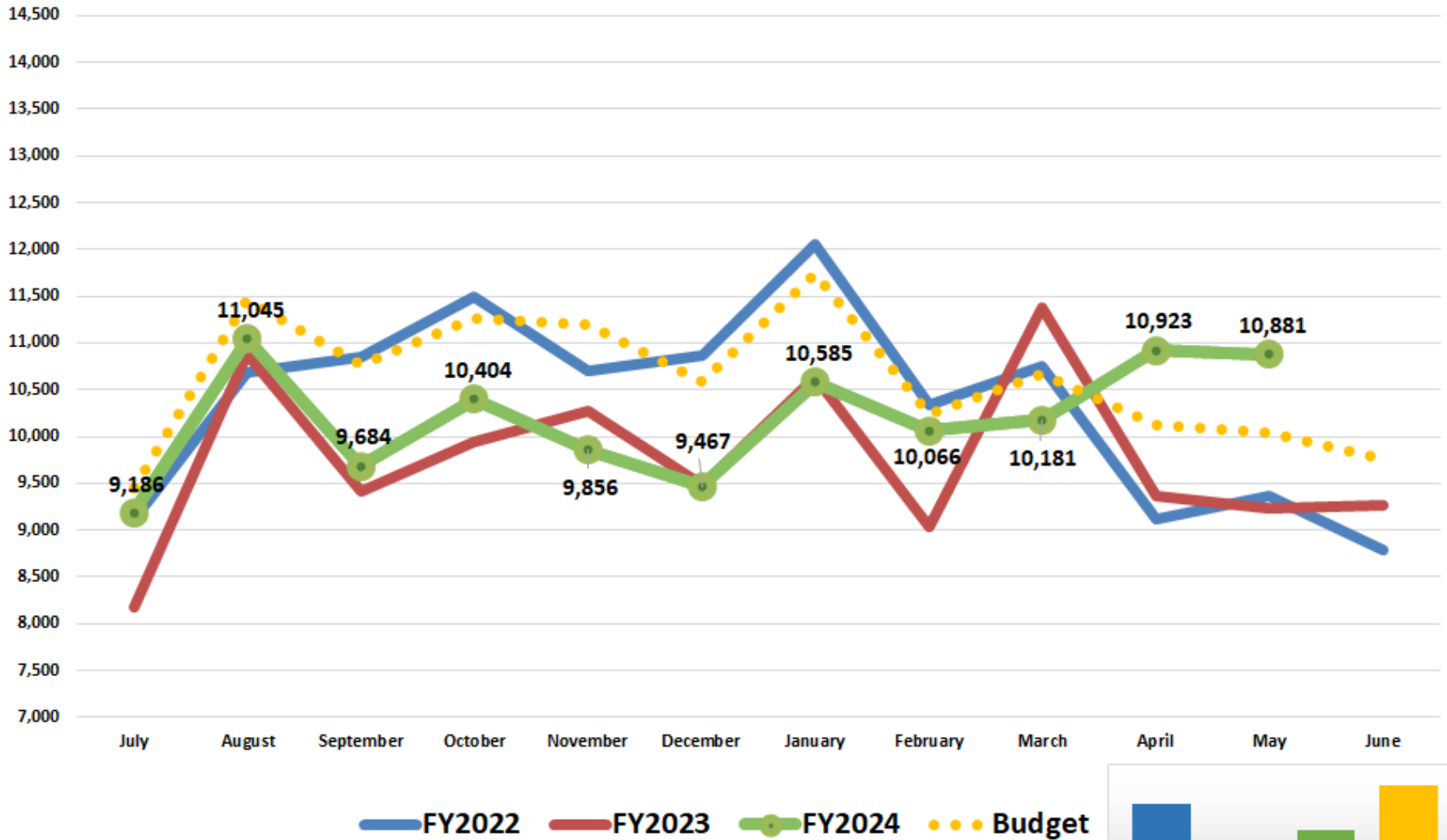
—●— FY2022
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 ●●● Budget



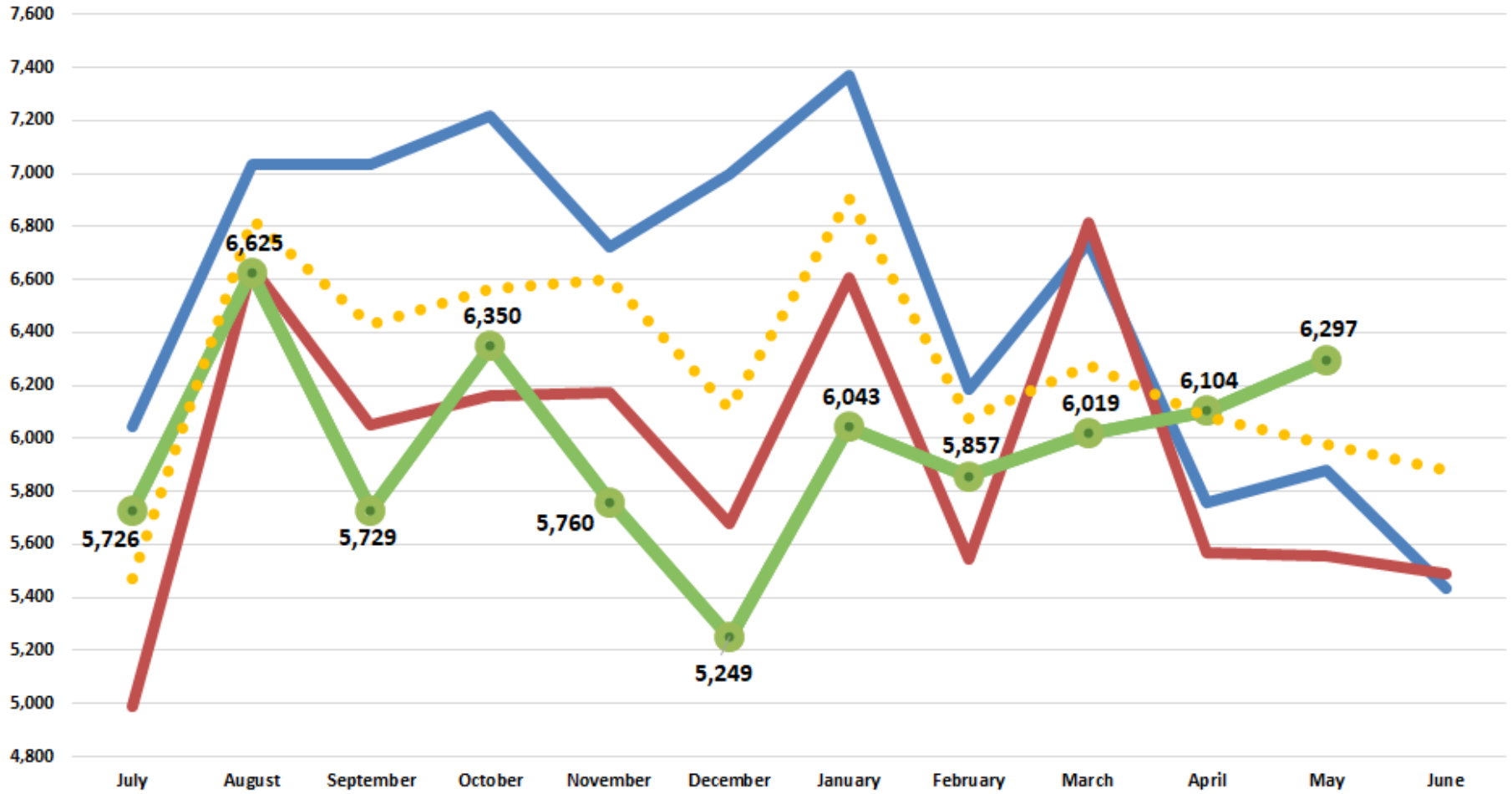
Cath Lab Patients (IP & OP)



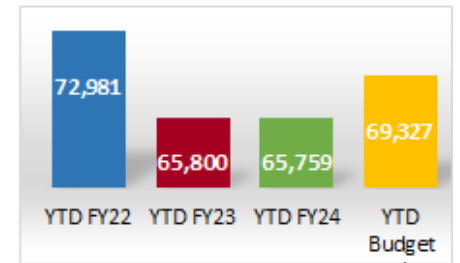
Rural Health Clinics Registrations



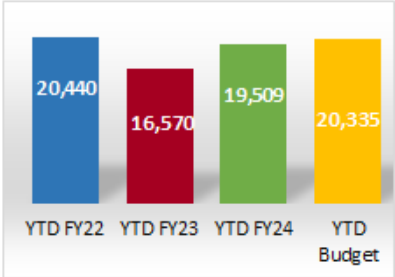
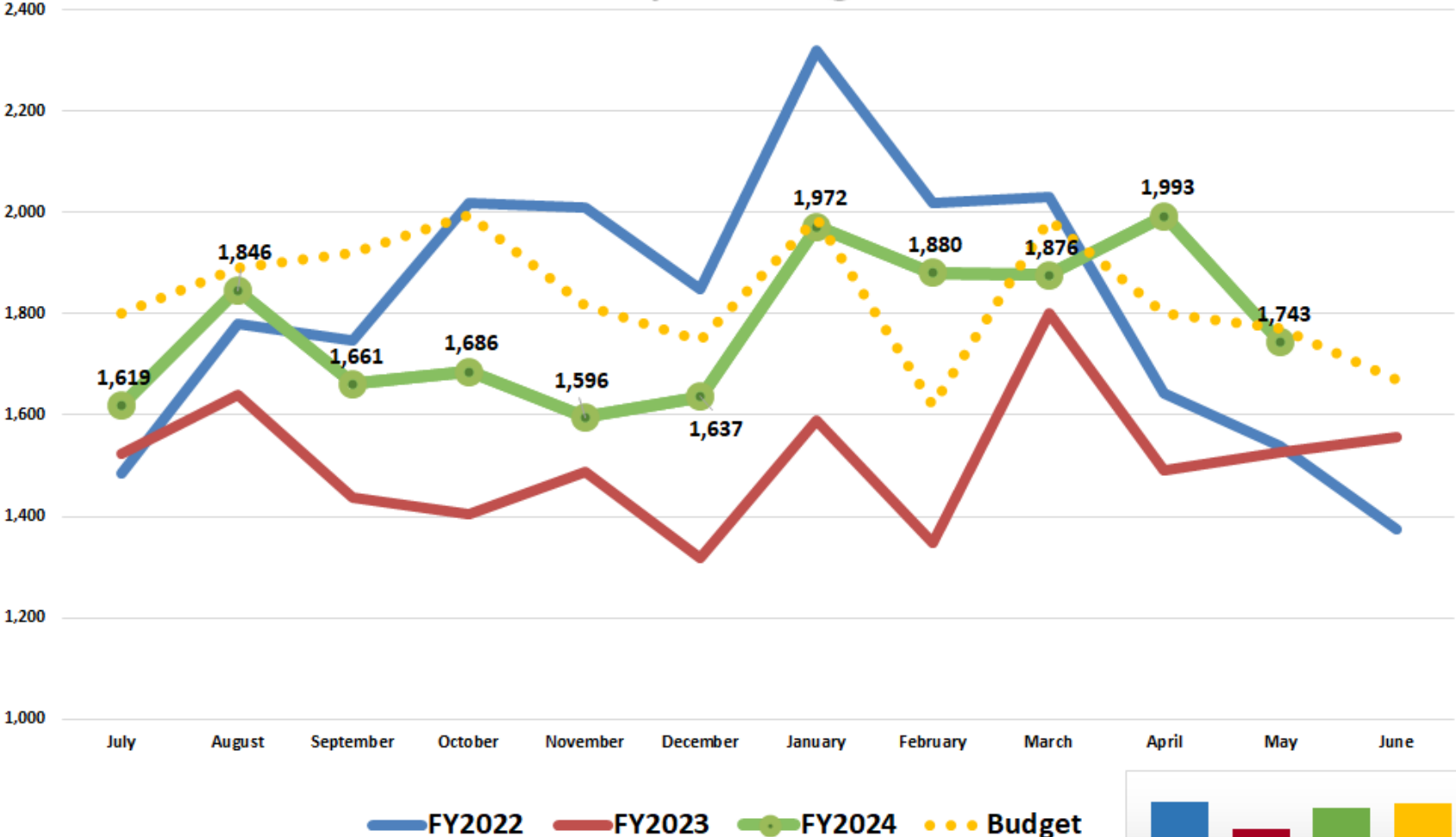
RHC Exeter - Registrations



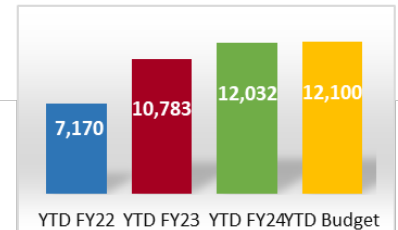
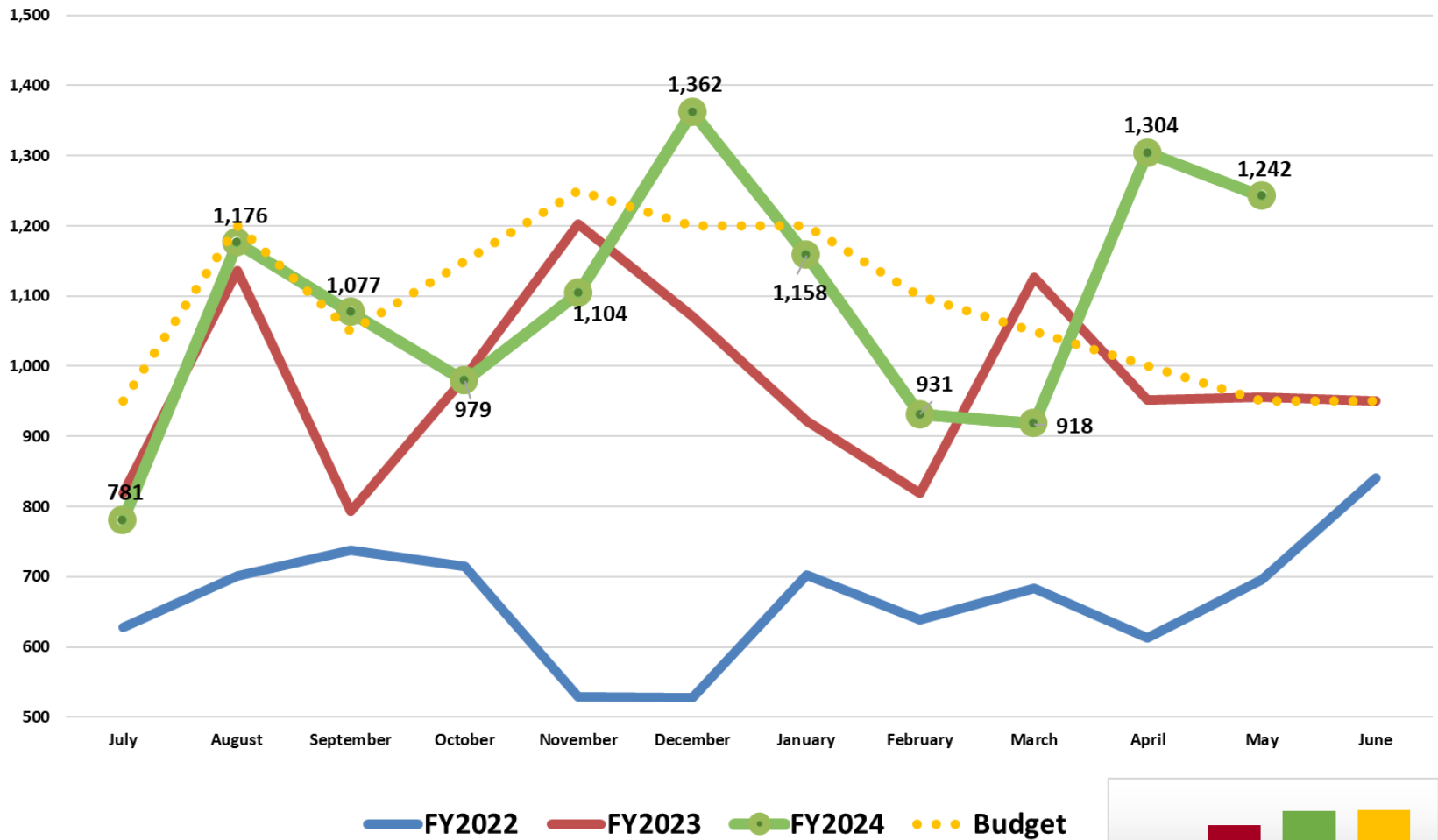
—●— FY2022
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 ●●● Budget



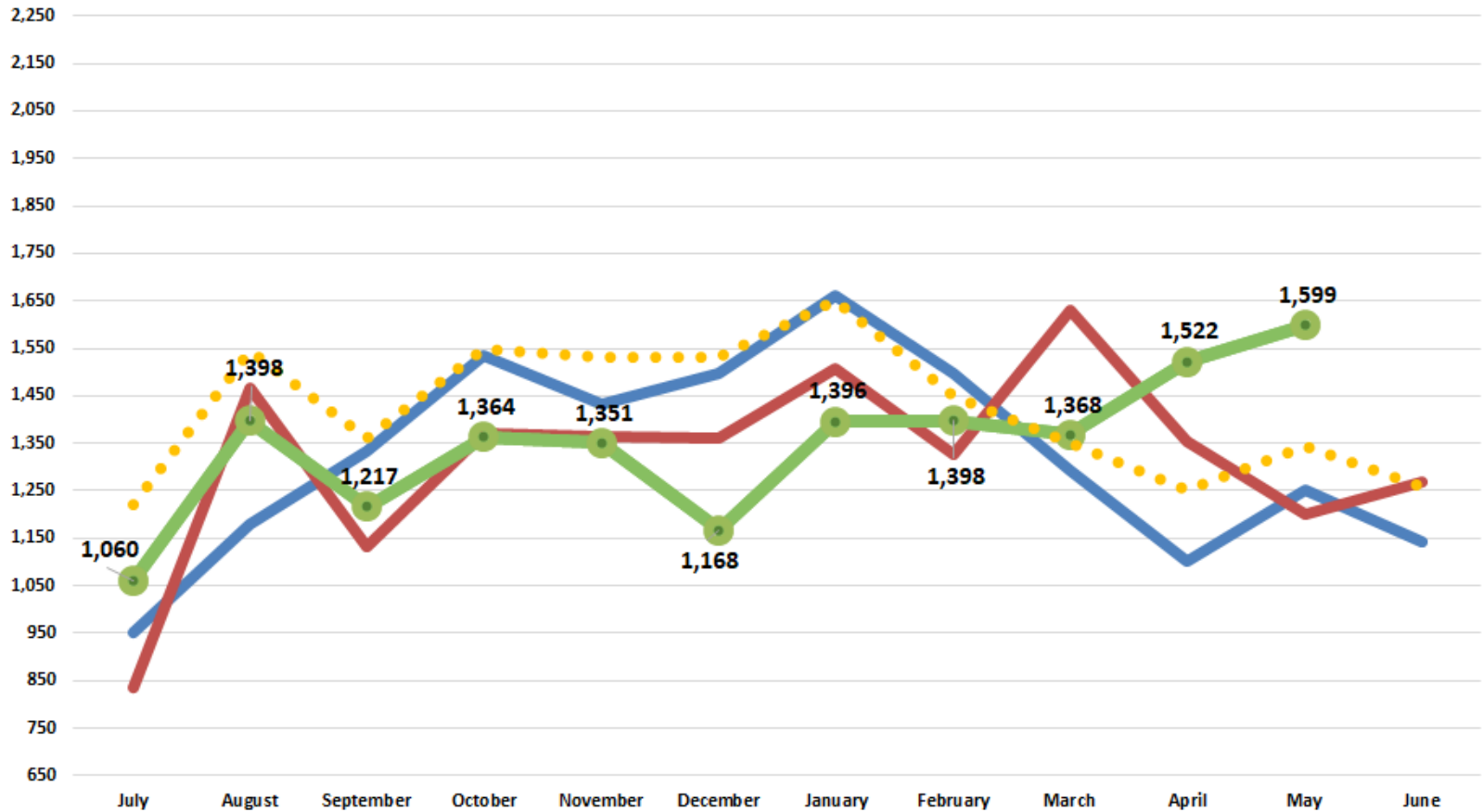
RHC Lindsay - Registrations



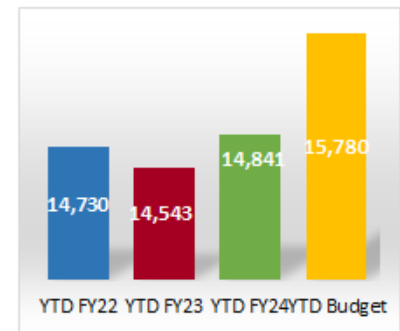
RHC Woodlake - Registrations



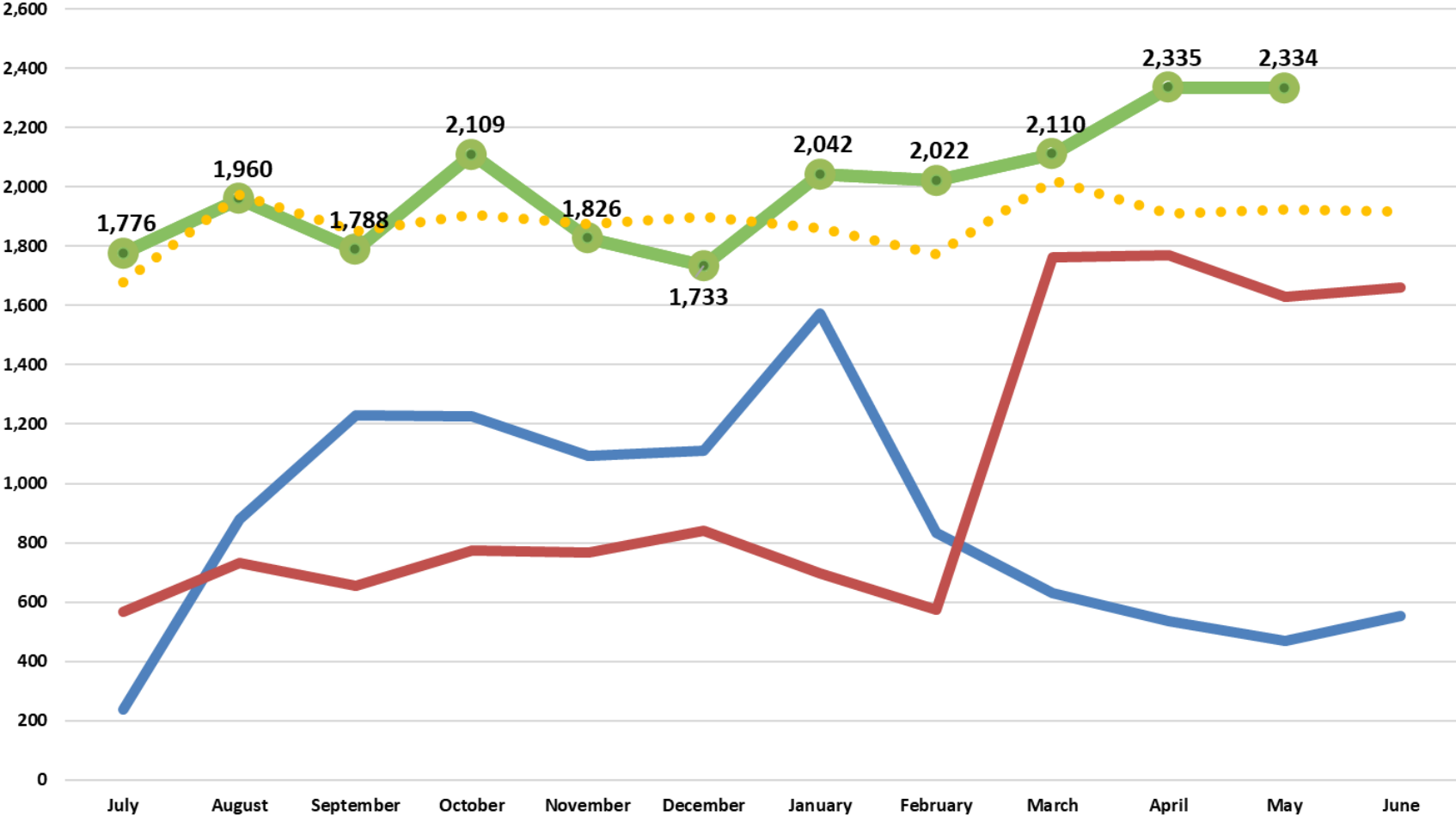
RHC Dinuba - Registrations



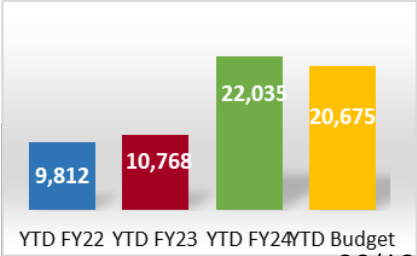
—●— FY2022
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 ●●● Budget



RHC Tulare - Registrations

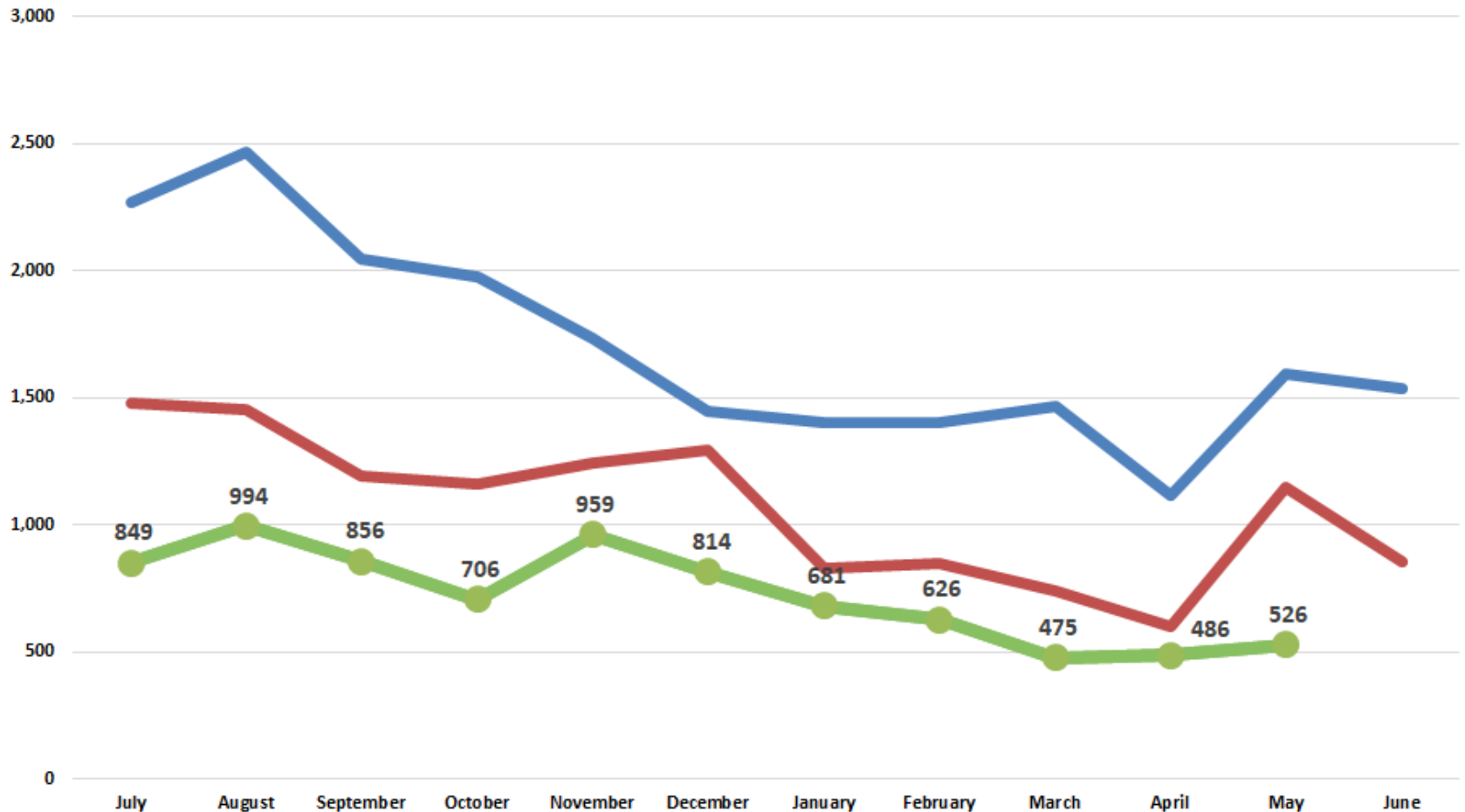


—●— FY2022
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 ●●● Budget

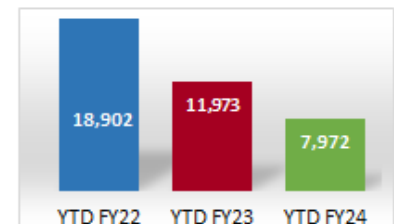


YTD FY22 YTD FY23 YTD FY24 YTD Budget

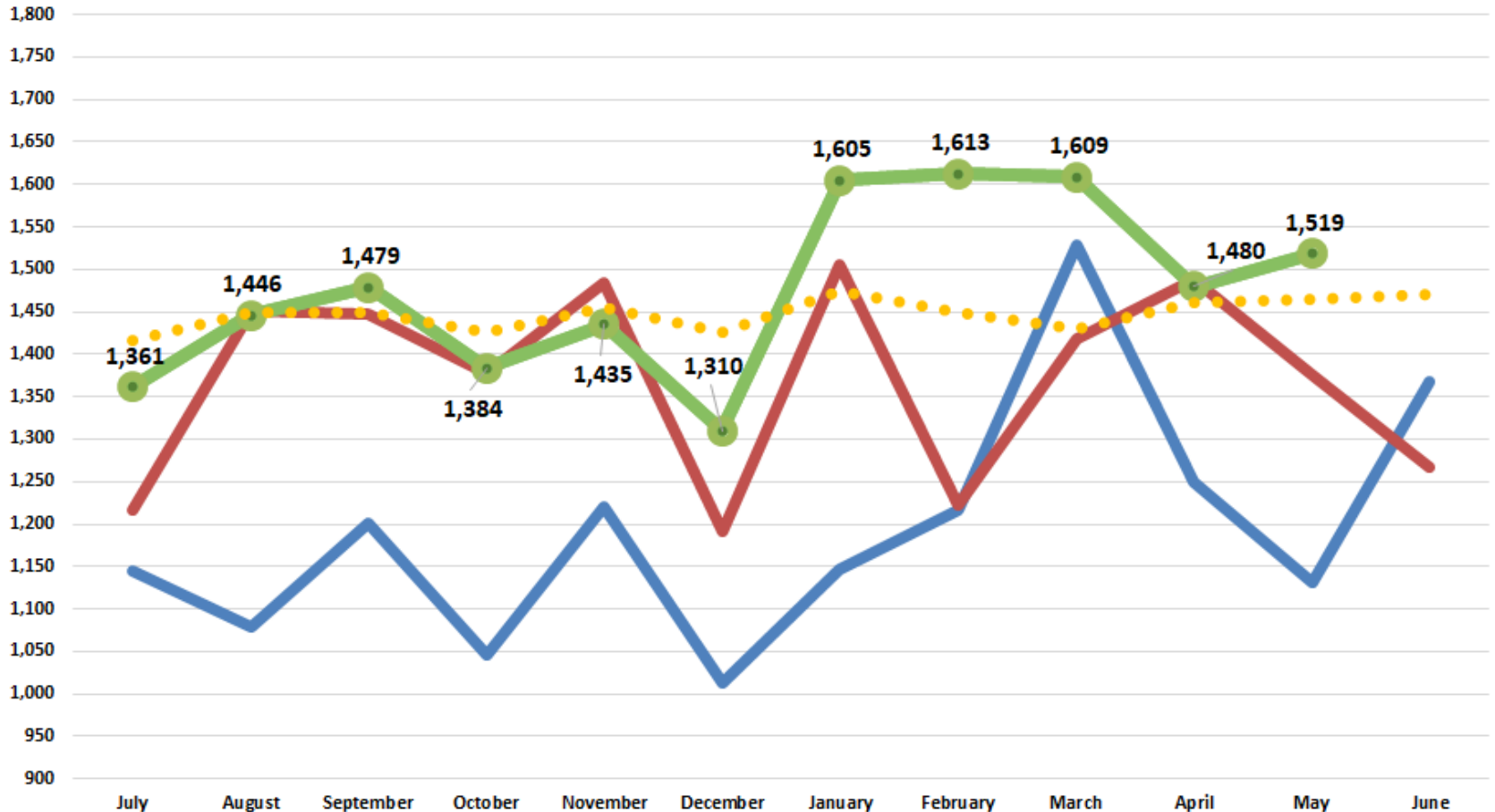
Neurosurgery Clinic - wRVU's



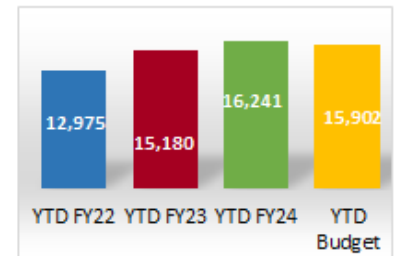
— FY2022 — FY2023 ● FY2024



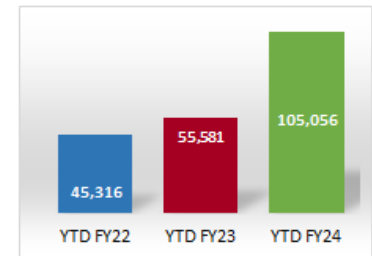
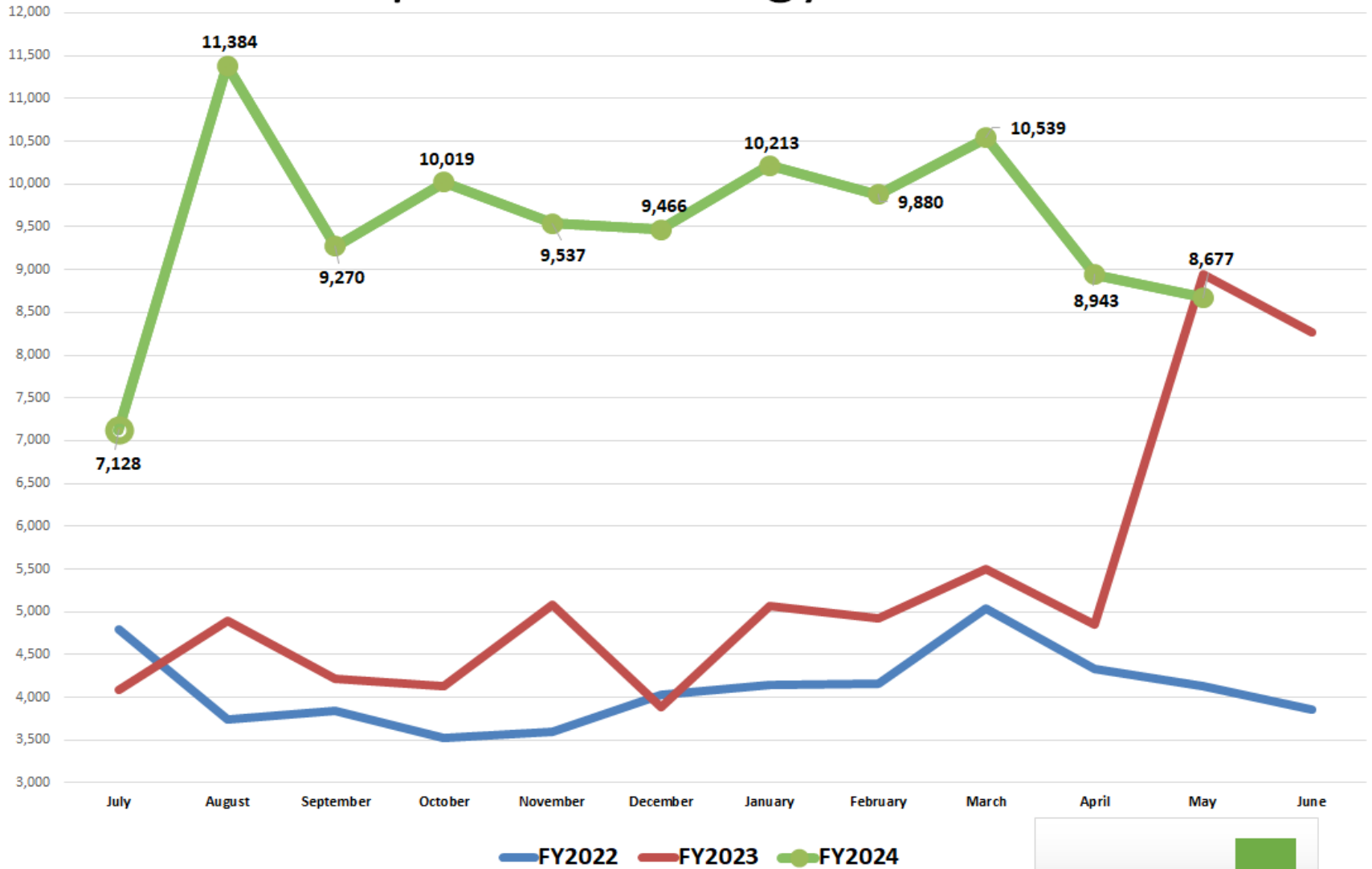
Sequoia Cardiology Registrations



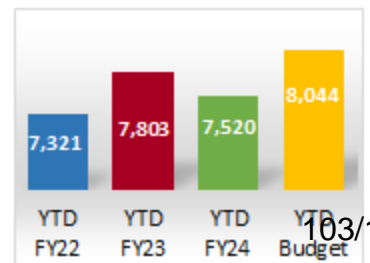
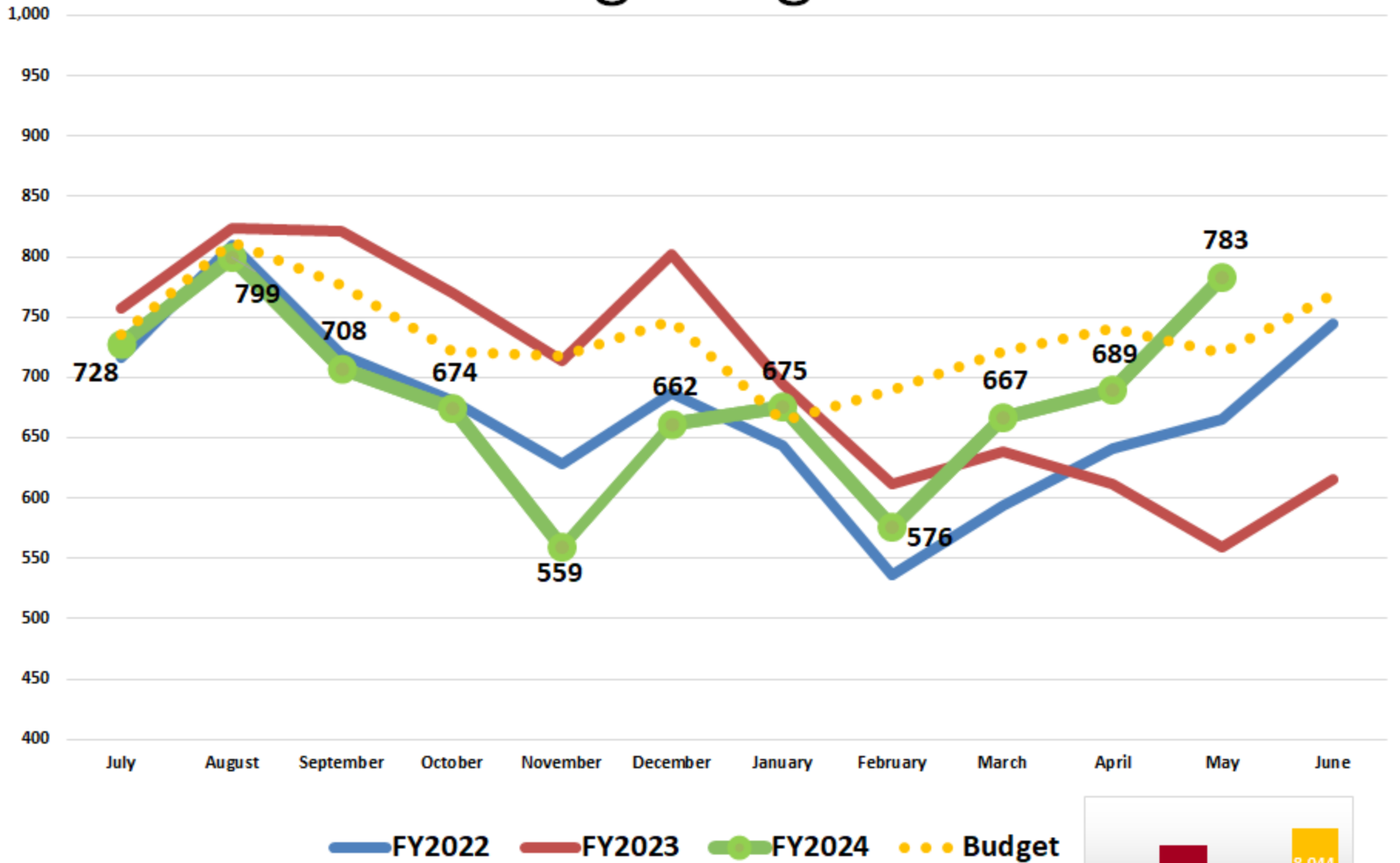
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 ●●● Budget



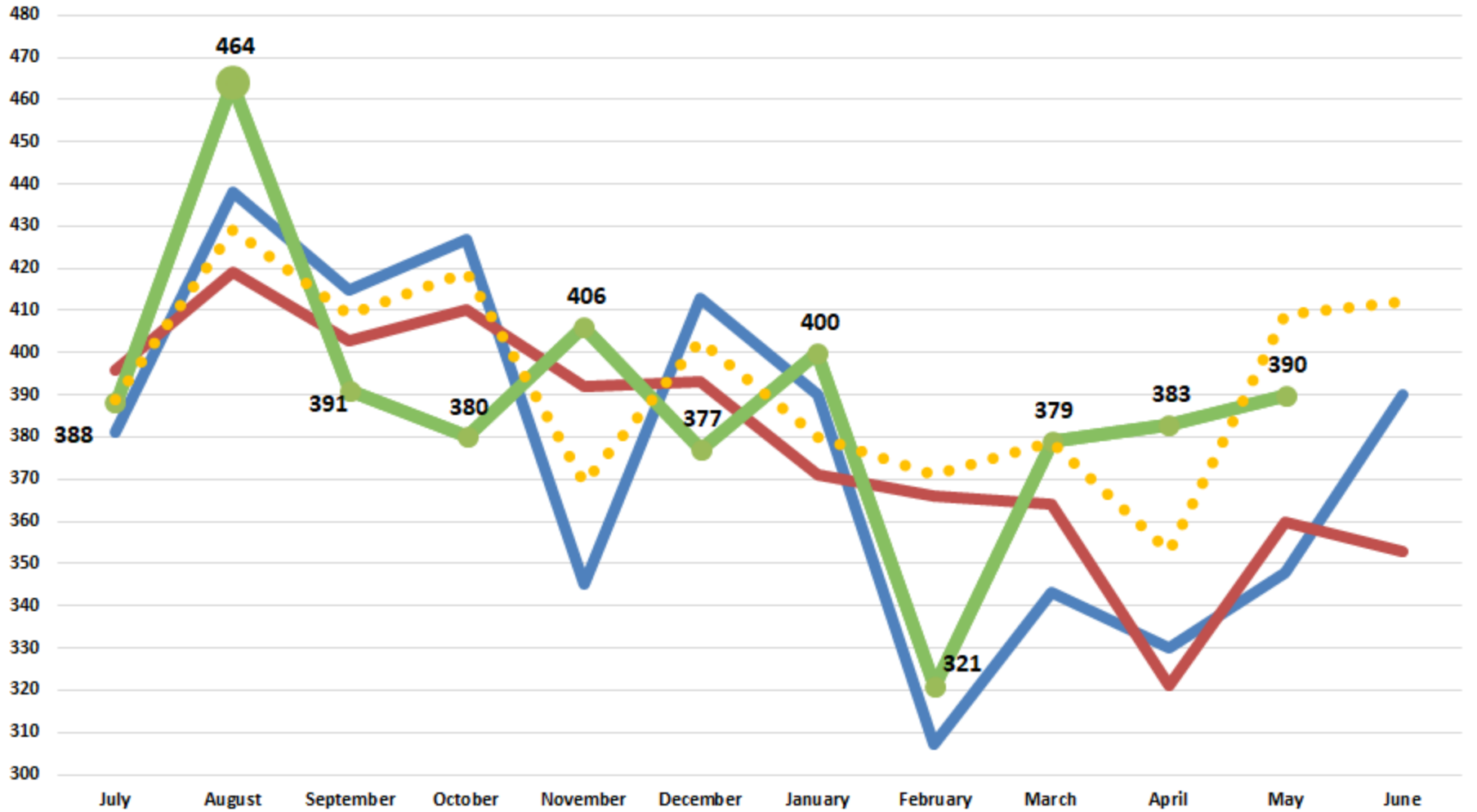
Sequoia Cardiology - wRVU's



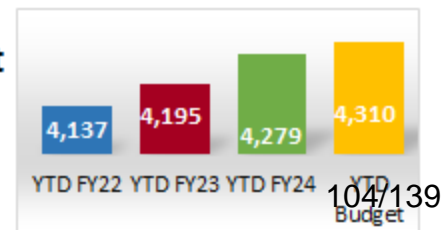
Labor Triage Registrations



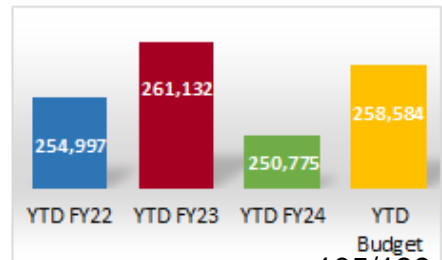
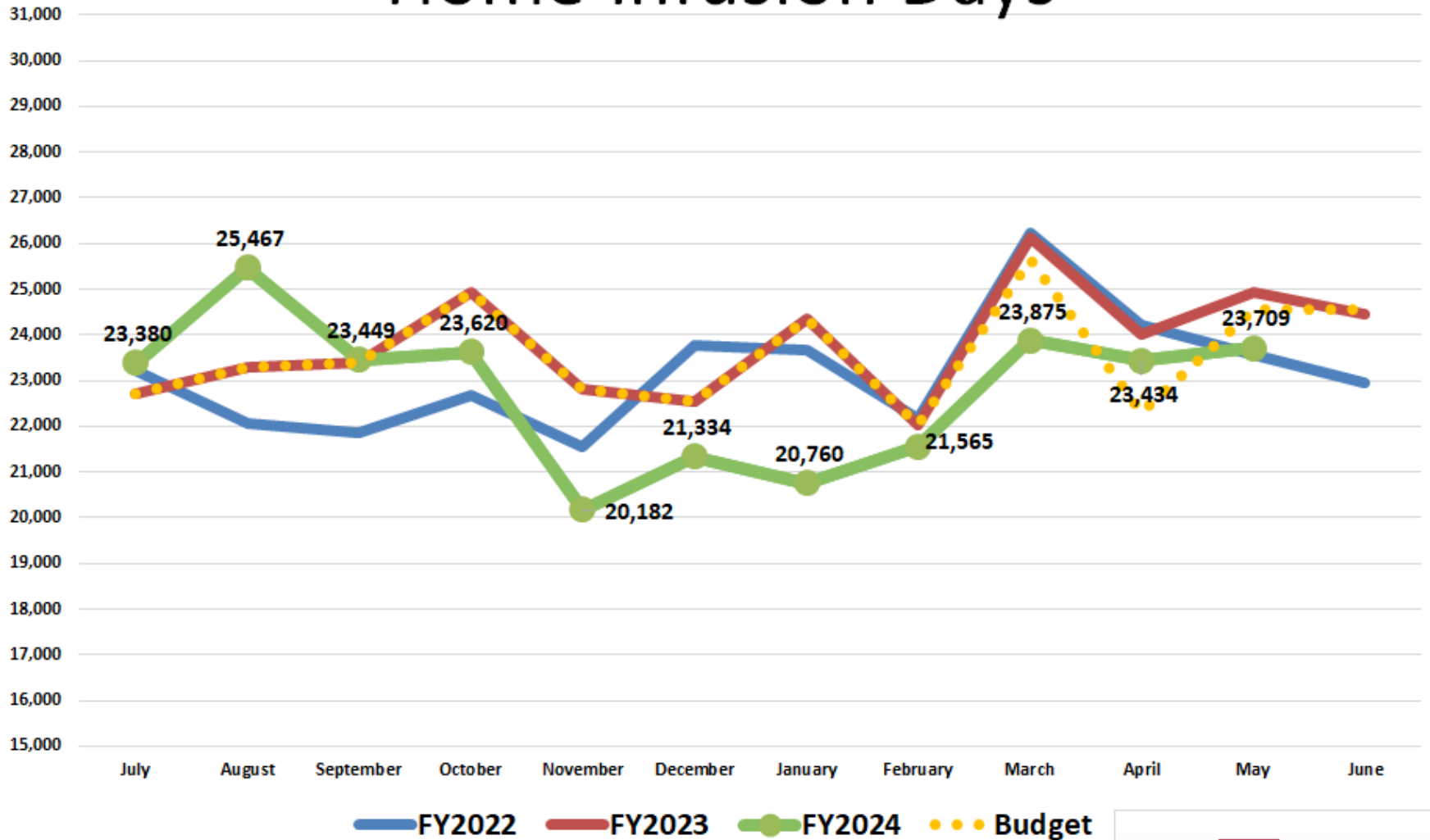
Deliveries



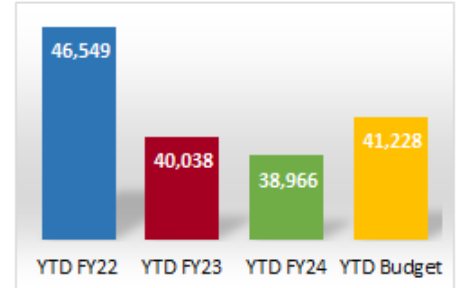
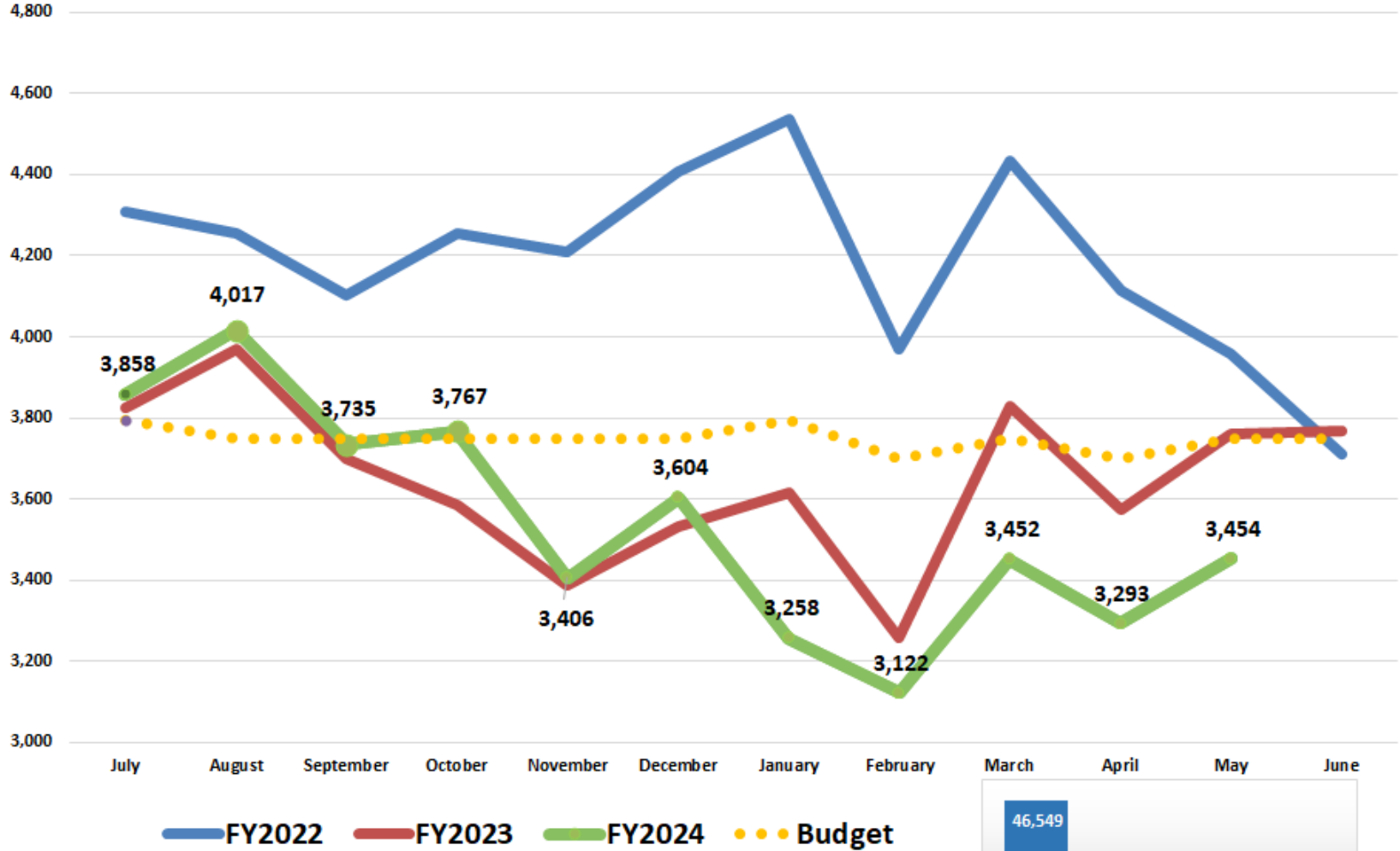
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 ●●● Budget



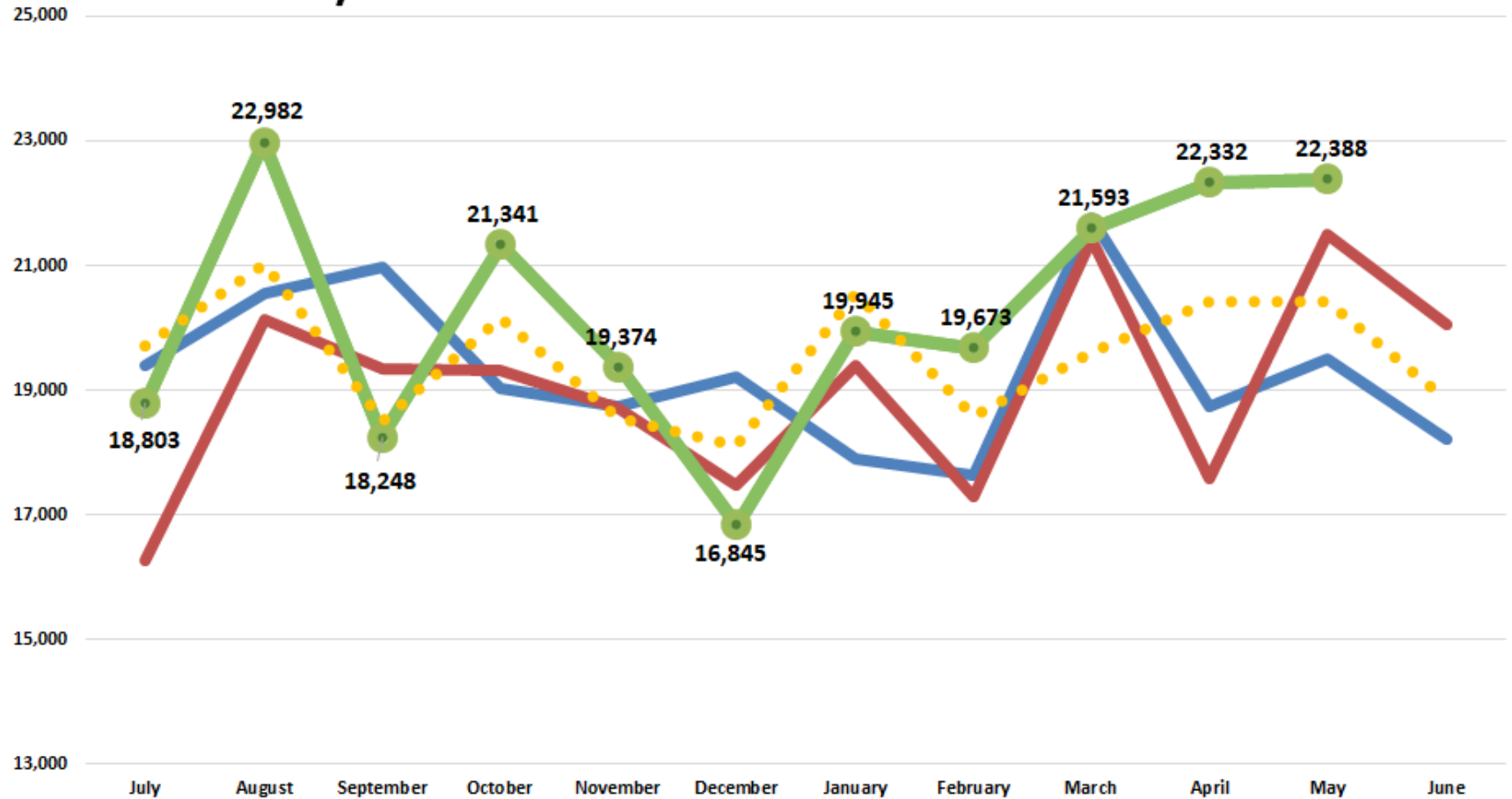
Home Infusion Days



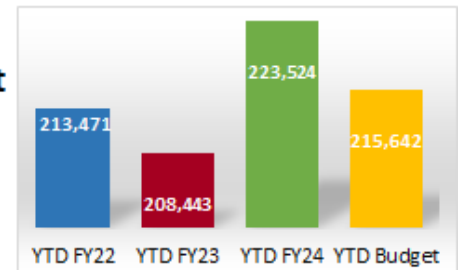
Hospice Days



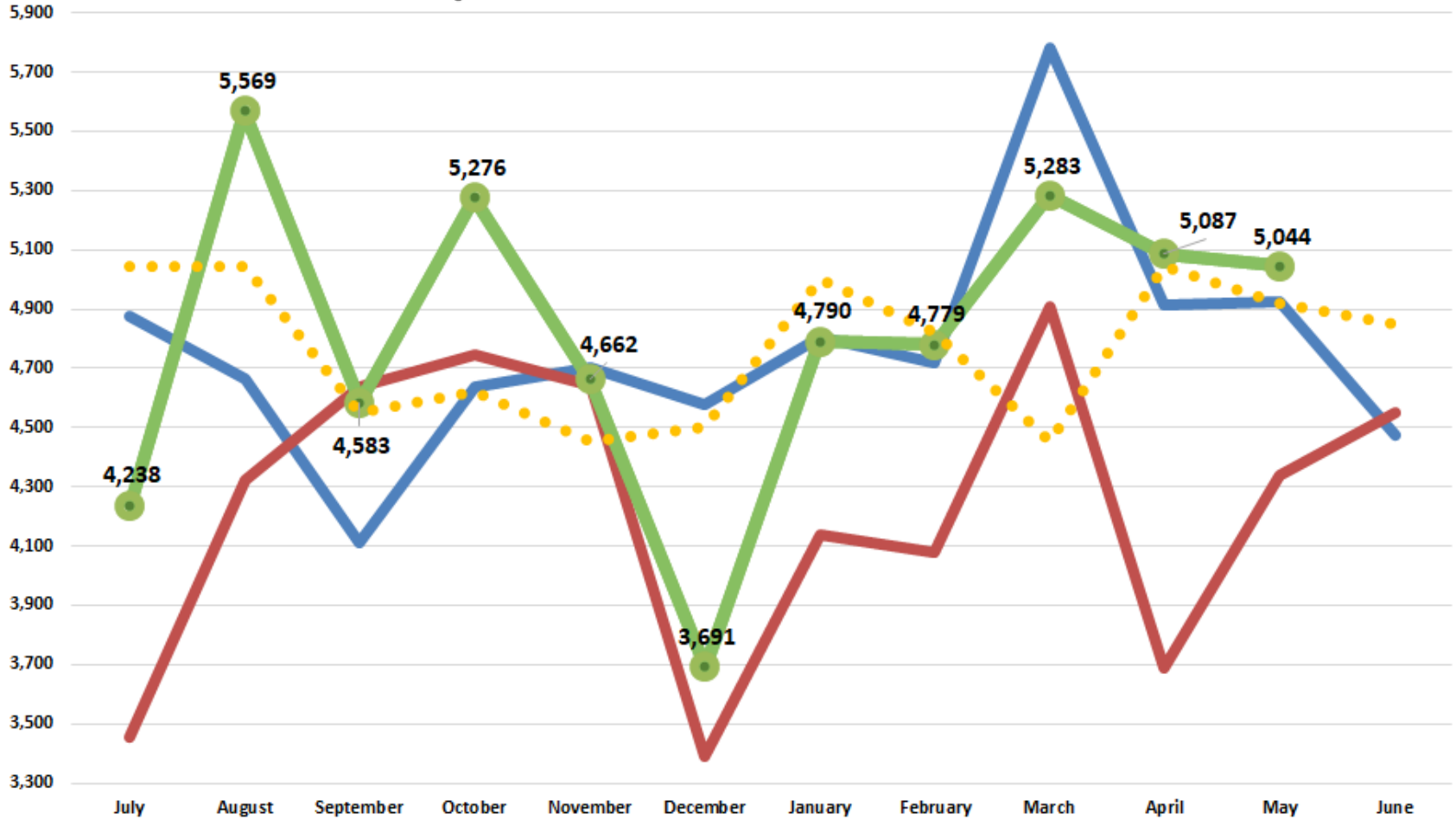
All O/P Rehab Svcs Across District



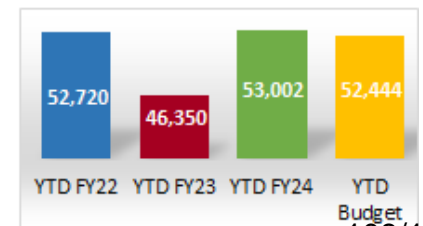
—●— FY2022
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 ●●● Budget



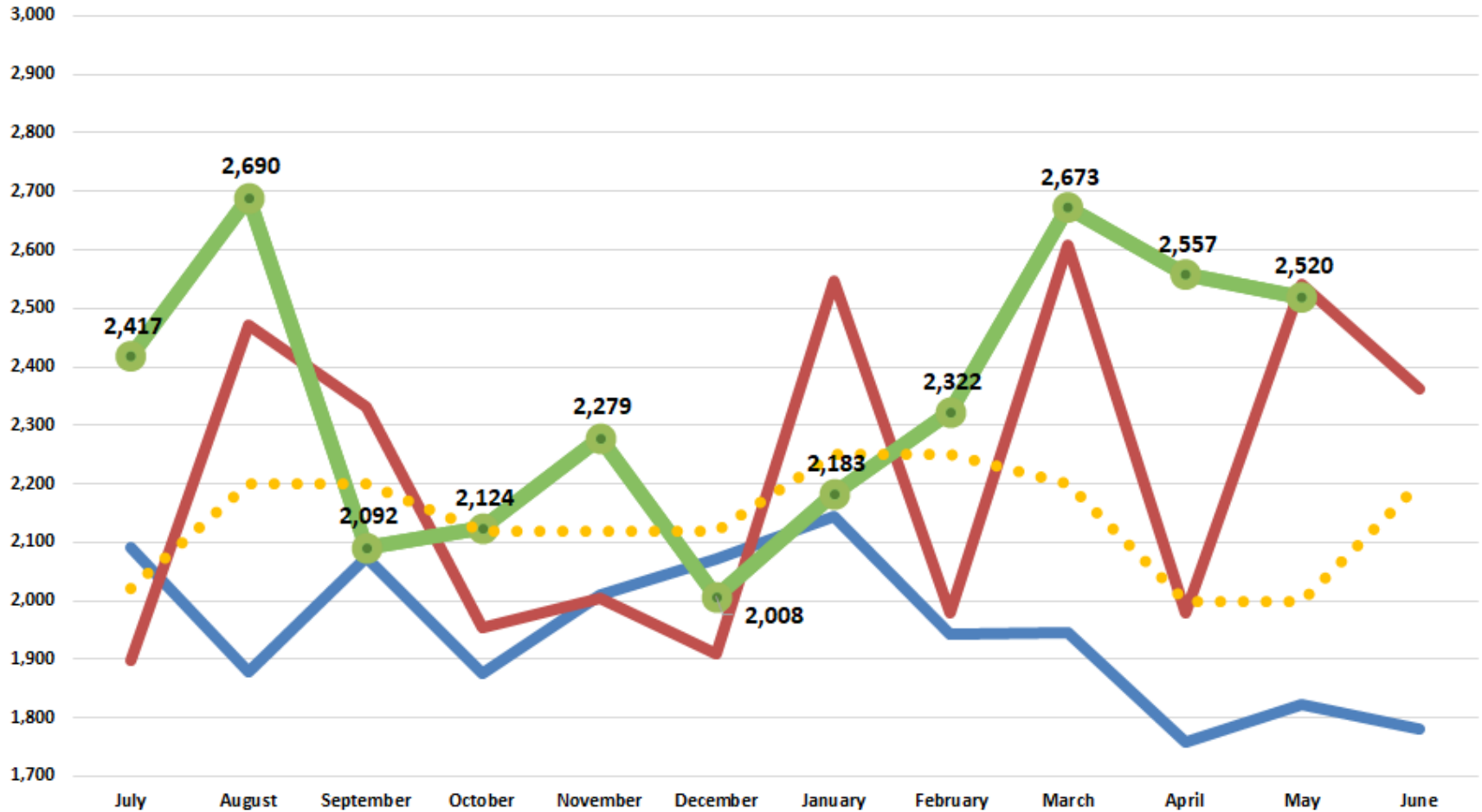
O/P Rehab Services



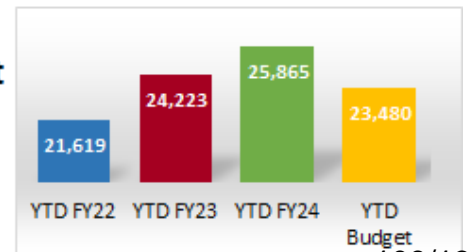
—●— FY2022
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 ●●● Budget



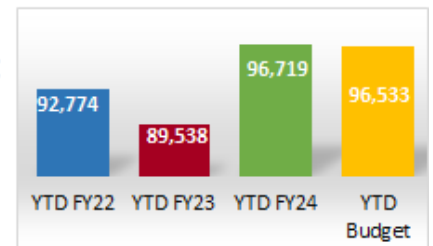
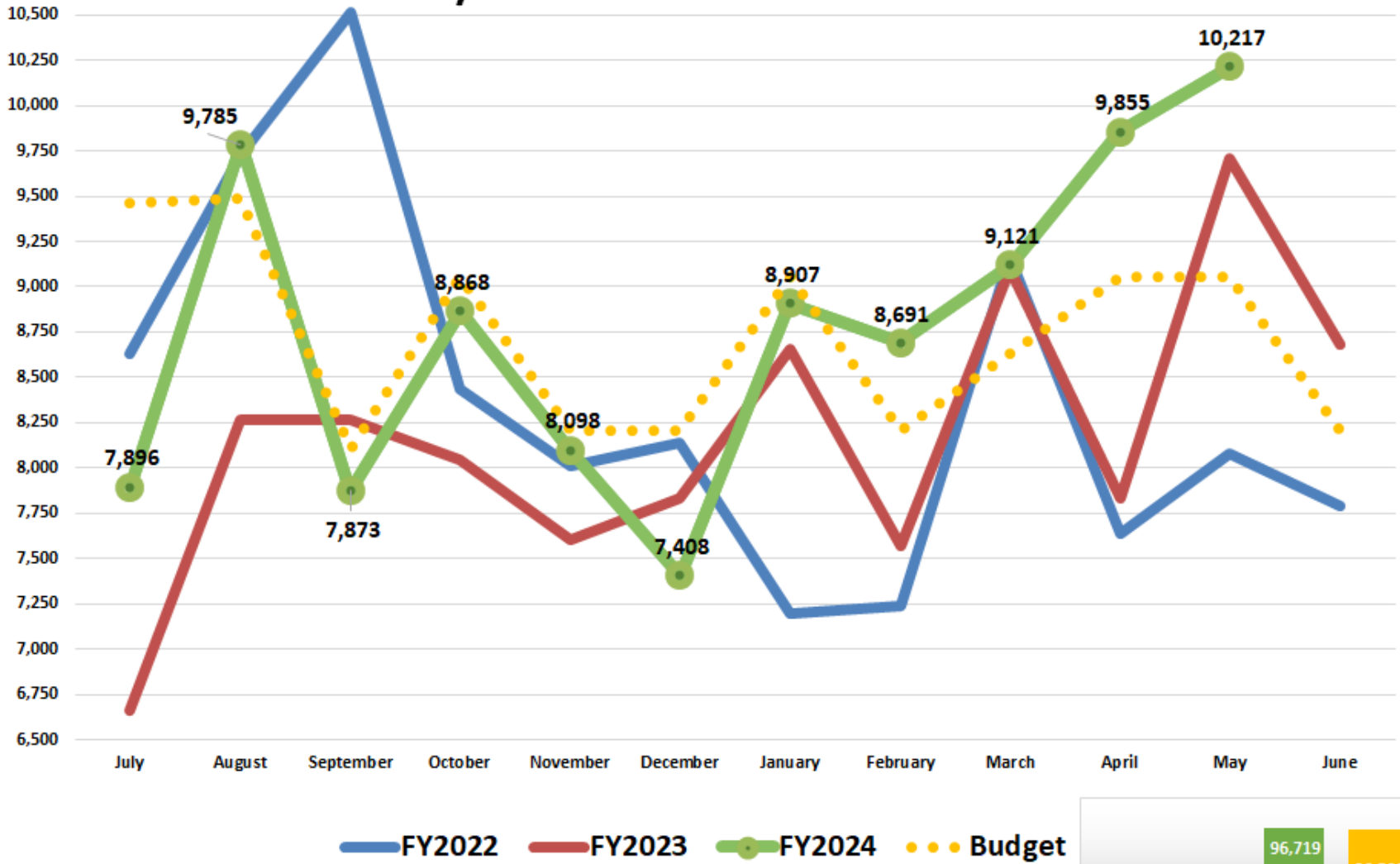
O/P Rehab - Exeter



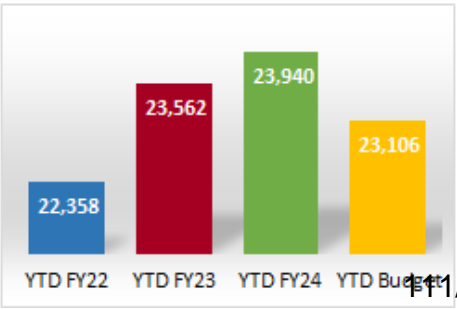
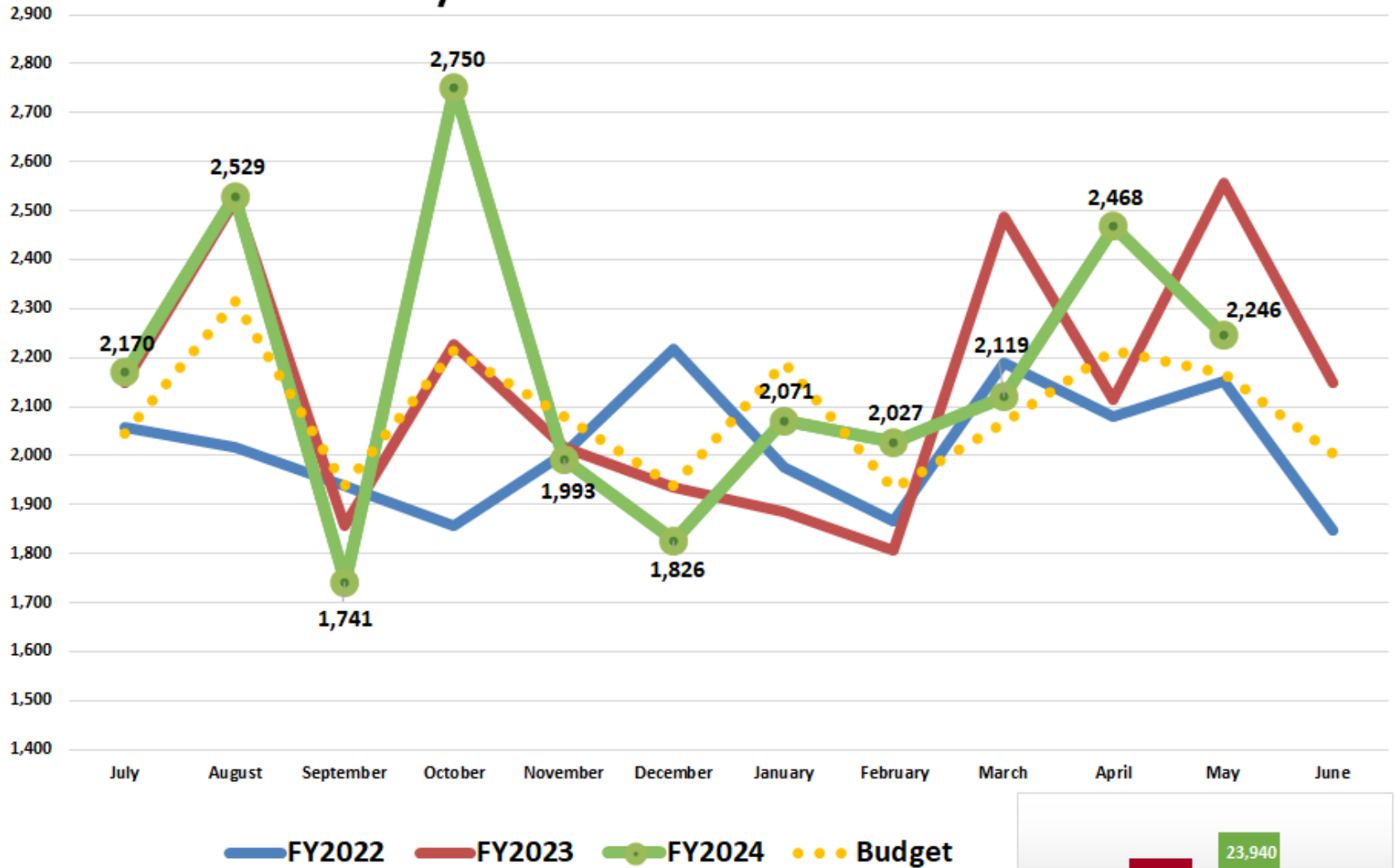
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 ●●● Budget



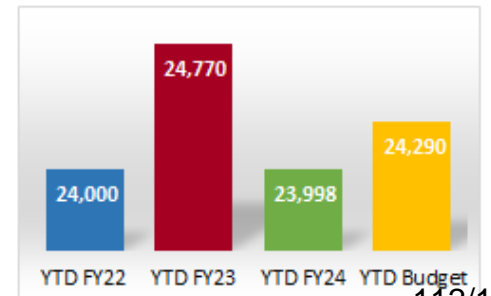
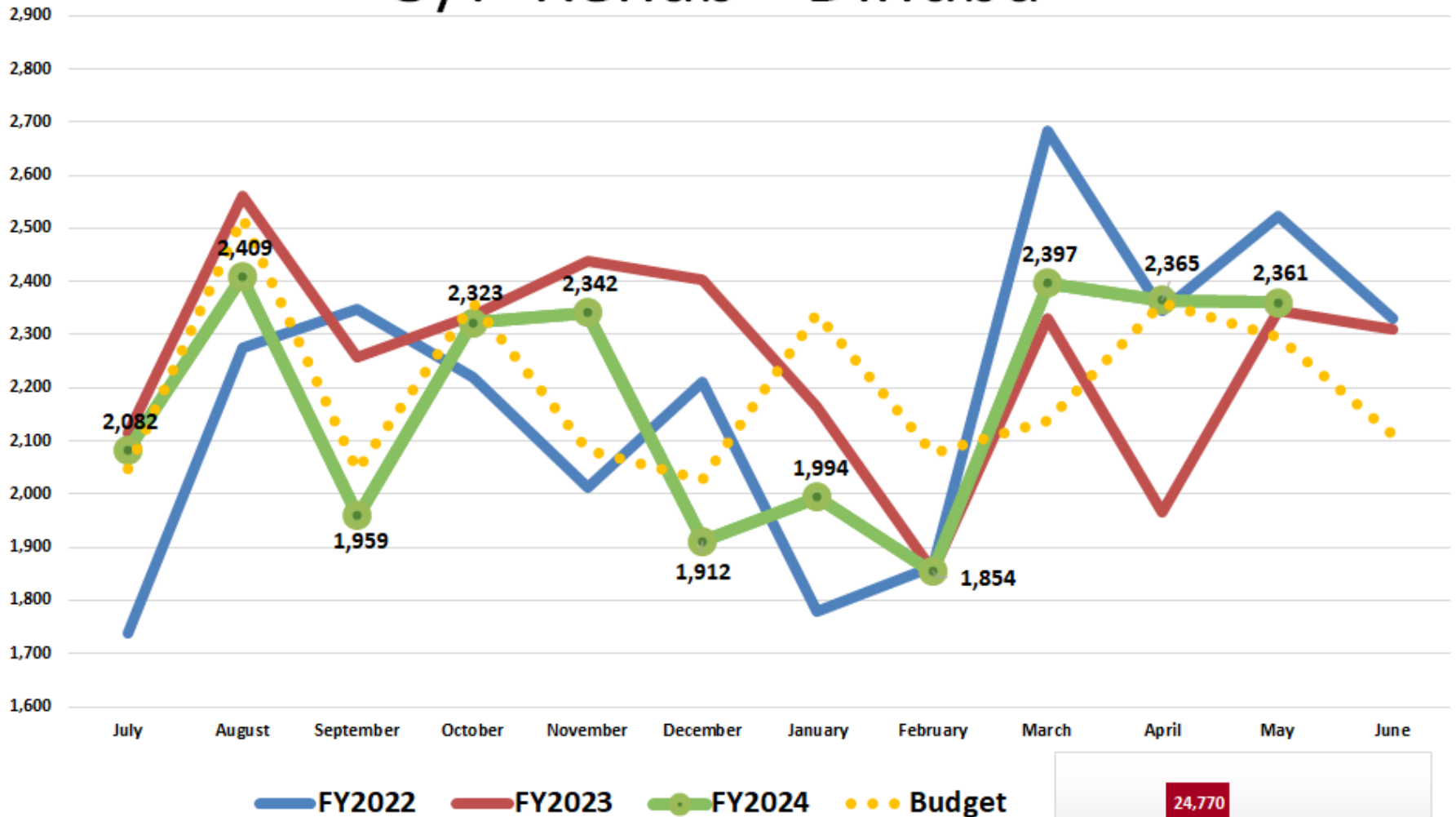
O/P Rehab - Akers



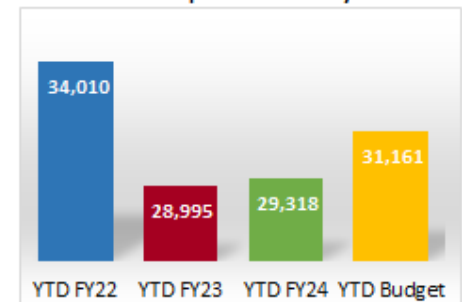
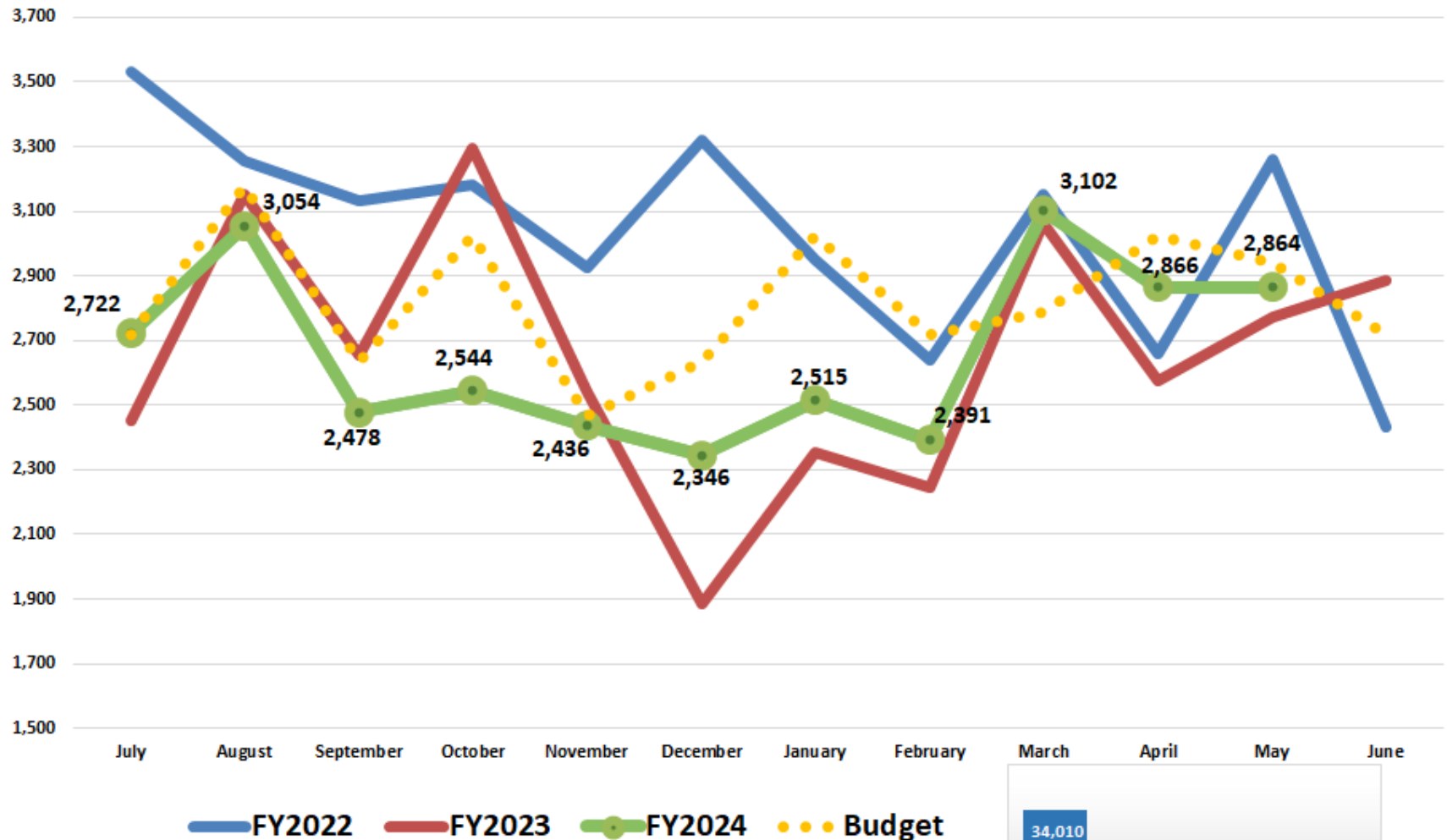
O/P Rehab - LLOPT



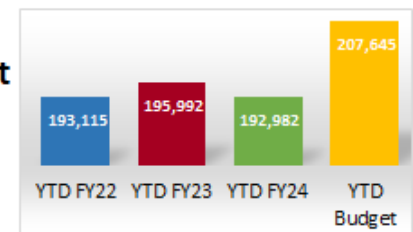
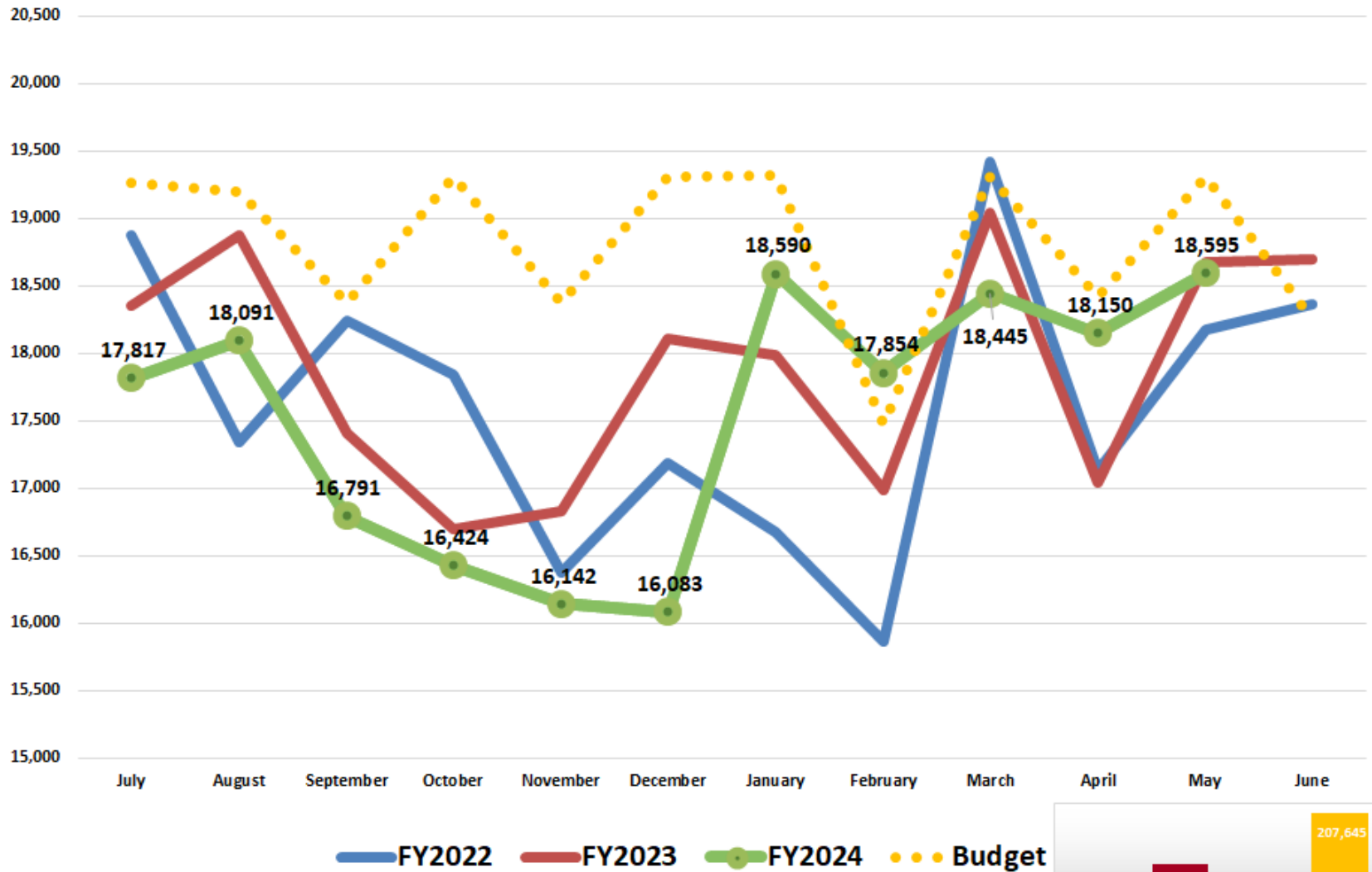
O/P Rehab - Dinuba



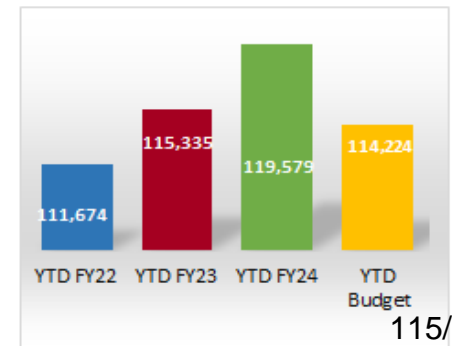
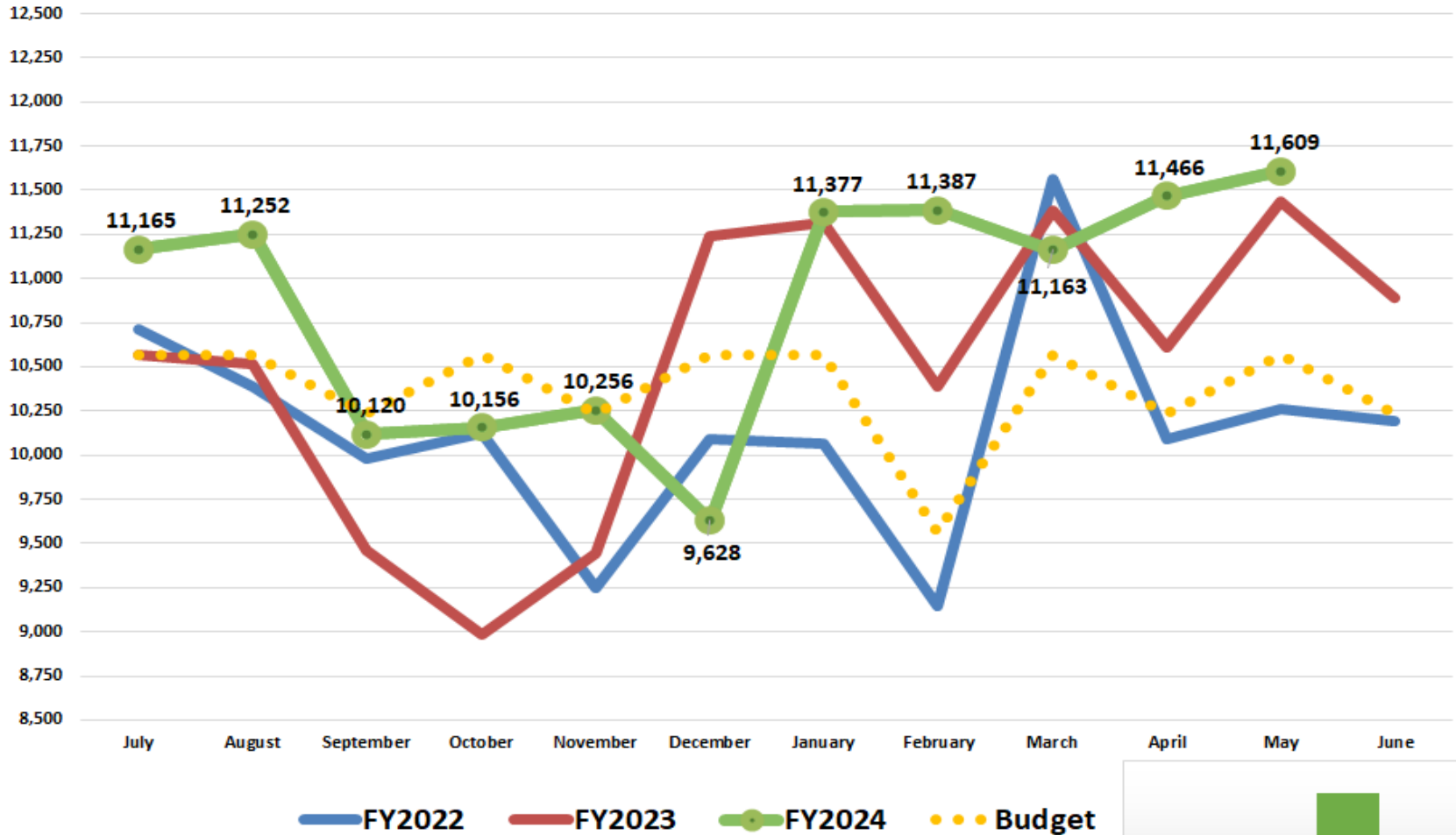
Therapy - Cypress Hand Center



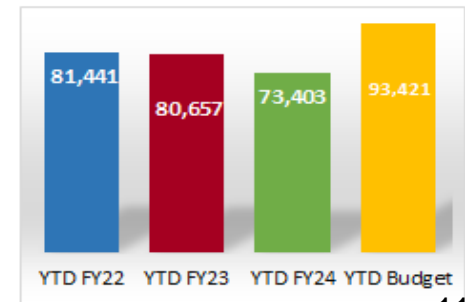
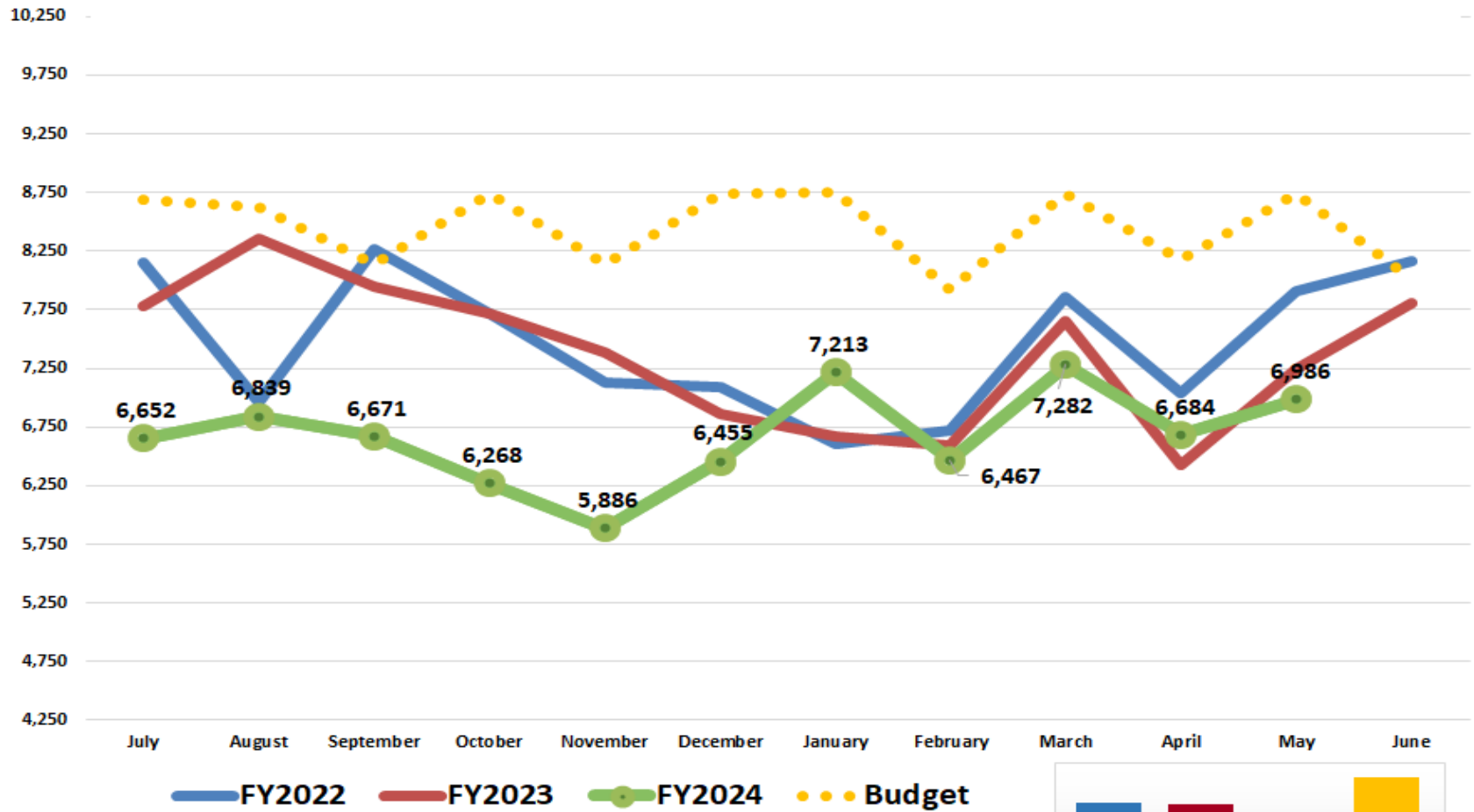
Physical & Other Therapy Units (I/P & O/P)



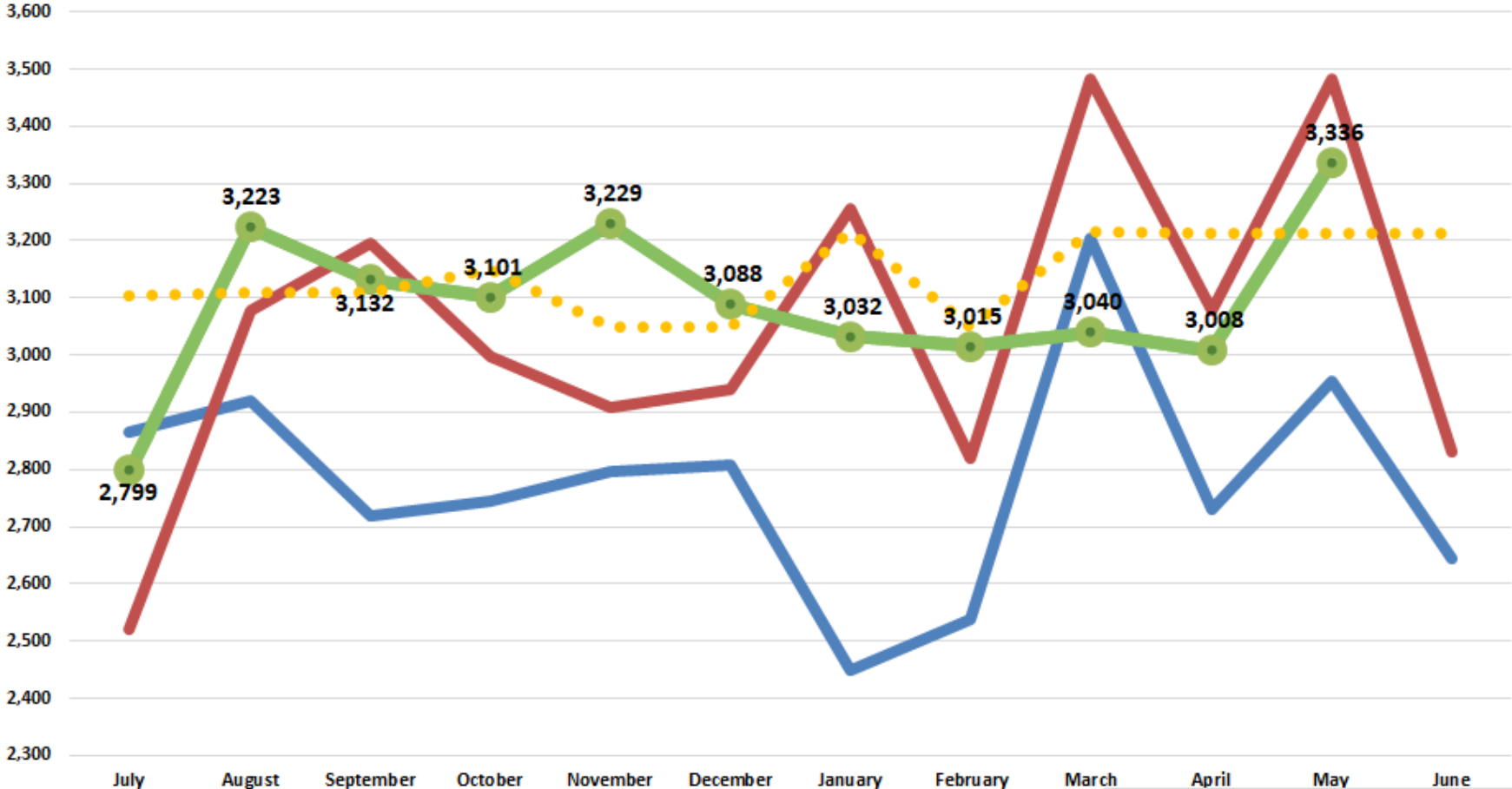
Physical & Other Therapy Units (I/P & O/P)-Main Campus



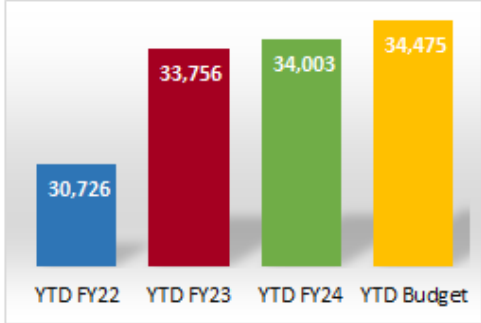
Physical & Other Therapy Units (I/P & O/P)- KDRH & South Campus



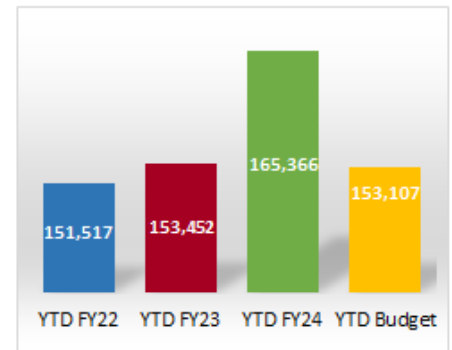
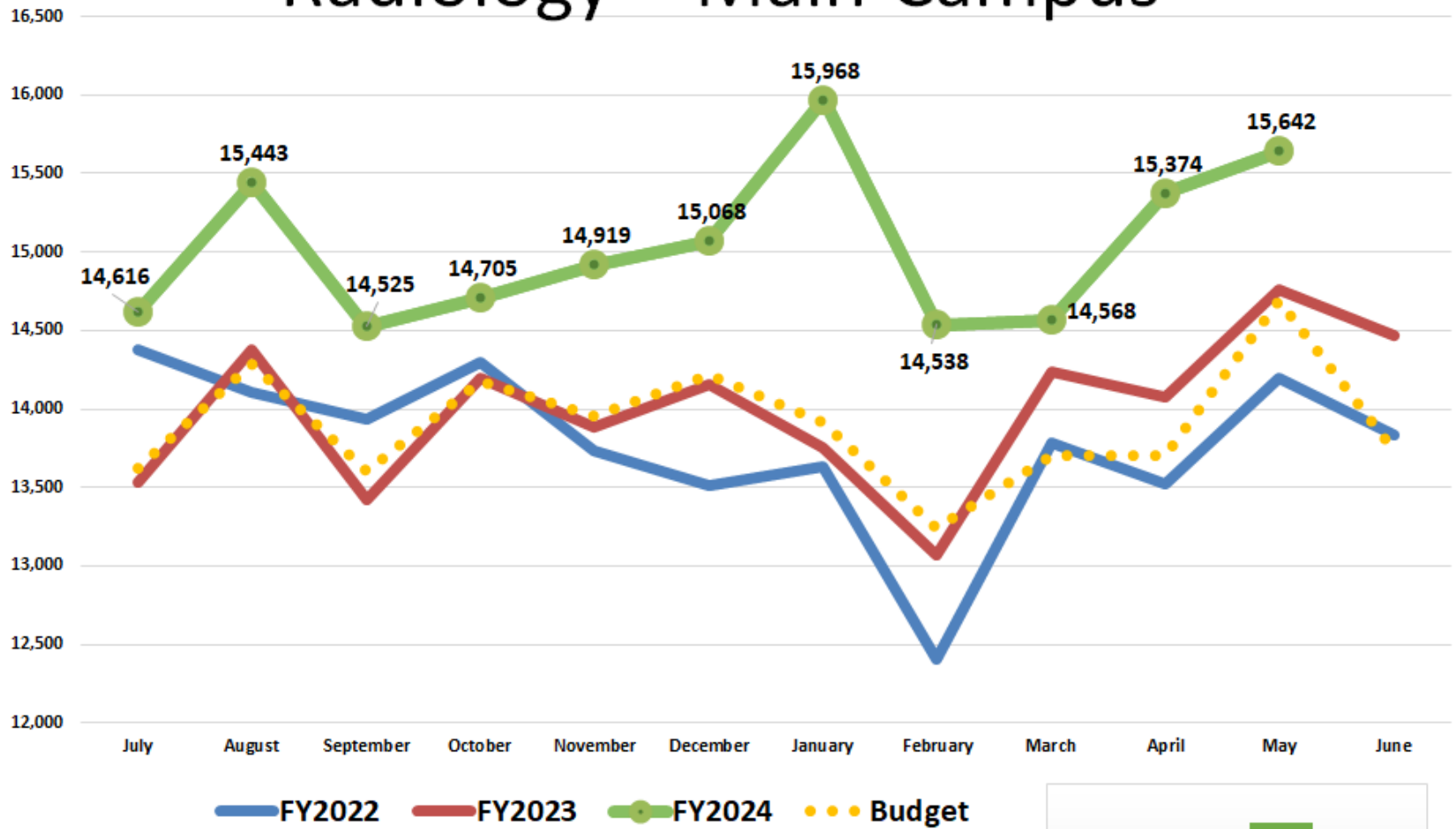
Home Health Visits



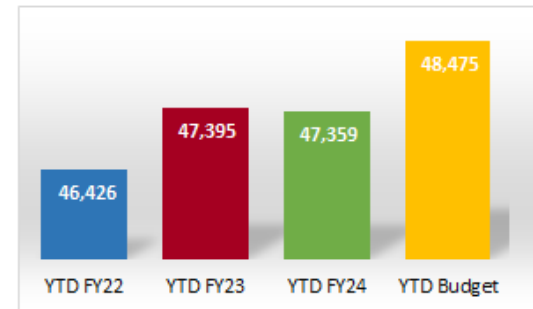
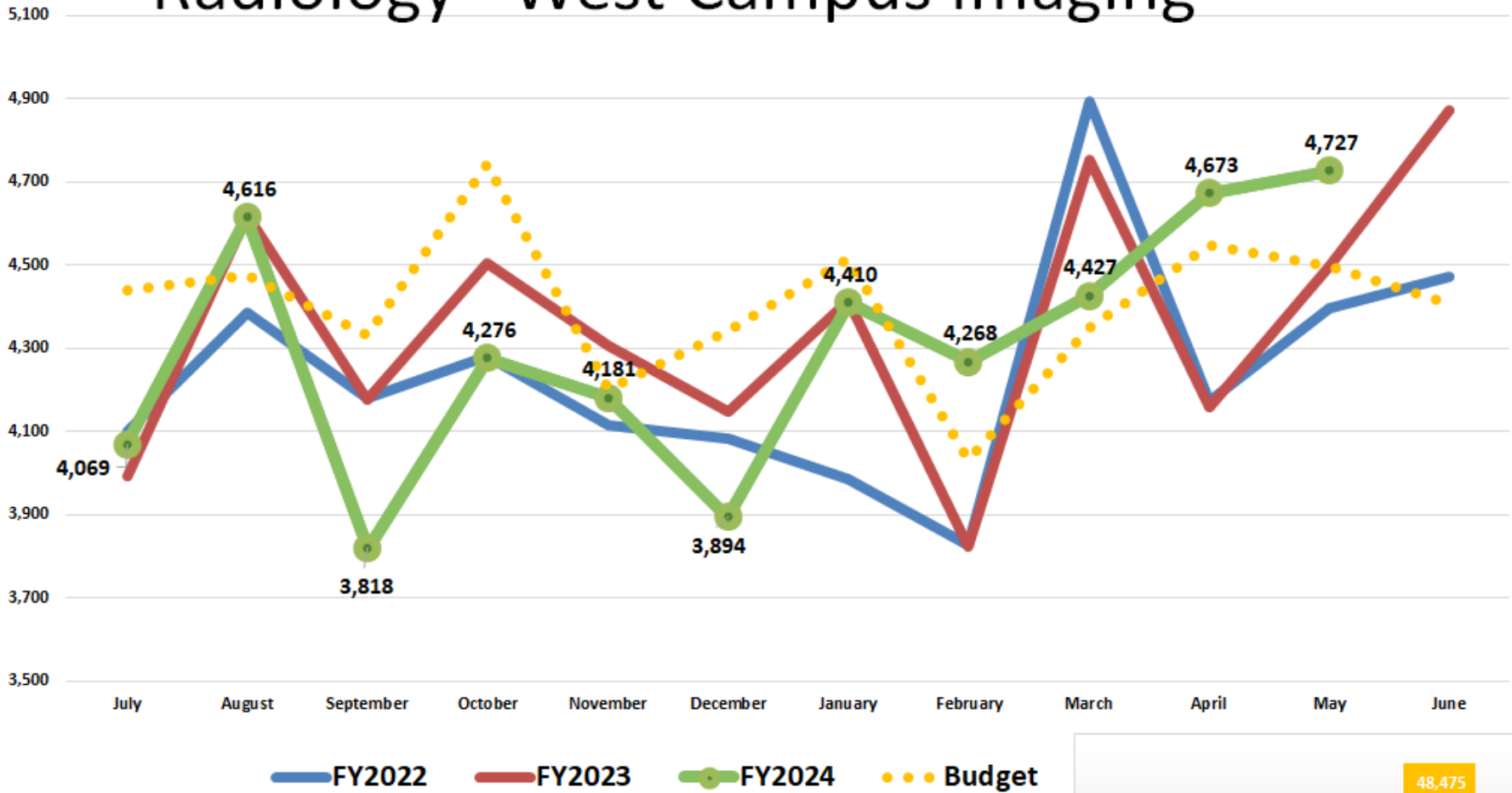
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



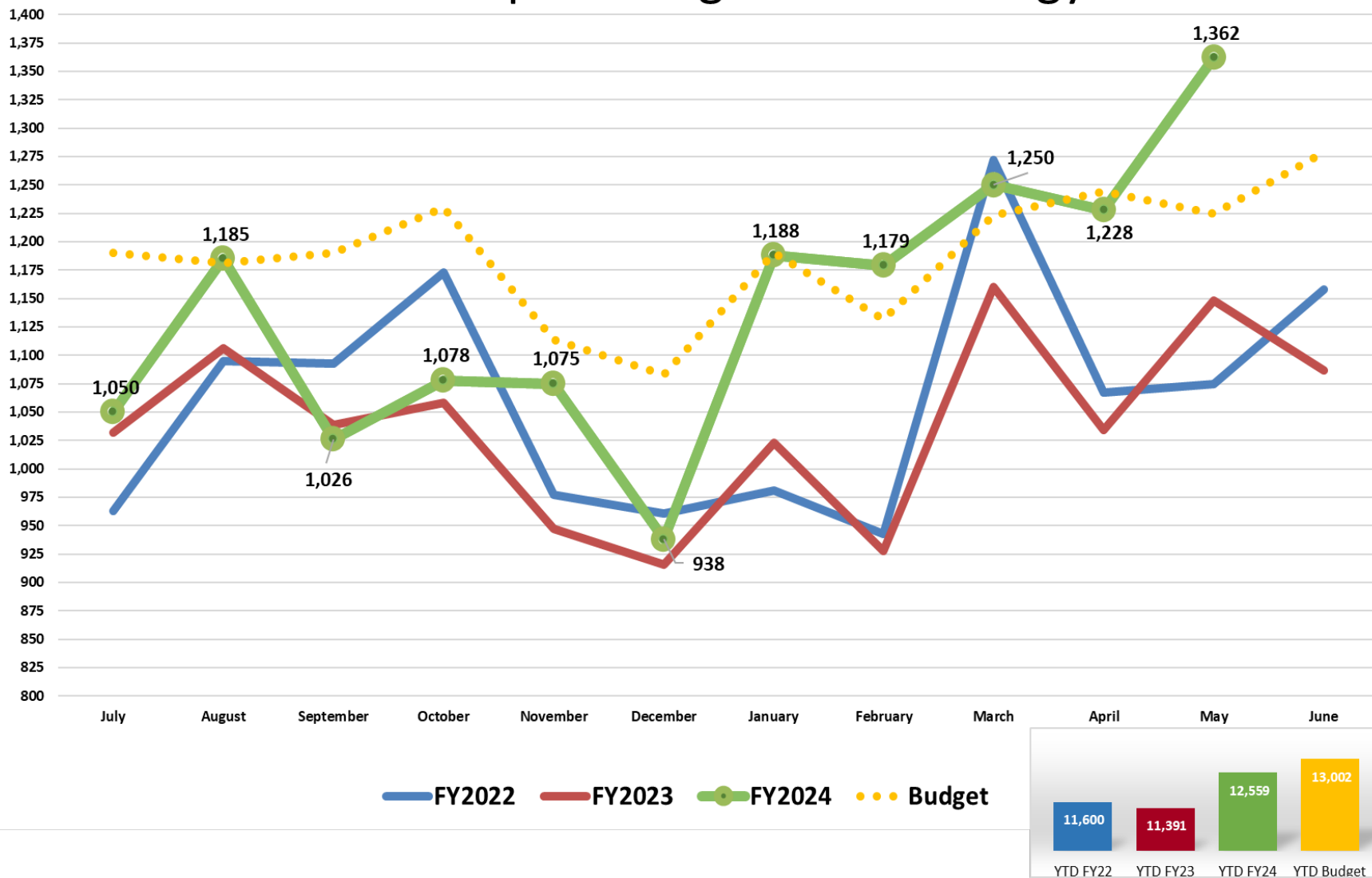
Radiology – Main Campus



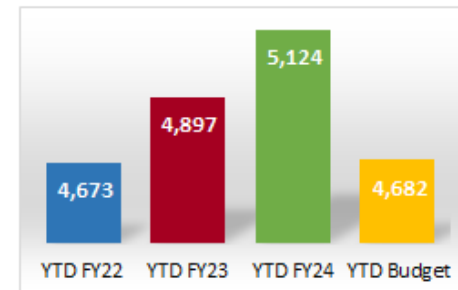
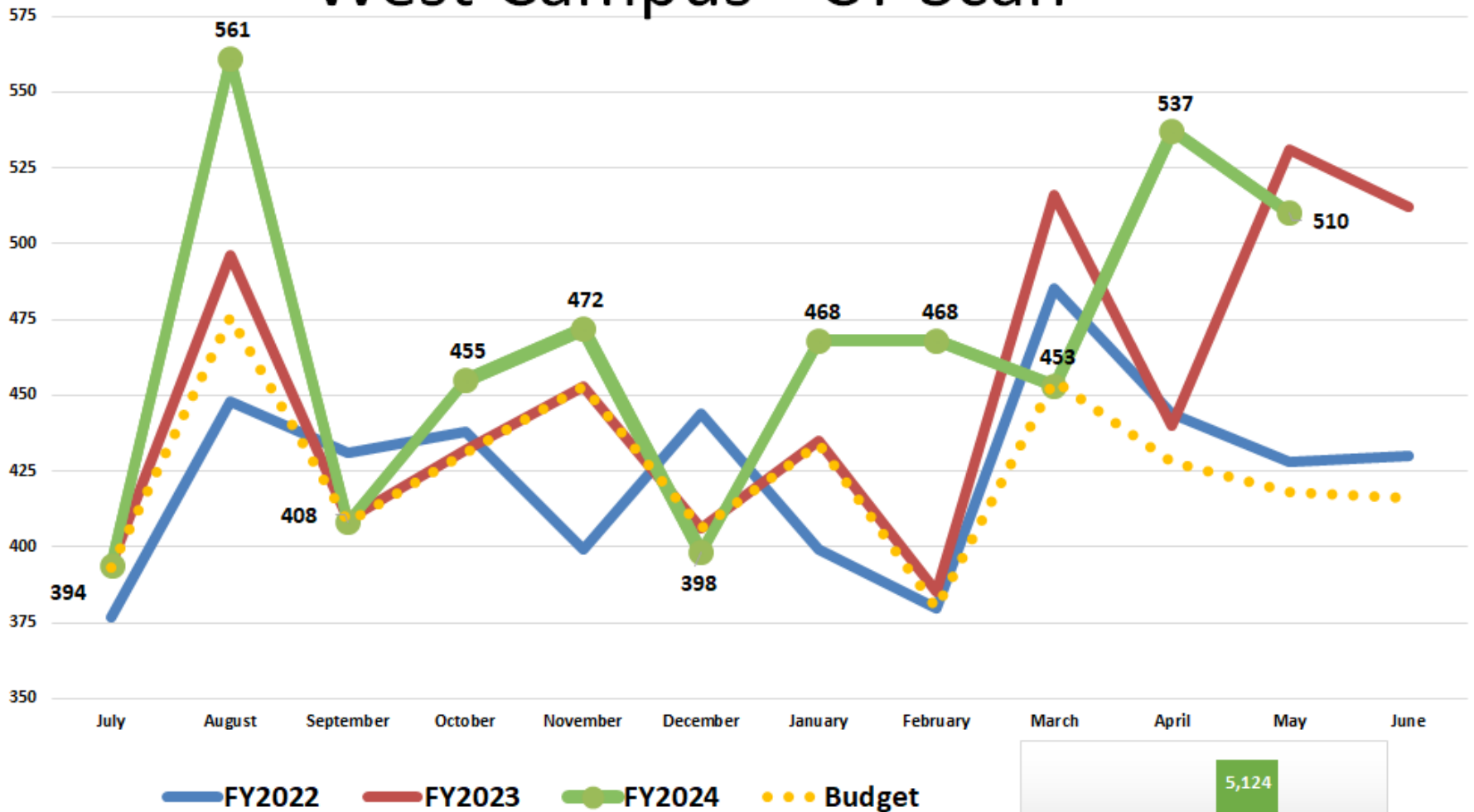
Radiology - West Campus Imaging



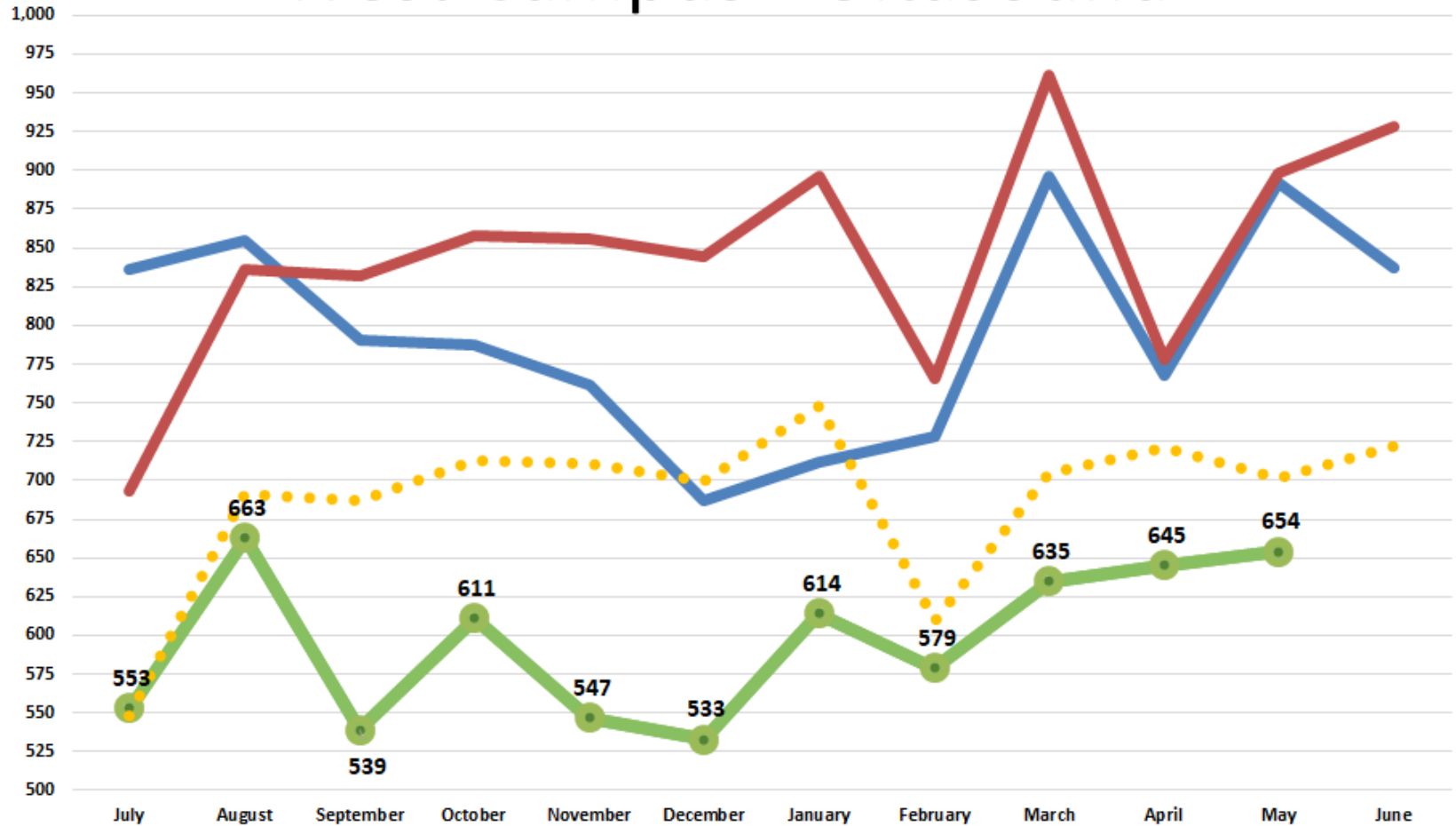
West Campus - Diagnostic Radiology



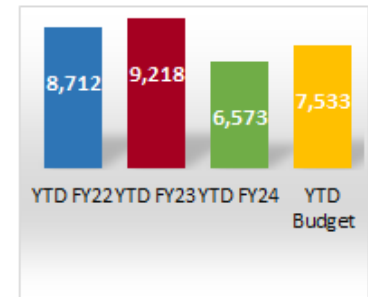
West Campus - CT Scan



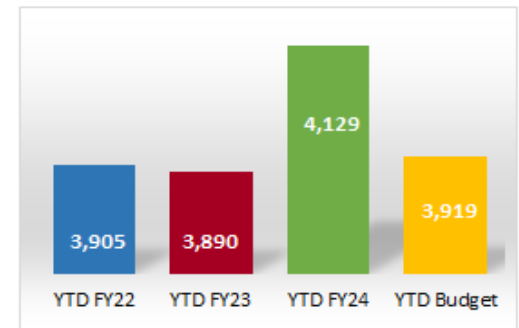
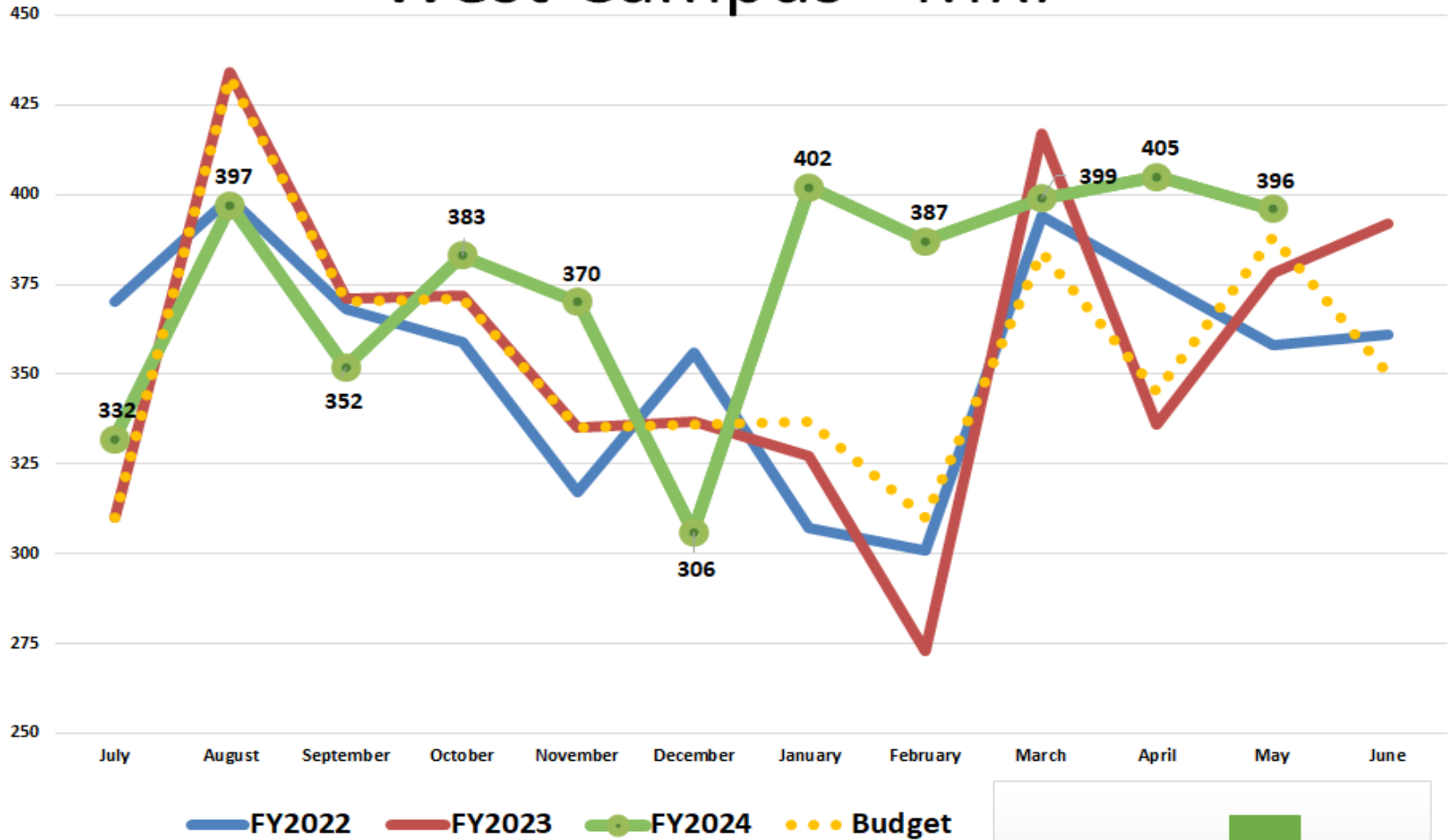
West Campus - Ultrasound



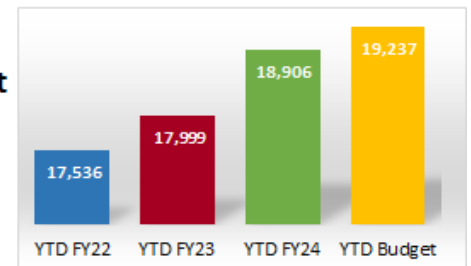
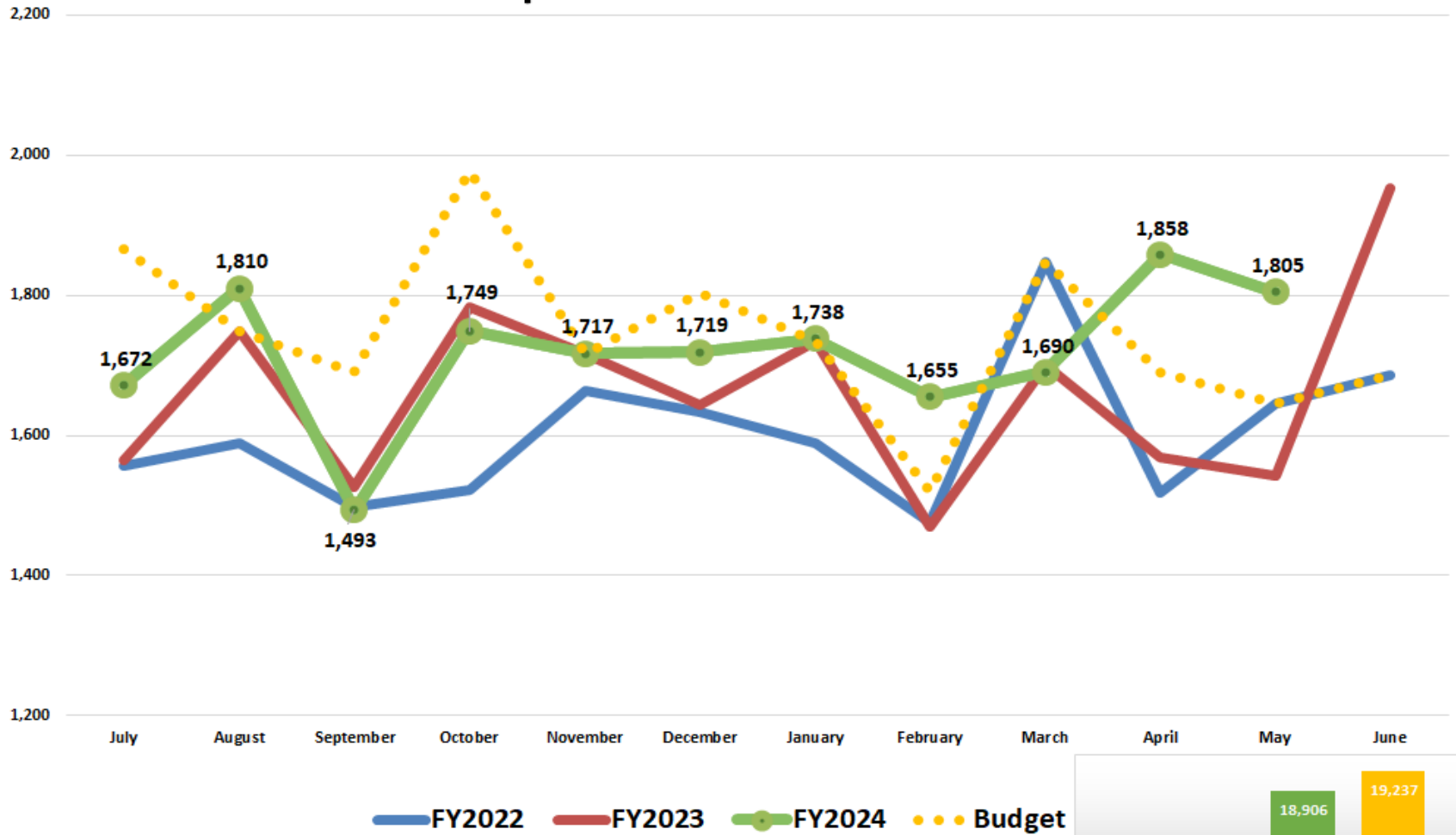
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



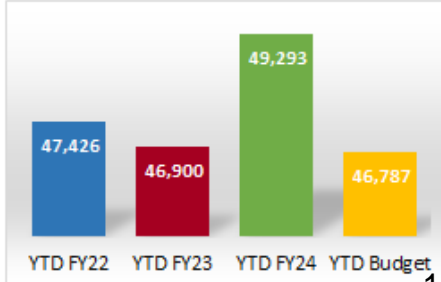
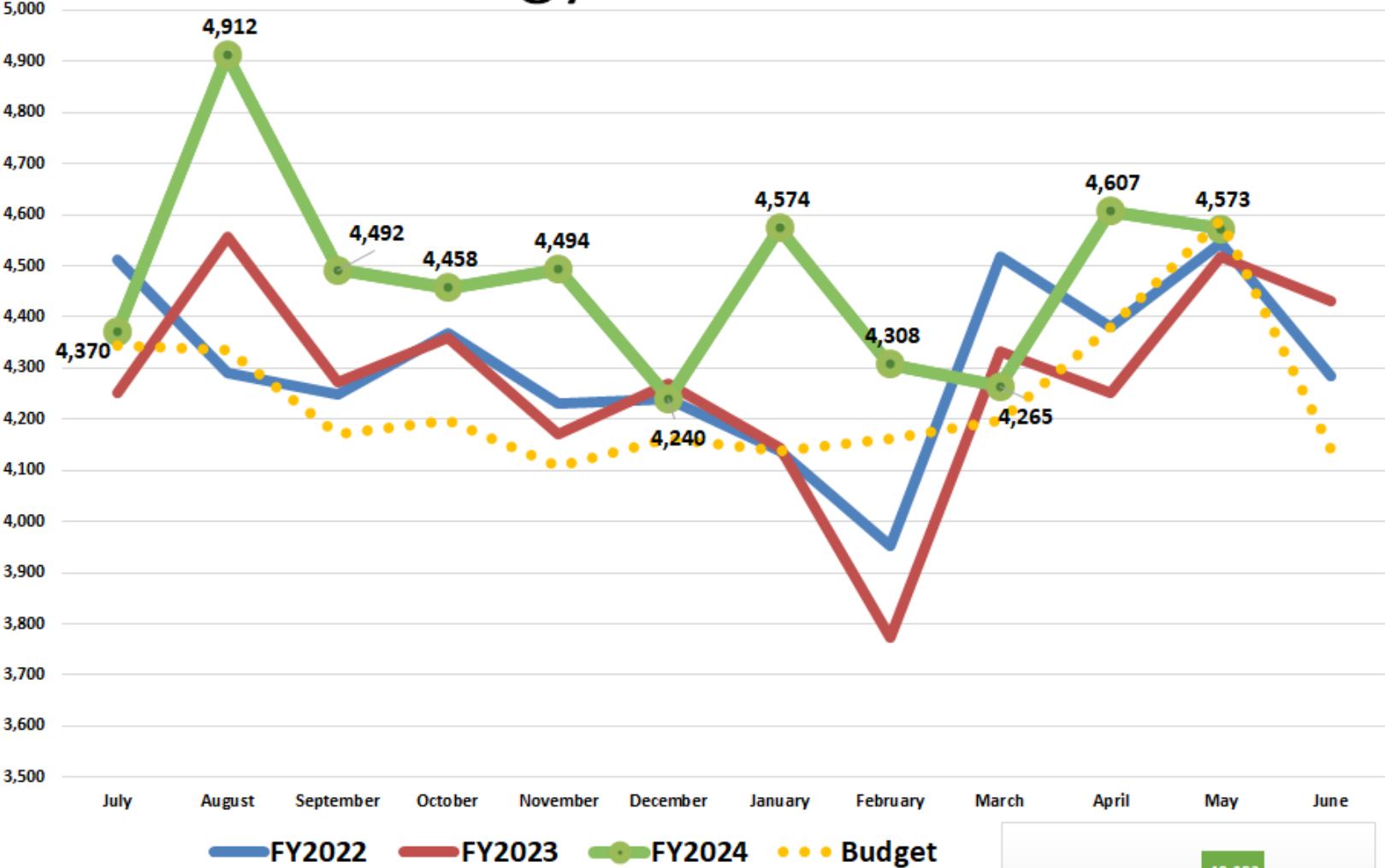
West Campus - MRI



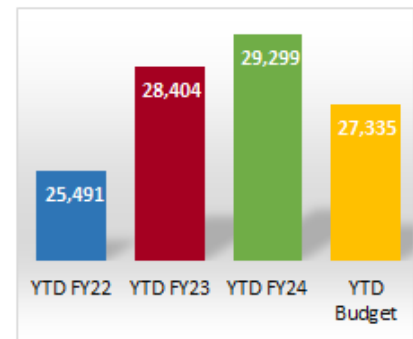
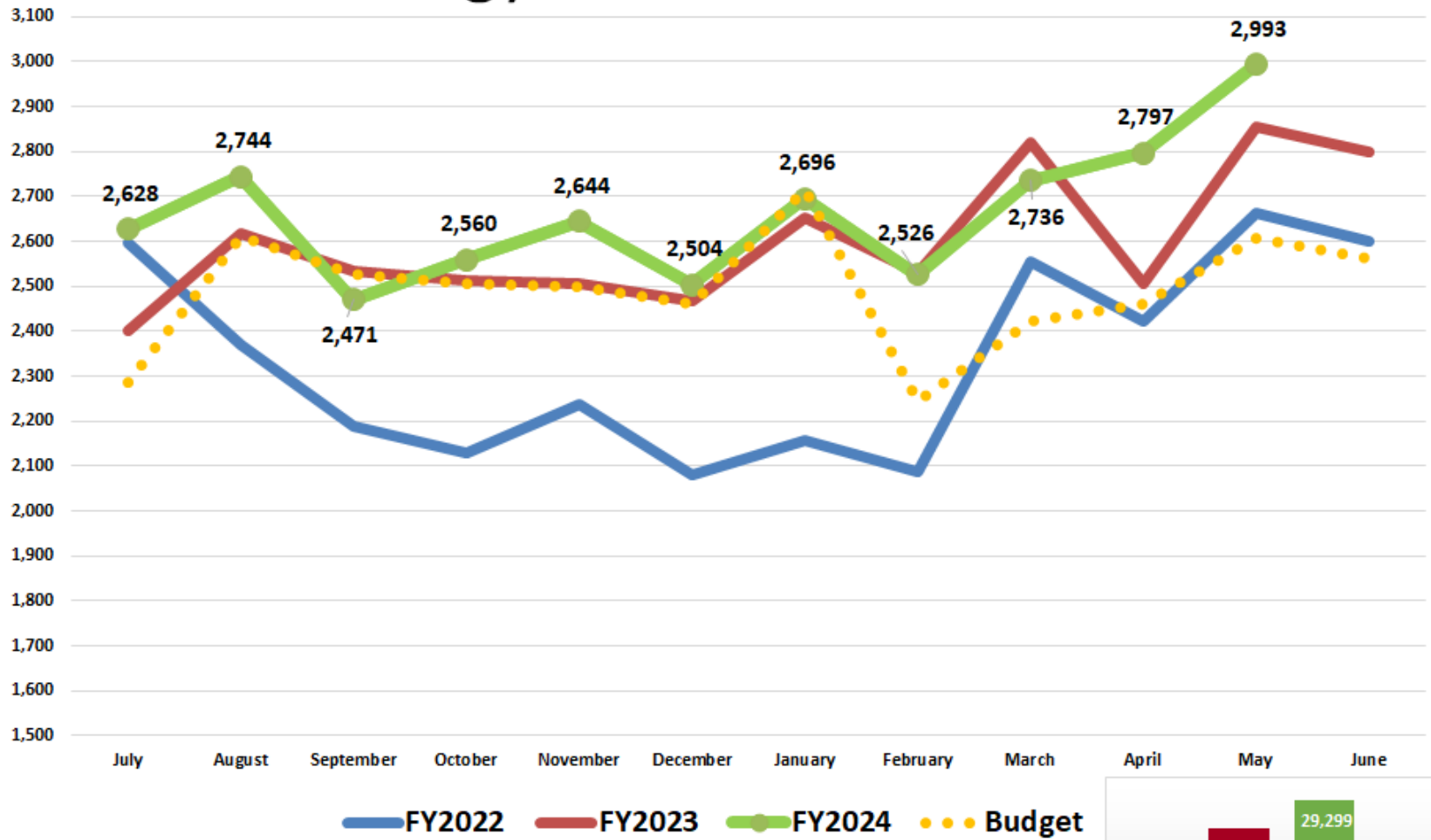
West Campus - Breast Center



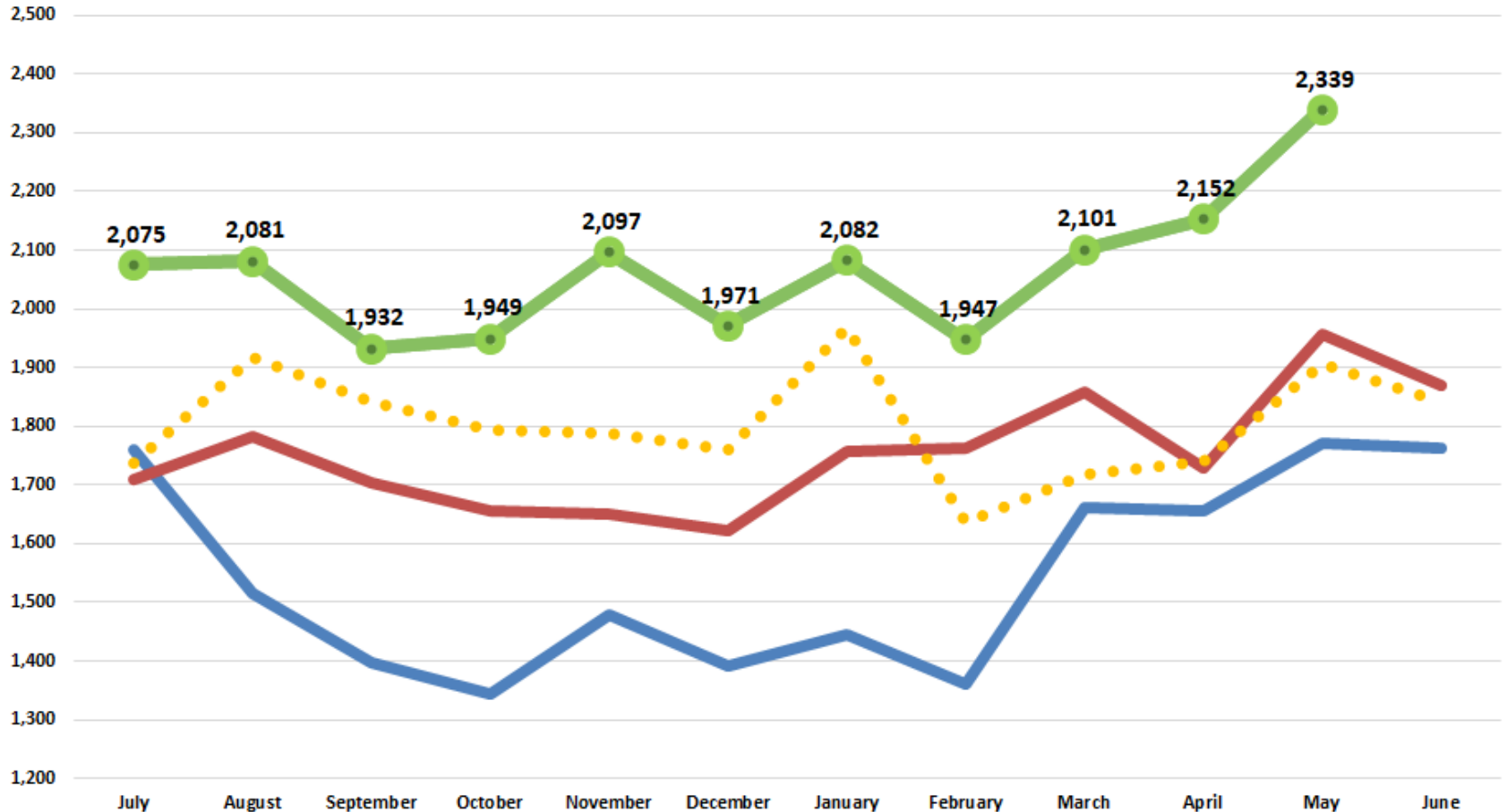
Radiology - CT - All Areas



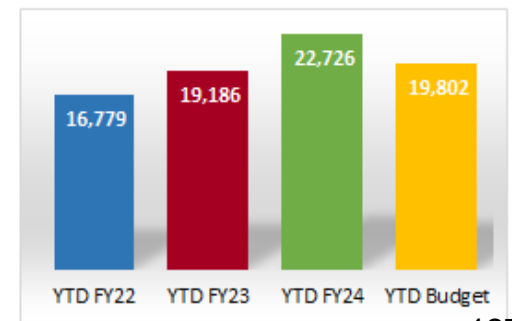
Radiology - Ultrasound - All Areas



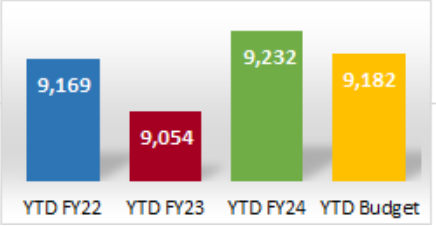
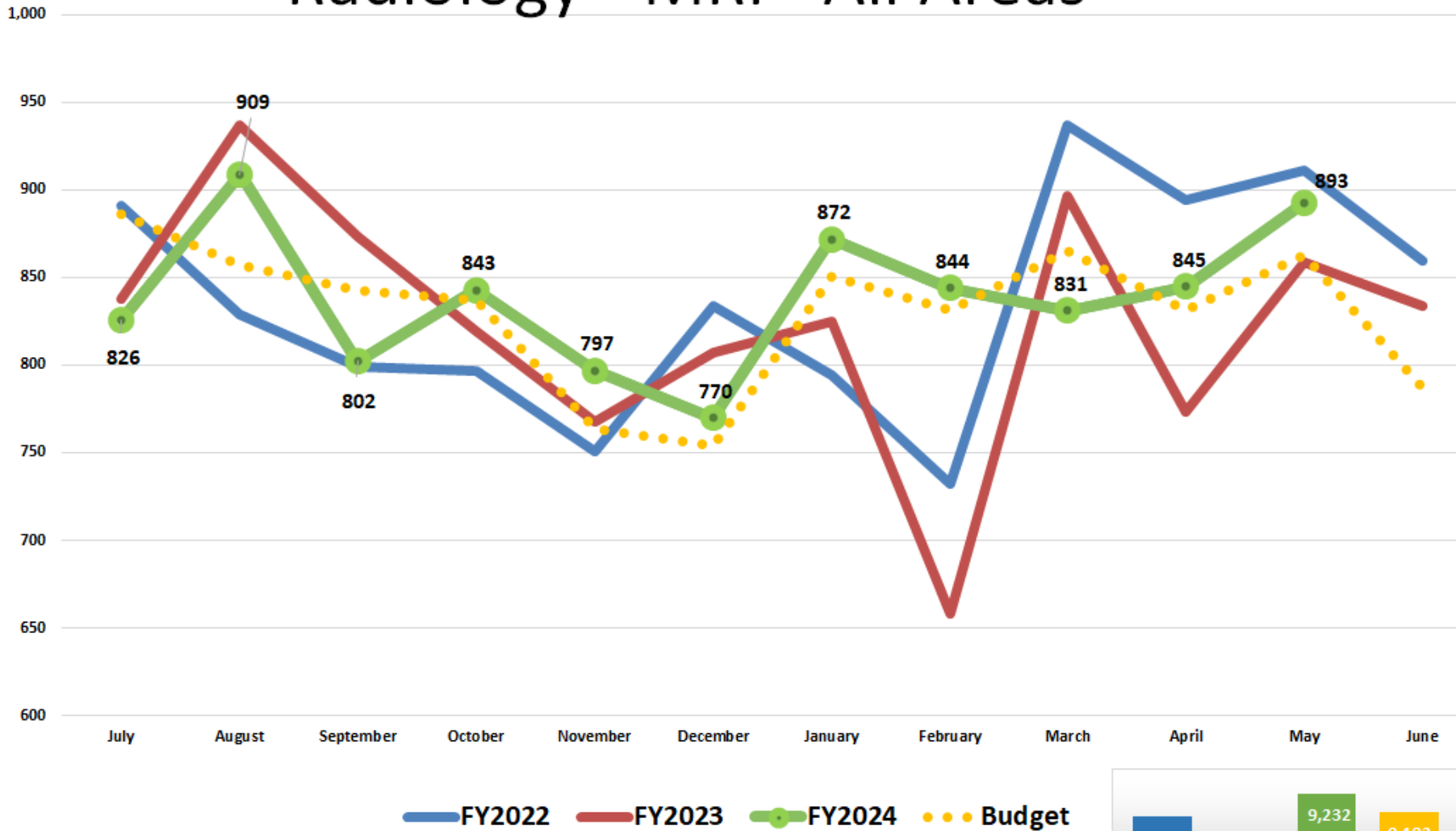
Radiology - Ultrasound - Main Campus



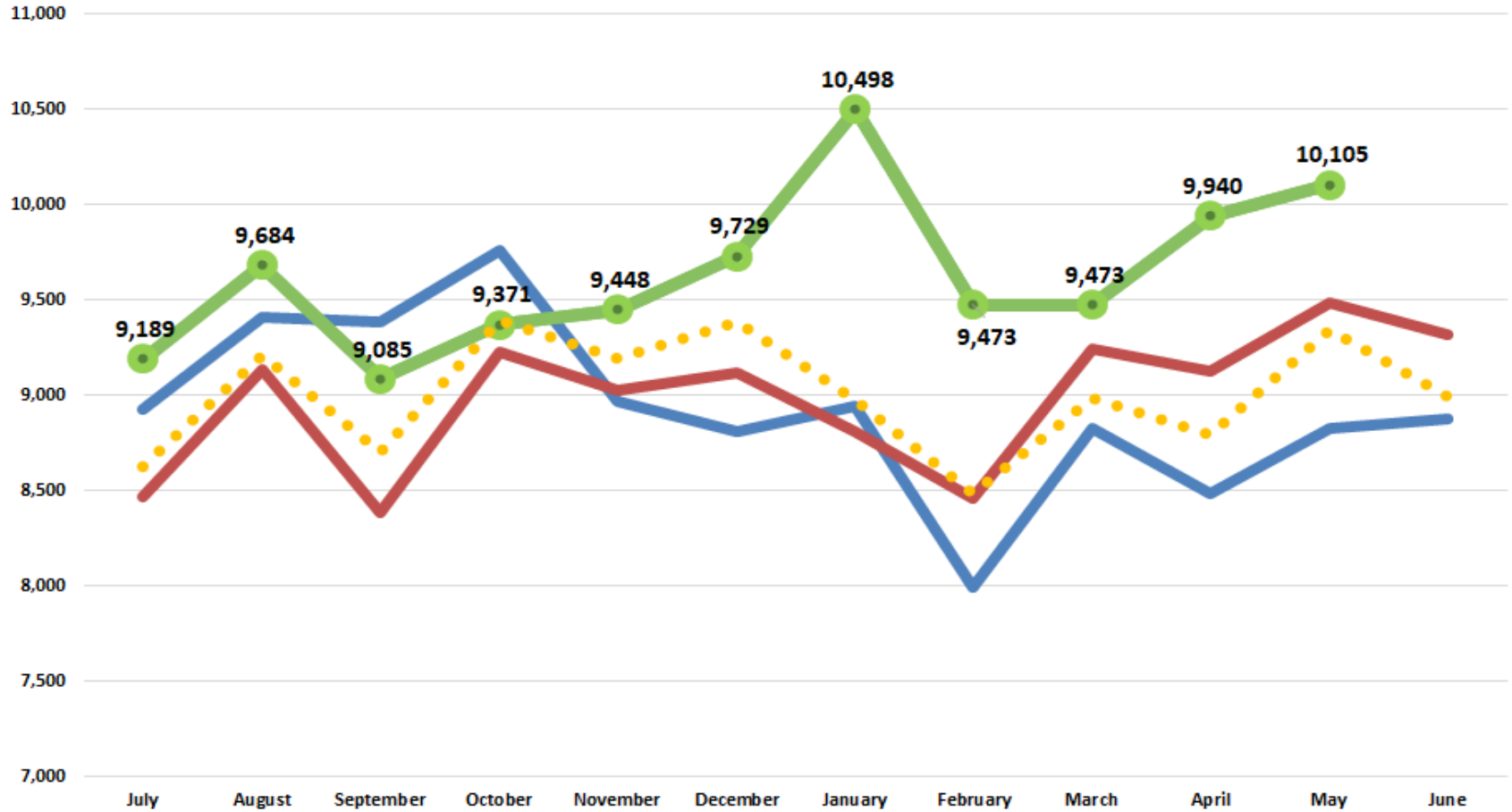
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



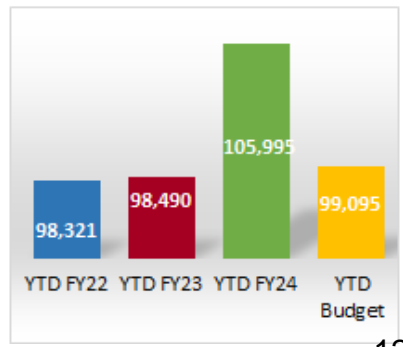
Radiology - MRI - All Areas



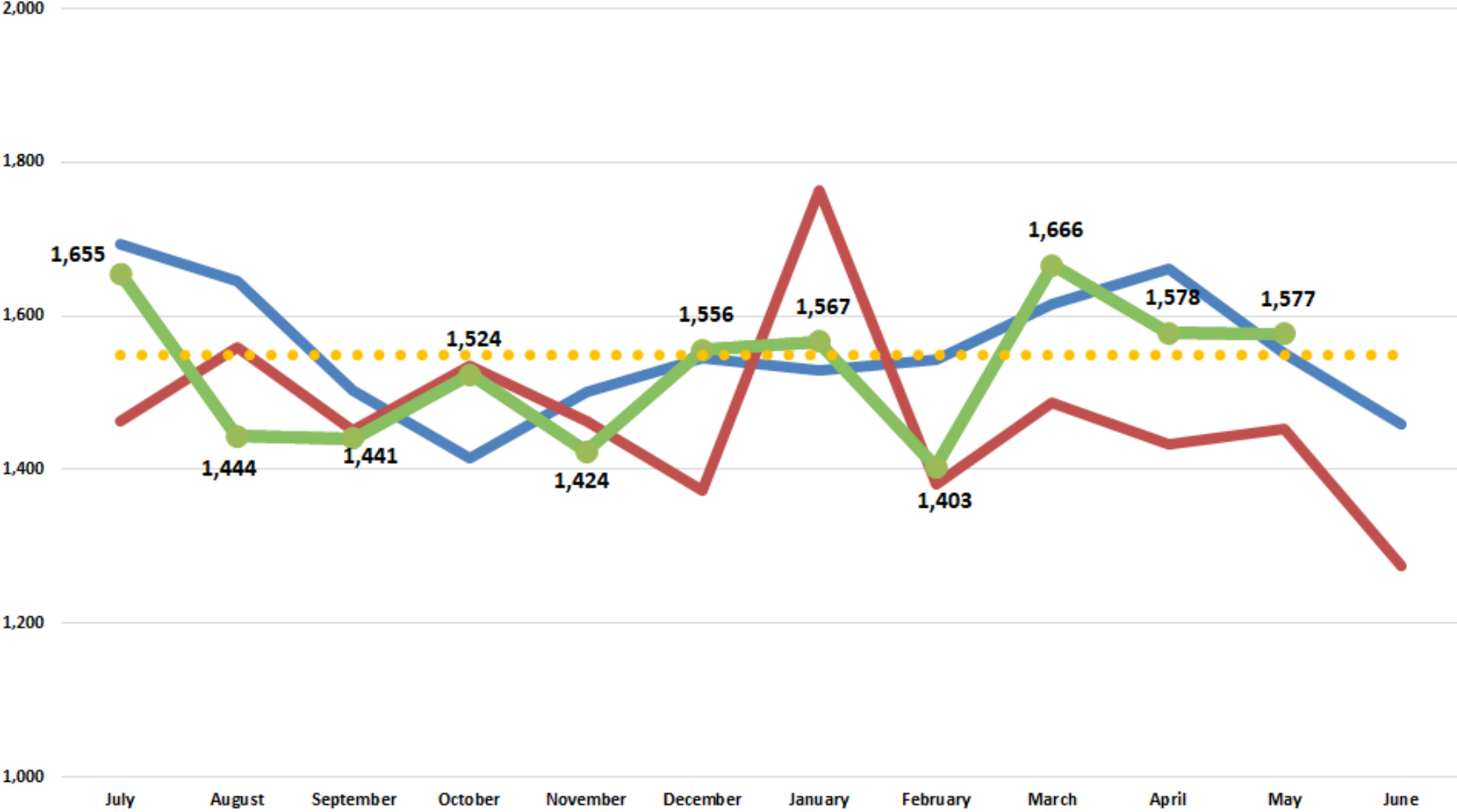
Radiology Modality - Diagnostic



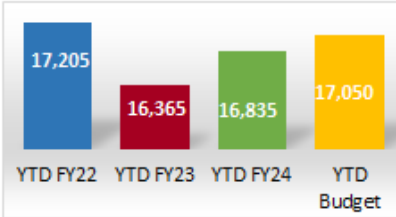
—●— FY2022
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 —●— FY2024
 ●●● Budget



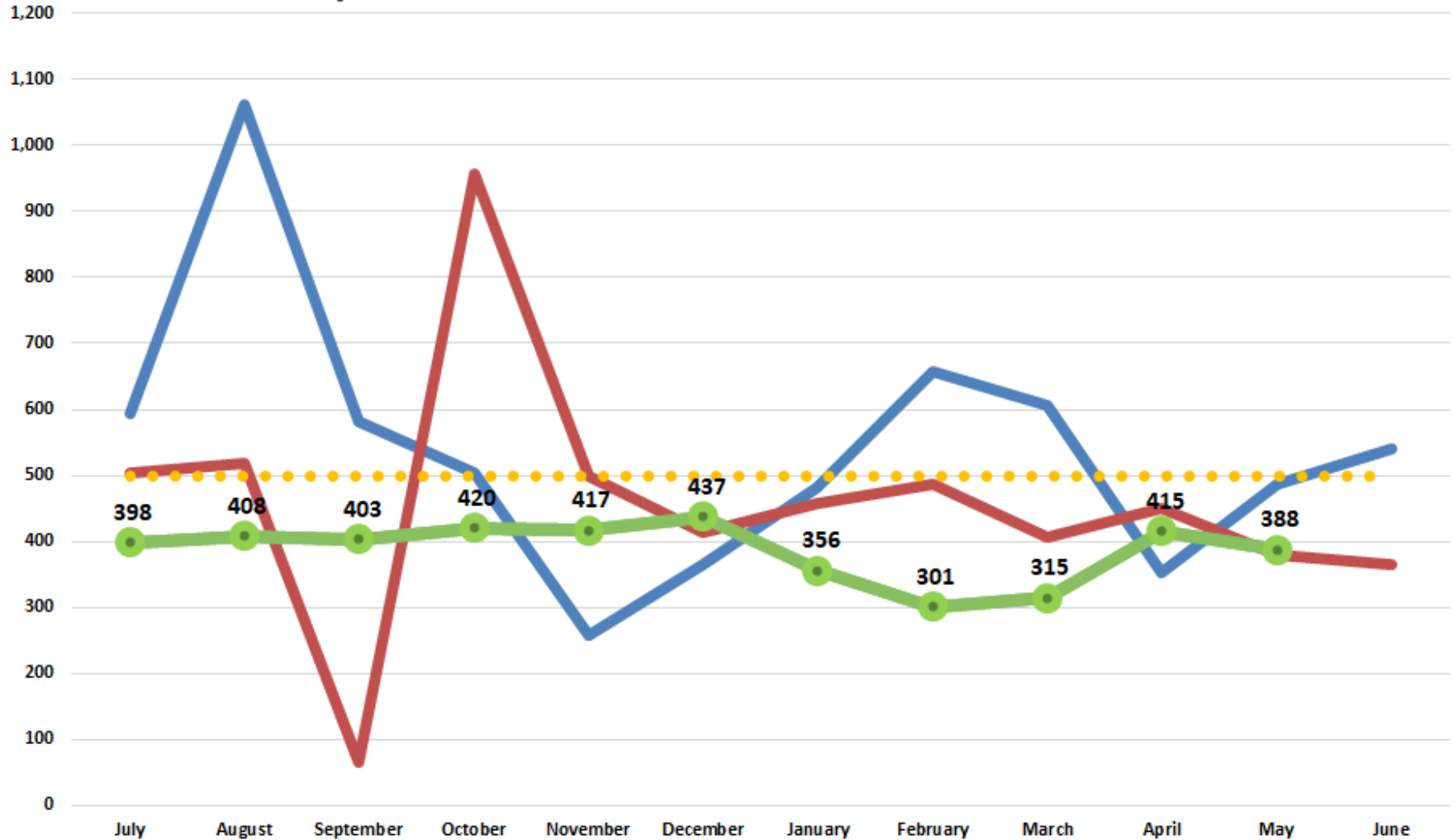
Chronic Dialysis - Visalia



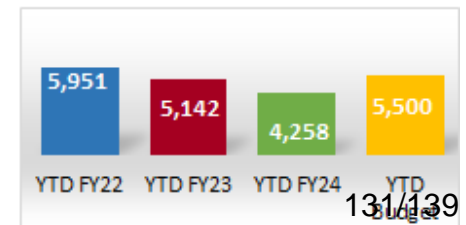
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



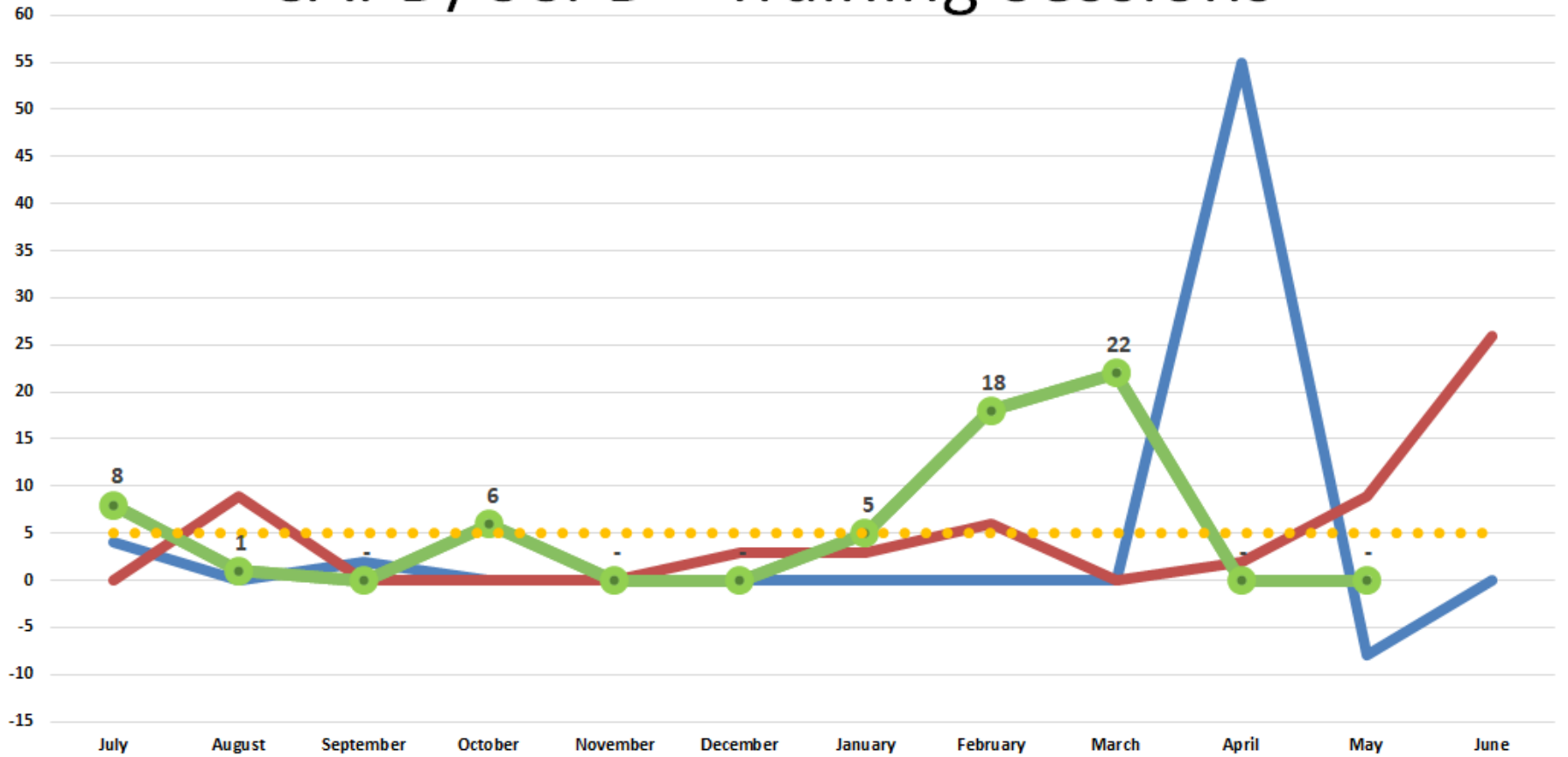
CAPD/CCPD - Maintenance Sessions



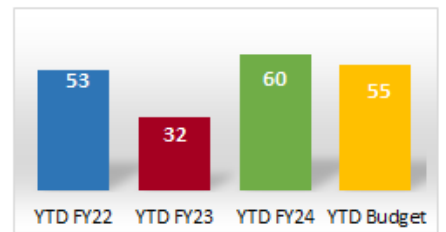
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



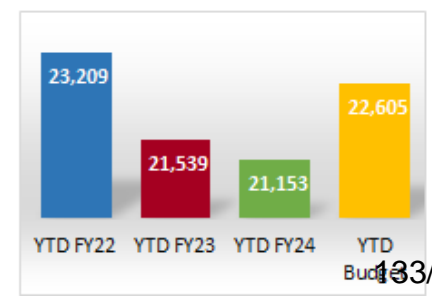
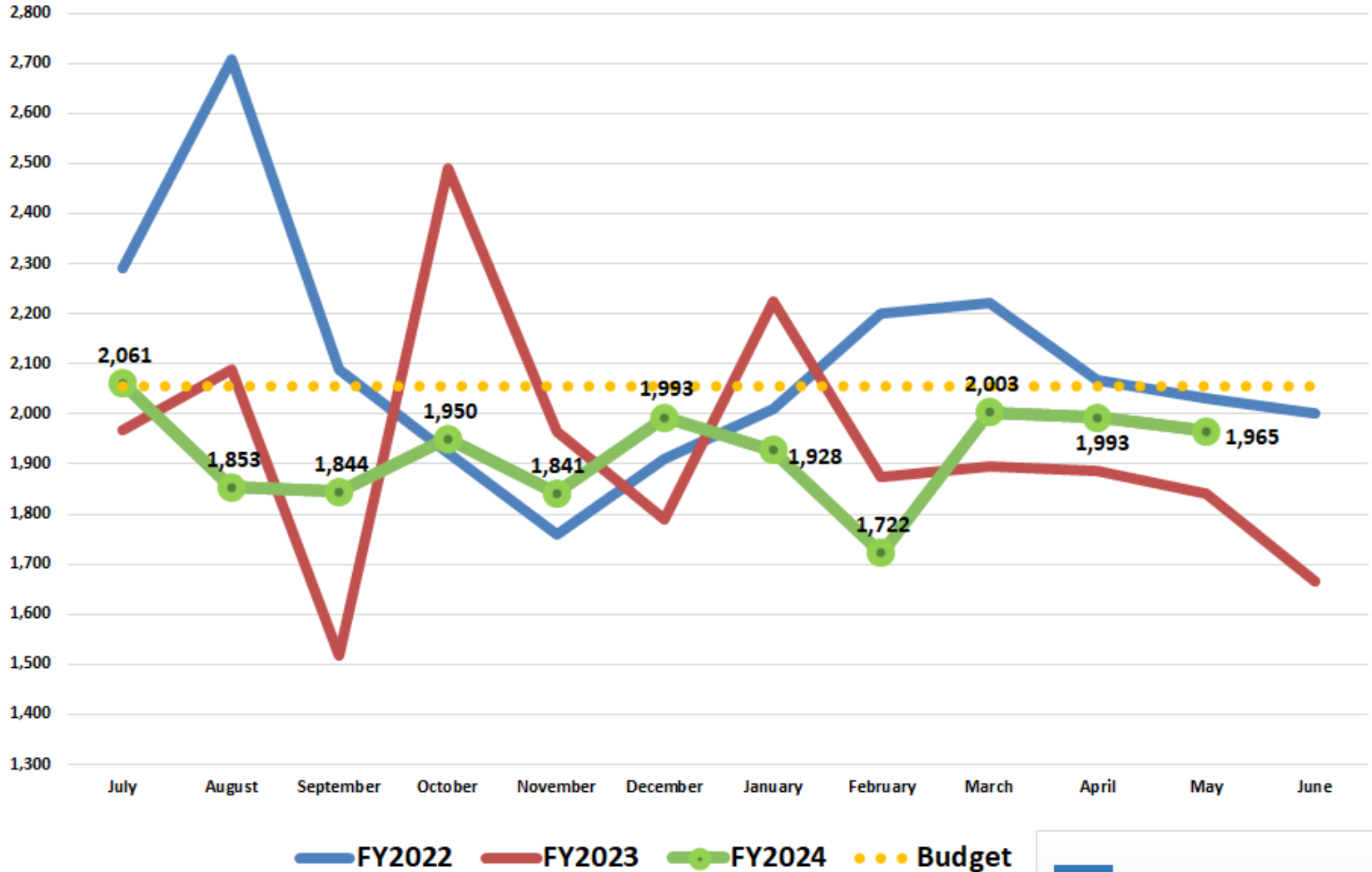
CAPD/CCPD - Training Sessions



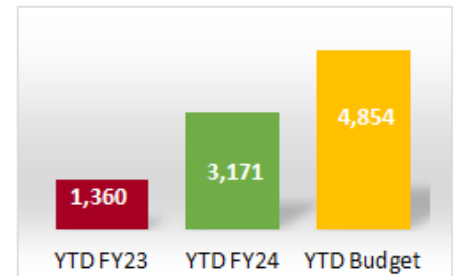
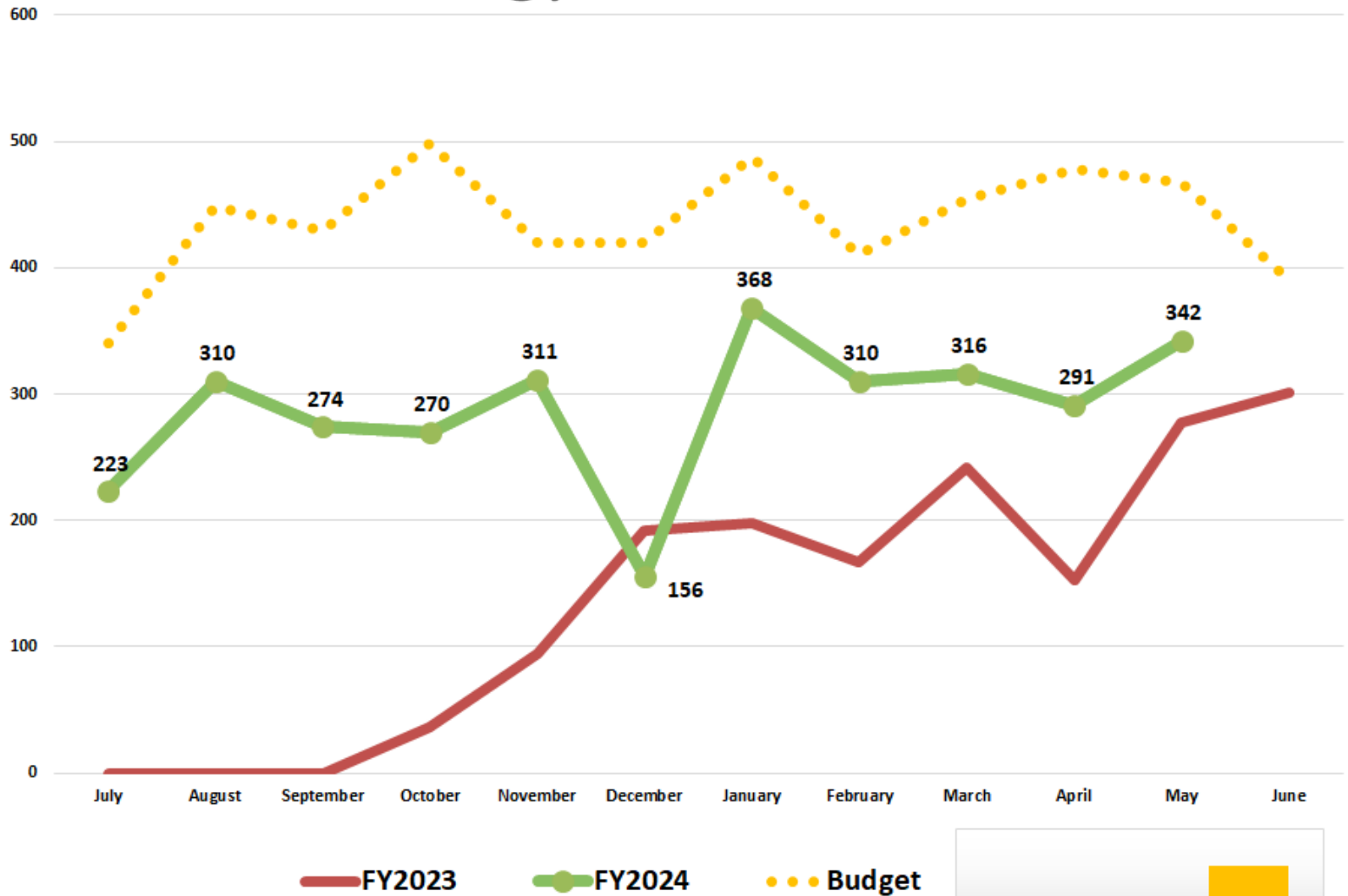
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



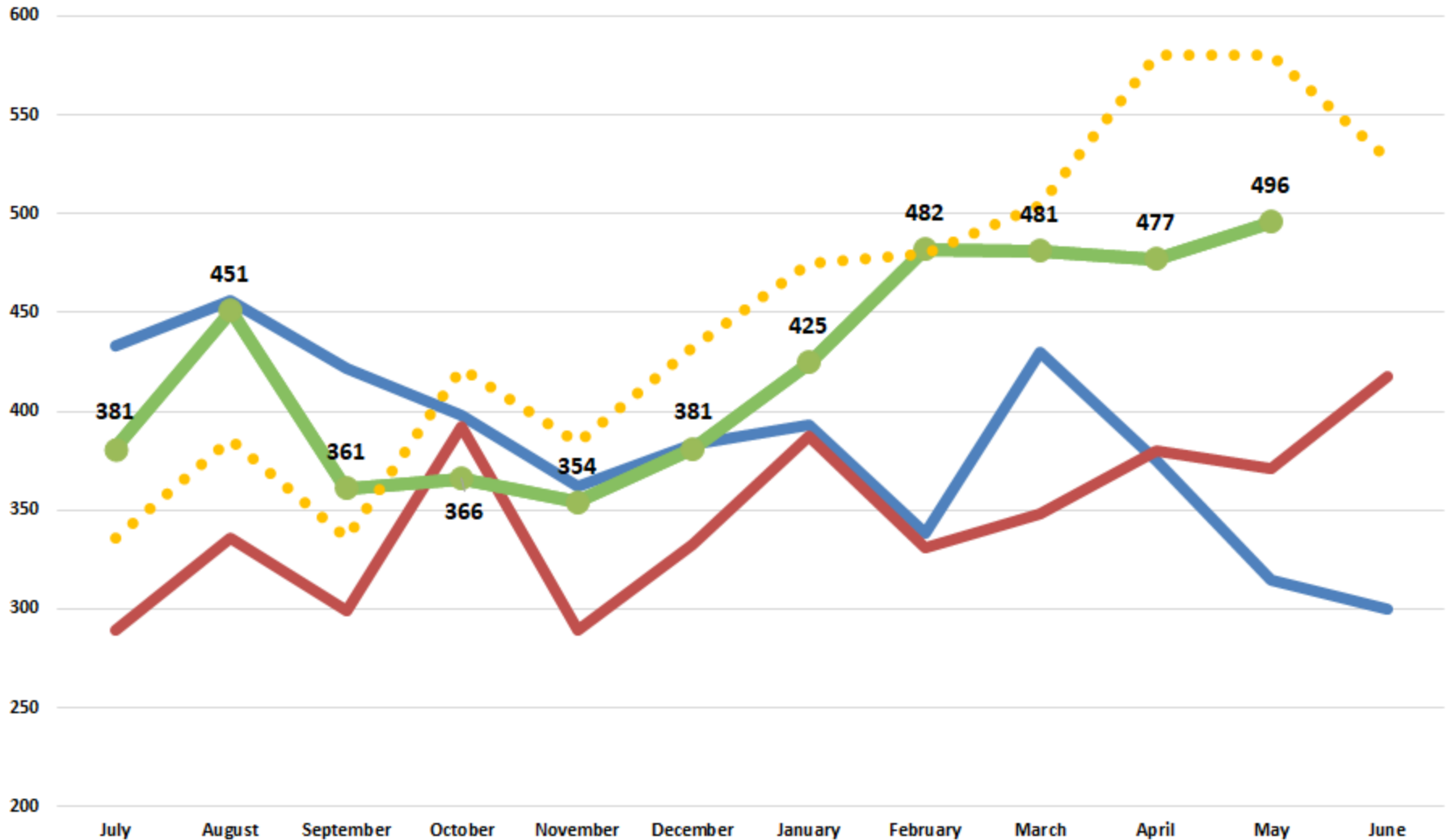
All CAPD & CCPD



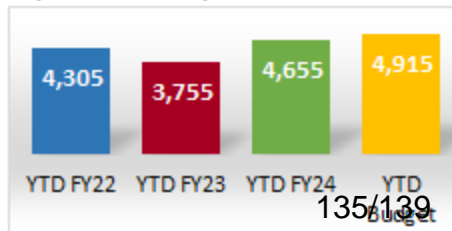
Urology Clinic Visits



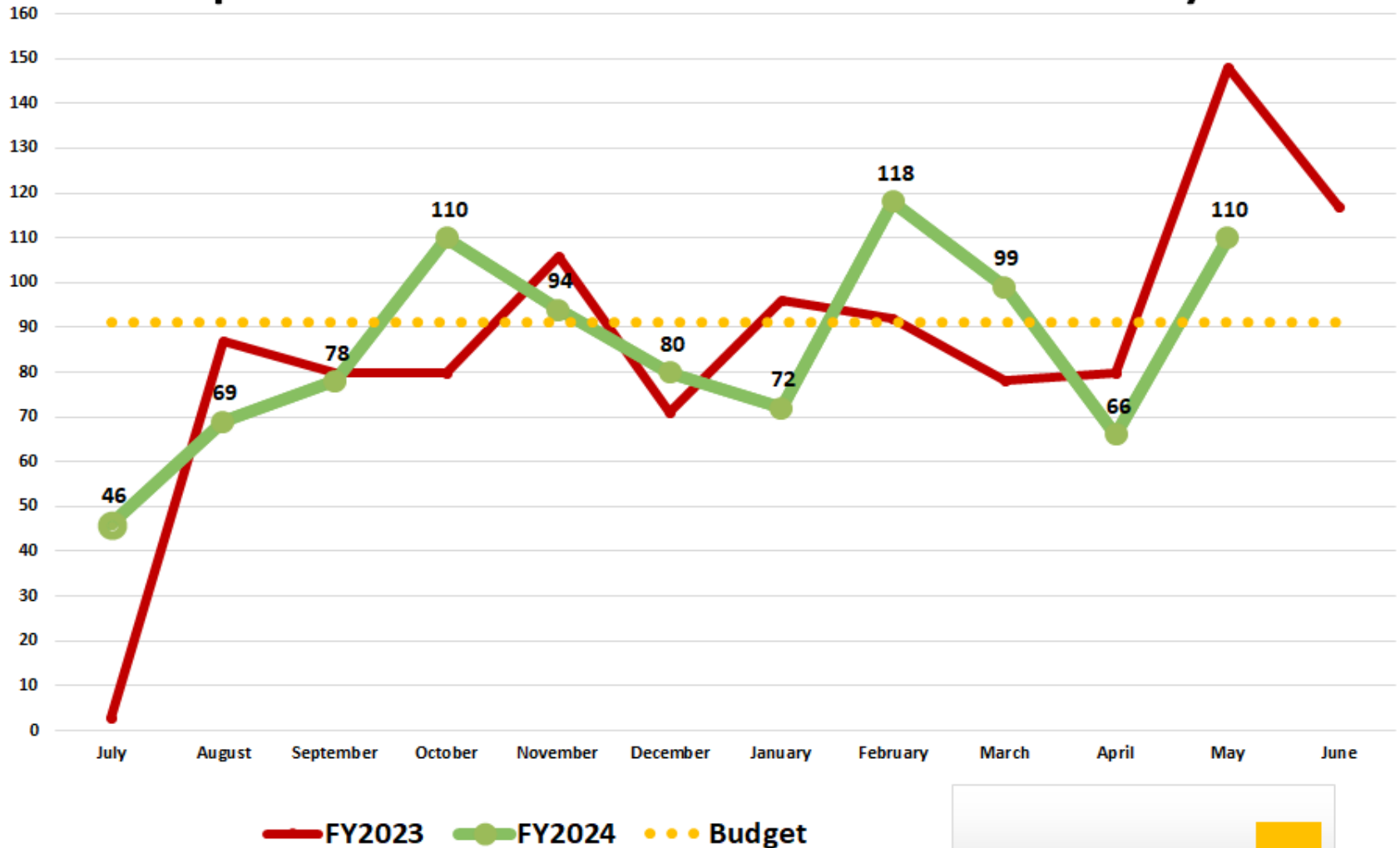
Infusion Center - Outpatient Visits



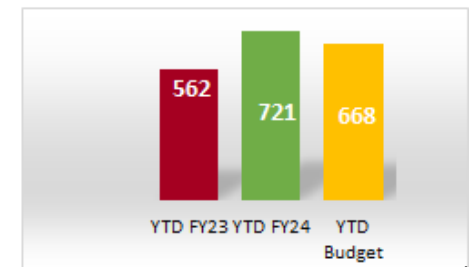
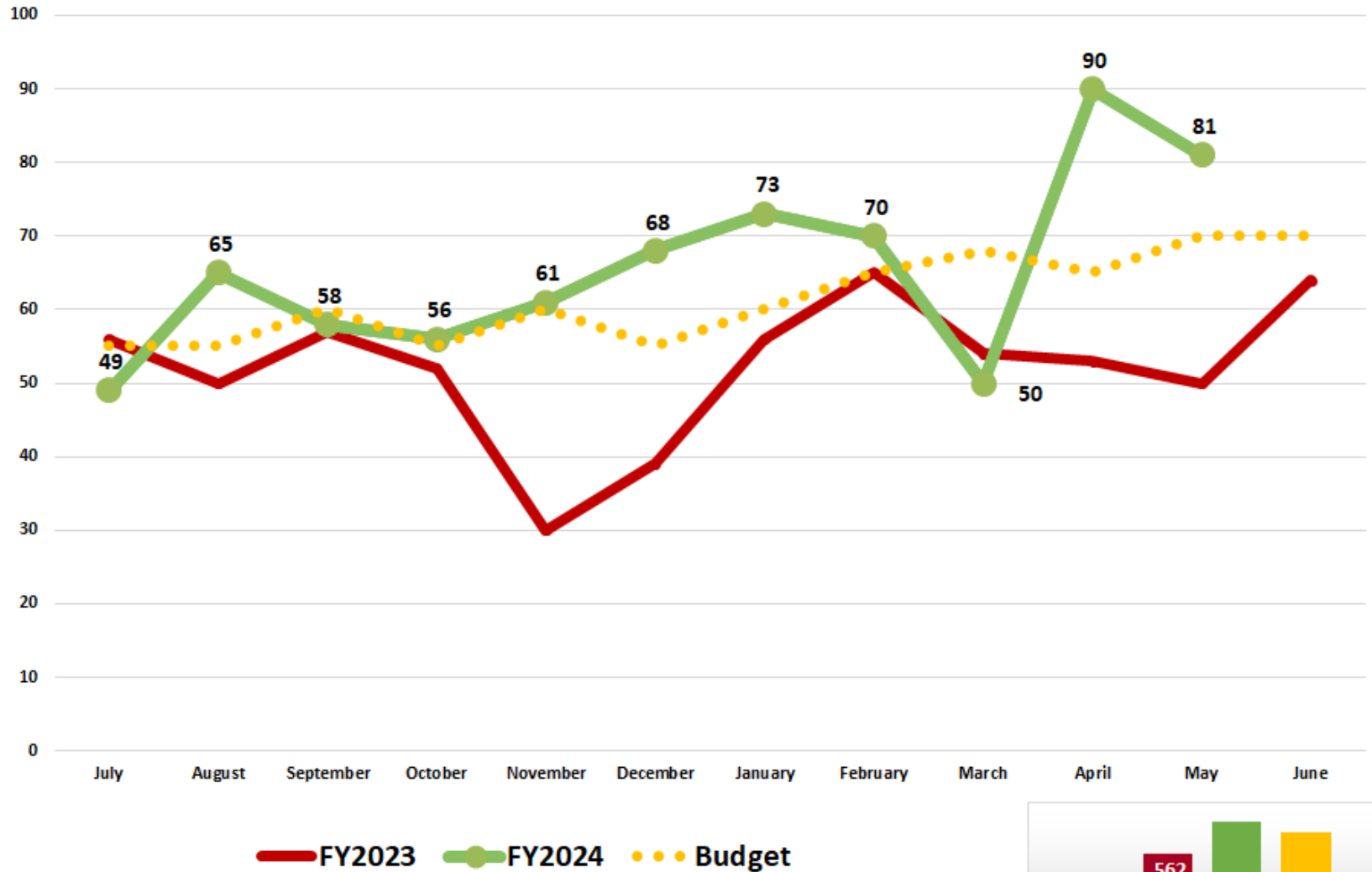
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



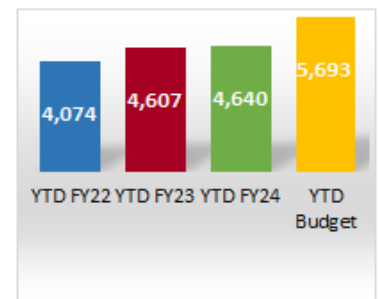
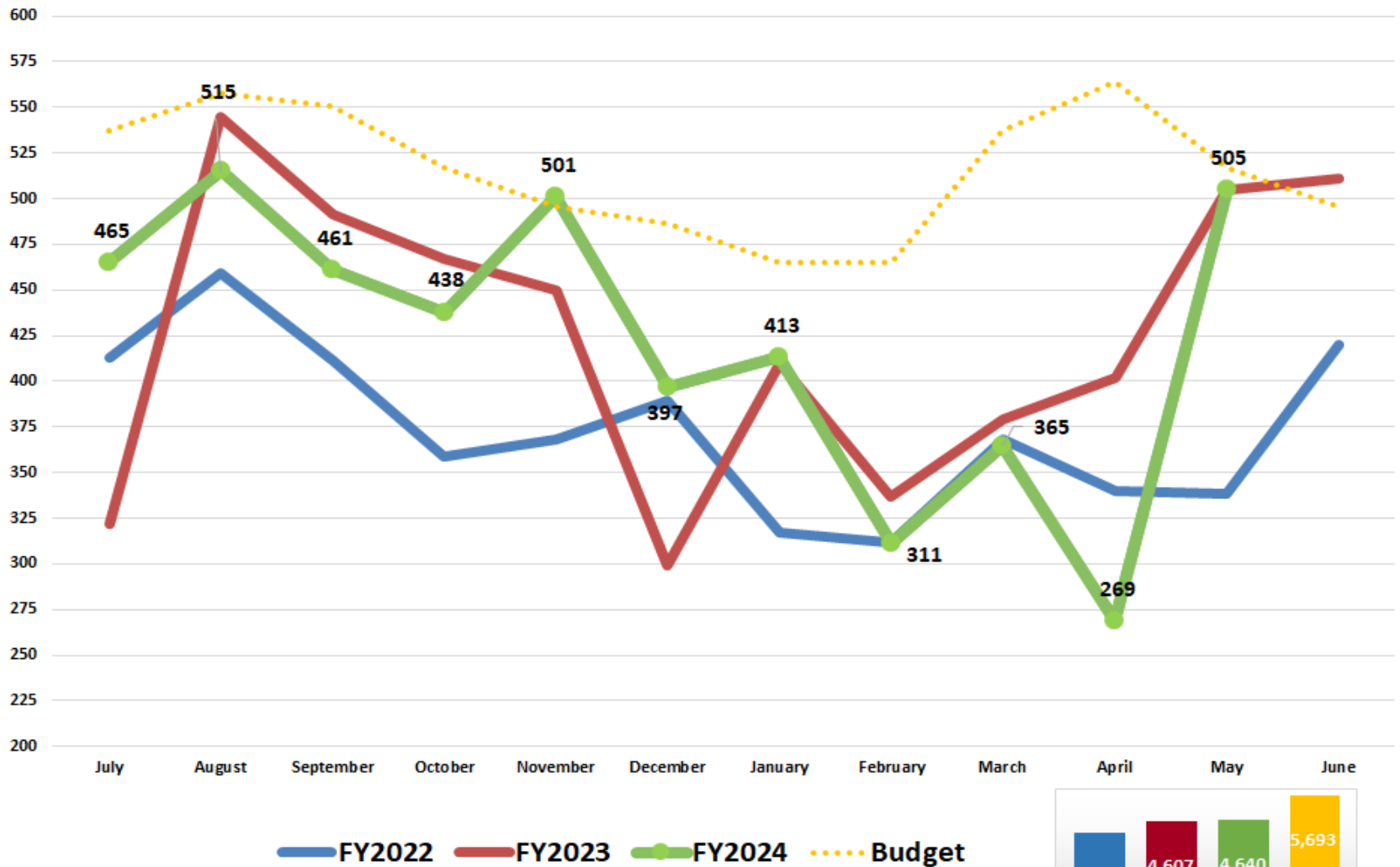
Open Arms House - Patient Days



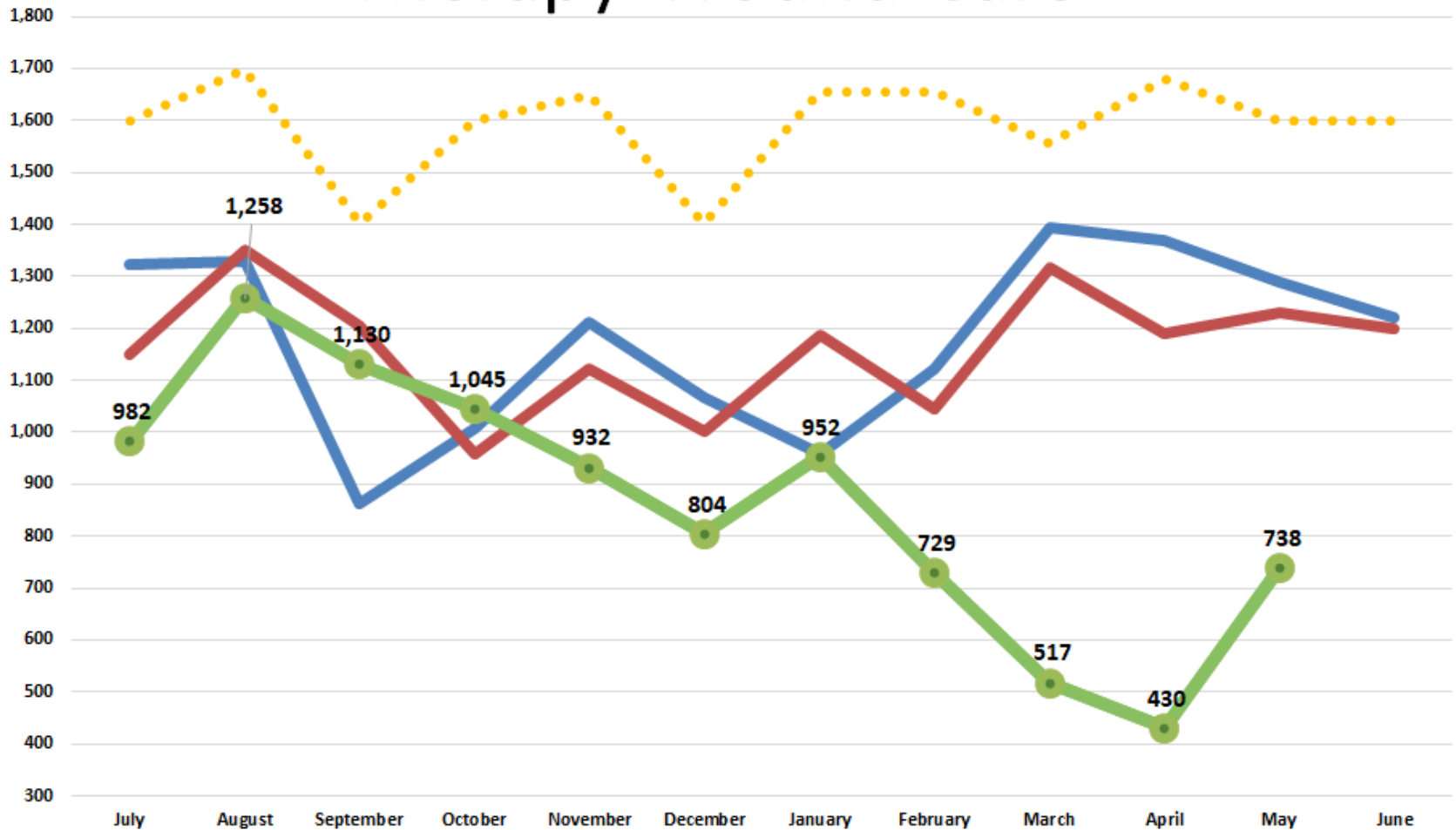
Cardiothoracic Surgery Clinic - Visits



Cardiac Rehabilitation



Therapy-Wound Care



—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget

